# (1<sup>st</sup> cut) IMPLEMENTATION ELEMENT (track changes)

# LAND USE AND GROWTH ELEMENT - Action Measures

## 1 Pesidential Character

Commented [Comment1]: Duplicate to GP policy Maintain the Town's primarily owner-occupied, low-density residential character by continuing to require a minimum statement, removed of one-acre per residence except on new and existing Special Use Permit properties where single family owner resort housing and assisted living projects may be considered. No timeshare or fractional ownership residences shall be ed anywhere in the To 2. Preserve Streetscapes Commented [Comment2]: Moved to Community Develop and maintain a high quality roadway design that promotes the character and image of the Town, reduces **Character Actions** negative environmental impacts including noise and minimizes advorse impacts to the neighborhood through the use of roadway cross sections, traffic counts, and high-quality hardscaping and landscaping. 3. Neighborhood Maintenance Commented [Comment3]: Moved to Community Maintain communication with the community through community meetings, the Town's website, social networking, **Character Actions** media, and other methods deemed appropriate to actively encourage resident involvement in neighborhood maintenance and revitalization. 4. Open Space Preservation Commented [Comment4]: Moved to Open Space Identify parcels of land and solicit the owners for donations of land or easements in order to preserve and restore Actions open space and mountain views. Also continue to preserve the Town's wash corridors through periodic code enforcement inspections and encourage the restoration of washes. 5. High Quality Design Development Compatibility Commented [Comment5]: Moved to Community Evaluate and amend the Town's ordinances and codes where necessary to ensure all development within the Town Character Actions vith the General Plan while resulting in high quality, sen Update the Town's Codes & Ordinances to further implement the goals and policies of the General Plan. To include, but not limited to, sustainability and resiliency components, design standards, streamlined processes, and compatibility standards. 6 Senior Lifestyle Residential Option Discussion Commented [Comment6]: Community conversation and Conduct a community-wide discussion on the type of senior lifestyle residential options appropriate for the Town and related meetings held throughout 2013 and 2022 GP where they are most appropriate in order to accommodate Town residents who wish to remain residents throughout Community survey provided limited support, removed the later stages of life. 7. SUP Revitalization Routinely Eevaluate and amend the SUP Guidelines, asif necessary, to encourage SUP property revitalization and improvement within their existing geographic boundaries as long as such improvements do not adversely affect the integrity and enjoyment of adjacent residential areas and natural and semi-urban landscapes. Require community impact assessments that demonstrate both the positive and adverse impacts of proposed SUP projects and utilize context appropriate and responsive building and site design to ensure compatibility with adjoining uses. 8. SUP Maintenance Routinely evaluate, amend, and Utilizecodify all code enforcement resources\_-including fines and prosecution, to establish clear nuisance and maintenance measures to further require SUP property owners to remedy identified public nuisance violations and require properties be maintained to ensure health and safety.

#### 9. Visual Openness

Evaluate and amend, if necessary, the Zoning Ordinance limits on floor area ratio, setbacks, side yards, and building and wall heights in order to maximize the benefits of visual openness.

#### 10. Conservation

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Develop incentives to encourage new development and redevelopment to be located and designed to visually compliment the natural environment and setting and require site design which uses trees to shade parking facilities, streets, and other facilities.

Commented [Comment7]: Combined with zoning update above

#### 11. Ridge and Slope Preservation

Ascess hillside code and amend if necessary to minimize disturbance and ensure the Town's prominent mountain peaks, ridges, and hillsides are minimally impacted by development. Continue to enforce and refine the Town's Hillside Development Regulations through periodic code assessments and updates, to ensure the Town's prominent mountain peaks, ridges, and hillsides are minimally impacted by development.

#### 12. Undergrounding Utilities

The Town shall encourage residents to continue participating in the cost sharing for undergrounding utilities, hosting informational meetings and facilitating discussions between residents and the utility companies.

#### 13. Disturbance Control

Through fire department and code enforcement efforts, require private property owners <u>during construction activities</u> to meet health, safety and zoning standards and avoid the creation of unnecessary outdoor light, dust, noise and odor.

#### 14 Drought Tolerant Landscaping

Continue to use drought tolerant, low-water use landscaping on Town owned land and rights-of way.

#### 15. Subdivision Landscaping

Through <u>Assess the</u> subdivision plat reviewordinance, and identify measures to encourage new residential subdivisions to incorporate <u>native</u>, drought tolerant, low\_water use landscaping in the common open space areas.

#### 16. Attractive Fencing

Continue to enforce the Town's Zoning Ordinance regulations regarding fencing including any wall visible from adjoining properties, adjacent rights-of-way, and/or open space areas. <u>Walls</u> shall consist of finished materials such as stucco, brick, stone, metal, rails, wood, or tile.

#### 17. Community Gateways

<u>Utilize the Visually Significant Corridor Master Plan to lidentify key gateways and roadways</u> to the Town and develop apply a comprehensive and consistent design plan that differentiates the Town from surrounding communities and reflects the quality brand and positive image of the community with deference to private property rights and residential quality of life.

#### 18. Development Areas

Designate three development areas (as shown on Figure 2.3) to plan for the strategic and well planned development of vacant or underutilized portions of the Town. Consideration of projects in the Development Areas should balance a need for the Town's fiscal health against a steadfast commitment to the Town's low-density residential character. Development in these areas shall provide reasonable separation of incompatible land uses from adjacent residential areas.

## 19. Special Use Permit Creation

Allow the conversion of residentially zoned properties in Development areas to Special Use Permit properties where necessary to facilitate orderly well-planned development consistent with the Land Use Map.

## 20. Alternative Land Use Designations

In Development Areas shown with alternative land uses (through crosshatching), allow property owners to develop under either of the alternative land use designations.

## 21. Development Area Open Spaces

Seek to provide open spaces in Development Areas that encourage public gathering, enhance aesthetics, serve as buffers, connect with other open space areas, integrate pedestrian amenities, traffic calming features, plazas and public areas, attractive streetscapes, shade trees, lighting, and public art.

#### 22. Infrastructure Funding

Promote the public and private construction of public infrastructure within the three Development Areas through the use of funding/financing that is coordinated with development activity and funded by the developer wherever possible. Where not possible, the Town should consider public/private partnerships (i.e. Community Facility Districts, Special Assessment Areas) to realize capital infrastructure needs.

23. East Lincoln Drive Development Areas

**Commented [Comment8]:** Duplicate to GP policy statement, removed

**Commented [Comment9]:** How does this relate to current walls and fences ordinance

Encourage moderate intensity, mixed-use, and context appropriate resort development within the East Lincoln Drive Development Areas that includes reasonable separation between incompatible uses and adjacent residential areas and effective buffering of unwanted noise, light, traffic and other adverse impacts.

## 24. 56th Street and Lincoln Drive Development Area

Encourage context appropriate resort development that offers resort amenities to existing Mountain Shadows East and West residential communities and provides neighborhood oriented commercial services that do not adversely affect adiacent residential communities.

## 25. Special Use Permit Process Revisions

Town staff shall prepare for Town Council consideration a list of recommendations for defining or amending the Special Use Permit application or review process with a goal of reducing the length of time required to process such applications.

## 26. General Plan Amendment Process

Town staff shall propare for Town Council consideration a list of recommendations for defining or amonding the General Plan amendment process with the goal of making the processes more transparent for applicants.

# COMMUNITY CHARACTER AND HOUSING ELEMENT - Action Measures

## 1. Hillside Design

Continue to enforce and refine the Town's Hillside Code through periodic code assessments and updates.

#### 2. Hillside Code

Assess hillside code and amend if necessary to ensure the Town's prominent mountain peaks, ridges, and hillsides are minimally impacted by development

## 3. Neighborhood Inventory

Conduct Maintain an inventory of neighborhoods in Town including name, location, boundaries, and primary contact for the purposes of notification of projects requiring public notice to promote more neighborhood involvement via homeowners associations and neighborhood groups.

#### 4. Neighborhood Livability

Revise the application processes to require applicants to notify neighborhood groups on proposed development.

## HOA Coordination

Continue to host HOA Forums to provide regular opportunities for the Town and Neighborhood representatives to stay informed.

#### 3. Neighborhood MaintenanceResident Communication

Maintain communication with the communityresidents through community meetings, the Town's website, social networking, media, and other methods deemed appropriate to actively encourage resident involvement in neighborhood maintenance and revitalization.

#### 5. Town Gathering Locations

Identify and promote existing and new locations and opportunities on public and private properties where residents and visitors may gather and interact.

## 6. Key Gateways

Identify key gateways to the Town and develop a comprehensive and consistent design plan that differentiates the Town from surrounding communities and reflects the quality brand and positive image of the community with deference to private property rights and residential quality of life.

## 2. Preserve Streetscapes

Develop and Review street cross sections to maintain a high-quality roadway design that promotes the character and image of the Town, reduces negative environmental impacts including noise and minimizes adverse impacts to the neighborhood through the use of roadway cross sections, traffic counts, and high-quality hardscaping and landscaping. **Commented [Comment10]:** Development Areas and corresponding policies have been removed from the GP, thus no action items required, removed

**Commented [Comment11]:** The SUP process was overhauled in 2009 and the Managerial process updated in 2019, removed

**Commented [Comment12]:** Staff presented new General Plan Amendment process in 2012. Application forms and Process Guide finalized. Any further refinements will be incorporated into the 2022 General Plan itself, deleted

**Commented [Comment13]:** Combined with previously stated Hillside action effort

**Commented [Comment14]:** Combined with previously stated Hillside action effort

**Commented [Comment15]:** Notification requirements are included in current Code, removed

**Commented [Comment16]:** 2022 GP Community survey and ongoing resident feedback identified limited support, removed

**Commented [Comment17]:** Addressed in Visually Significant Corridor Master Plan and incorporated into previous action effort, removed

## 7. Visually Significant Corridors

Identify visually significant roadway corridors and develop individual design plans for each readway that will result in significant visual elements that differentiate the Town from surrounding communities and reflect the quality brand and positive image of the community with deference to private property rights and residential quality of life.	Significant Corridor Master Plan and incorporated into previous action effort, removed
Develop and promote voluntary design guidelines that encourage and perhaps incentivize building and site design that promote native desert and low-density qualities that respond to the local context, use local materials where feasible, respond to the desert climate, and consider the Town's cultural and historic context.	 <b>Commented [Comment19]:</b> Limited community support for building and site design guidelines outside existing procedures, removed
P. Town Identity Develop, promote and maintain a consistent and memorable identity and image for the Town to market the unique character, history and recreational opportunities of the community.	
10. Important Places Recognize, support and promote the churches, schools, historic places, and public buildings throughout the	Commented [Comment20]: Duplicate to GP policy statement, removed
community and the value they bring to the community.	<b>Commented [Comment21]:</b> Duplicate to GP policy statement, removed
11. Mountain Views Identify and protect mountain views as seen from visually significant corridors.	 Commented [Comment22]: More thoroughly addressed
12. Dark Skies Assess Town lighting regulations and amend as necessary to protect the Town's unique dark night skies.	in multiple supporting actions

## 13. Utility Undergrounding

Complete the undergrounding the APS overhead utility lines in the Town and identify and define potential SRP areas for undergrounding.

## 14. Telecommunication AestheticsCoordination

Continue Town Administration and Task Force efforts to increase opportunities for telecommunications and broadband services in the community by identifying community needs and suitable providers as well as assessing suitable locations for infrastructure in a manner that minimizes the visual impact on the Town and private property. Continue to scrutinize telecommunication applications to minimize the visual impact on the Town.

## 15 Low-Density Residential

Maintain the Town's primarily owner-occupied, low-density residential character by continuing to require a minimum of one acre per residence except on new and existing Special Use Permit properties, where single owner resort housing may be considered. No timeshare or fractional ownership residences shall be allowed anywhere in the Town.

# MOBILITY ELEMENT - Action Measures

Create a Town Engineering Standards Manual to address roadway design specifications, emergency vehicle and non-emergency service providers accommodations, and consolidate accepted Town engineering regulations.

1 Town Engineer will continue coordinating with adjacent communities <u>and regional agencies</u> to ensure safe and efficient linkages and review and comment on projects that affect the Town. <u>Specific focus should be given to</u> <u>coordinating regional congestion mitigation and non-vehicular mobility efforts.</u>

2 Evaluate the need, application, and cost sharing for the institution of traffic calming and traffic control measures (such as chicanes, road diets, medians, landscaping, turning limitations, traffic circles and roundabouts) on a neighborhood basis as requested by individual neighborhoods. This should include an assessment of various techniques, development guidelines, cost sharing, administrative processes for the potential installation of individual devices, and maintain a list of various traffic calming measures and their performance.

Update the Zoning Ordinance, incorporate the key provisions of the Town's Landscape Guidelines (originally adopted in October 1992 and amended in September 1996) that will require all landscaping associated with construction or maintenance of public property for roads, medians, paths, and lanes use desert adapted plant materials.

4 Maintain an inventory of traffic counts for Major Arterial, Minor Arterial, and Collector roadways in the Town. This inventory will assist the Town in monitoring the performance of the roadway network, including tracking levels of

**Commented [Comment24]:** Duplicate to GP policy statement, removed

Commented [Comment23]: Previously addressed in

prior action effort, removed

Commented [Comment18]: Addressed in Visually

**Commented [Comment25]:** More appropriately and comprehensively addressed in subsequent action

service (LOS). The Town should work cooperatively with the Cities of Scottsdale and Phoenix and Maricopa Association of Governments to assemble this information. 5. Promote local transit services for the Town and Special Event transit services for resort visitors; and, ensure that public transit stops in the Town are functional and attractive. Cooperate with transit agencies and neighboring urisdictions for the continuance of regular public transit service along Tatum Blvd. 6 Maintain and update an inventory and map of the Town's non-motorized transportation network, including sidewalks, bike lanes, bike routes, multi-use trails, recreational trails, and recreational pathways This inventory will assist in determining priorities for ongoing improvement of the network, as well as prioritizing maintenance needs. Continuously maintain the Town's GIS mapping inventory that includes all aspects of land use, mobility, open space, public services and facilities, hillside, and environmental areas to assist in determining priorities for ongoing management, as well as prioritizing maintenance needs. 7. Define and implement long-range program for construction and maintenance of a continuous system of nonmotorized circulation facilities for the benefit of the residents' health, safety, welfare, and community pride to improve access to local and regional parks and recreation systems. Establish a Neighborhood Traffic Management Program (NTMP) to provide a comprehensive, thoughtful, and systematic program to address neighborhood traffic concerns, improve pedestrian and bicycle safety, and maintain the scenic and quiet semi-rural character of Paradise Valley neighborhoods. ntify and implement polic and roadway conditions throughout the Town. Prepare, maintain and implement an adopted Pedestrian Master Plan that carries out the goals and policies of the General Plan and defines: the type and location for pedestrian-oriented streets and pathways; standards for sidewalk width, improvements, amenities, and street crossings; the schedule for public improvements; and developer responsibilities. 10. Develop and implement Visually Significant Corridor Plans that promote the character and image of the Town, by providing specific landscape, hardscape, and infrastructure design guidelines for Town right-of-ways along Visually Significant Corridors, provides policy for the installation and maintenance of right-of-way landscaping, and carries out applicable goals and policies of the General Plan. all other 11. Develop and maintain a high quality roadway design that promotes the character and image of the Town, reduces negative environmental impacts including noise and minimizes adverse impacts to the neighborhood through the use of roadway cross sections, traffic counts, high quality hardscaping and landscaping. 12 Maintain existing Rights of Way cross sections and revise when necessary to allow for innovative alignments, abandonments, and shared use by non-motorized and motorized users where appropriate. 13. Develop and implement a Town notification policy for road closures and abandonments to include proper signage, neighborhood notification, and alternate routes. 14. The Town shall notify gated communities as to a change in the public pedestrian and bicycle access policy and allow those communities whose Special Use Permit stipulations currently requires such access to seek and amendment for the purposes of removing any such stipulation. Participate on the Maricopa Association of Governments [MAG] Active Transportation Committee to coordinate facility development, ensure that regional bikeway system designations and maps are consistent with Town facilities, and to be kept aware of potential funding opportunities. Conduct roadway safety assessment using counters to better understand where and how roadways are being used by various mobility types and establish solutions to enhance safety. Continue to provide community policing and a high-visibility, public safety presence on roadways to maintain safe transportation options. Consider intersection improvements to preserve and enhance corridor level of service and safety. 5

Commented [Comment26]: Limited community support for further transit services, removed.

Commented [Comment27]: Incorporated as policy statement in G

Commented [Comment28]: Limited community support for Town-wide pedestrian and bicycle master plan

Commented [Comment29]: Consolidated with previous action effort

Commented [Comment30]: Consolidated with previous action effort

Commented [Comment31]: Roadway cross-sections to be removed from GP and more appropriately incorporated into Town standards for implementation

Commented [Comment32]: Incorporated into Town procedures, removed

Commented [Comment33]: Incorporated into Town procedures

ransportation investments, such as opportunities through MAG.	
Continue to coordinate improvements with adjacent jurisdictions and regional agencies when appropriate and seek	
cooperation when proposed roadway improvements do not align with the policy direction of this General Plan.	
Create and implement a Safe Routes to School Plan.	Commented [Comment34]: Additional Action Items for
	consideration to respond to policy direction and communi
OPEN SPACE ELEMENT - Action Measures	feedback
JPEN SPACE ELEMENT - ACTION MEASURES	
Open Space Land/Easement Donations	Commented [Comment35]: Consolidated with following
dentify parcels of land and solicit the owners for donations of land or easements in order to preserve and restore	action effort
pen space and mountain views, Mummy Mountain, and other culturally and/or historically significant properties.	
dentify parcels of land and solicit the owners for donations of land or easements in order to preserve and restore	Commented [Comment36]: Consolidated with followin action effort
open space and mountain views. Also continue to preserve the Town's wash corridors through periodic code	
phorecement inspections and encourage the restoration of washes.	
Jse tools such as partnerships, donations, easements and the purchase of development rights to preserve open space and visually significant ridgelines and peaks.	
2. Wash Preservation & Restoration Continue to preserve and encourage the restoration of the Town's washes through periodic fire and code	
enforcement inspections. and encourage the restoration of washes via development incentives such as setback	
lexibility.	
Right-of-way Utilization	
tillize existing rights of way to create more open space by revaluating how the space is used and designing a	Commented [Comment37]: Duplicate to GP policy statement, removed
iniversally accessible, safe, experimentally rewarding open space system that promotes passive recreation such as	statement, removed
valking and biking.	
. SUP Open Space	
During the review of new, intermediate or major SUP amendments, preserve mountain views and open space from	
ights-of-way potentially affected by SUP development and require the dedication of land or easements for	
connectivity and accessibility when SUP property is adjacent to an existing open space <del>, park site</del> or other area dentified as a high-priority open space.	
Jennined as a nigh-phoney open space.	
Citizen Involvement	Commented [Comment38]: Limited community support
Provide recommendations to the Town Council on the development and management of open space and recreational programs and services in the Town and to conduct and ongoing assessment of community needs and preferences in	for Town-wide recreation programs
ecreation programming and services.	
Open Space Operations and Maintenance	
Continue to provide consistent and effective operations for all public open space and facilities.	Commented [Comment39]: Duplicate to GP policy
	statement, removed
Tourism Support dentify ways to preserve, restore, create and maintain low impact recreational opportunities and open space	Commented [Comment40]: Limited community support
entity ways to preserve, restore, reade and maintain tow impact recreational opportunities and open space experiences for resort visitors such as publishing a trails/bike path brochure for the resorts to distribute.	for Town-wide trails/bike plan
3. Public Facility Use Encourage schools and places of worship in the Town to create and promote recreation programs and activities for	
Frequencies and places of worship in the fown to create and promote recreation programs and activities for Fown residents.	
Troils and Darking	
). Trailhead Parking Periodically evaluate current measures to alleviate parking problems related to the Echo Canyon and Cholla.	
Periodically evaluate current measures to alleviate parking problems related to the Echo Canyon and Cholla	
Periodically evaluate current measures to alleviate parking problems related to t <del>he Echo Canyon and Cholla</del> Frailregional trailheads, such as the trolley service and no parking signs, to ensure effectiveness and amend as necessary.	
Periodically evaluate current measures to alleviate parking problems related to the Echo Canyon and Cholla Frailregional trailheads, such as the trolley service and no parking signs, to ensure effectiveness and amend as	<b>Commented [Comment41]:</b> Additional Action Items for consideration to respond to policy direction and commun

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# ENVIRONMENTAL PLANNING AND WATER RESOURCES - Action

# Measures

1. Desert Protection and Restoration The Town shall revise the Native Plant Preservation Ordinance to preserve and protect natural vegetation and wildlife	<b>Commented [Comment42]:</b> Will need to decide if this is a priority
areas, mature trees and landscaping, and to promote the restoration of indigenous Sonoran Desert vegetation that	
has been disturbed or scarred and onby new developments. In addition, the Town shall strictly monitor new development and redevelopment through site inspections to ensure the maximum feasible protection of native plants.	
Evaluate updating the Landscape Design Guidelines to incorporate applicable components of the Visually Significant	
Corridor Master Plan and a native, drought tolerant, low-water use plant list.	
A United the Zentre Ordinance, such the surrent best exections for proprietion, remove conflicting language, and	
Q Update the Zoning Ordinance, evaluate current best practices for organization, remove conflicting language, and incorporate provisions to be consistent with Town, State and Federal regulations. In addition, consider incorporation	Commented [Comment43]: We discuss in
of the key provisions of the Town's Landscape Guidelines (originally adopted in October 1992 and amended in	Environmental Planning to update the Landscape Guidelines
September 1996).	but, will this be considered as part of zoning code update?
2 Community Involvement	Commented [Comment44]: No such annual event
The Town shall recruit volunteers as part of an annual event to identify, protect, rehabilitate, and maintain the area's	currently exists
natural resources.	
3. Tree City USA	
The Town shall econtinue to apply for the Tree City USA designation on an annual basis. The Town shall ensure that	
all Tree City USA requirements are met before the submitting the application every year.	
4. Trees The Town shall eContinue to plant indigenous and compatible trees along major and minor attariate as part of right	
The Town shall c <u>C</u> ontinue to plant indigenous and compatible trees along major and minor arterials as part of right- of-way improvement projects in sufficient areas to allow for growth and shall manager and care for all Town-owned	
trees including training, maintenance, removal and replacement.	
5. Tree Dedication Program	Commented [Comment45]: Not sure this was ever
The Town shall cCreate and promote a tree dedication program that encourages property owners and builders to	created. Does the Town want to continue to pursue?
donate surplus trees from their properties that they cannot accommodate for use on Town owned property.	
6 Urban Heat Island Reduction	
The Town shall revise the Zoning Ordinance to require site design which uses trees to shade parking facilities,	Commented [Comment46]: Incorporated into parking
streets, and other facilities to minimize the heat island effect.	lot design requirements
7 Scenic View Protection	Commented [Comment47]: Identical to policy, 8 below
The Town shall explore ways to protect views from public places to Camelback Mountain, Mummy Mountain, and the Phoenix Mountain Preserve with reasonable deference to private property rights.	provides a specific action.
Produitx mountain Preserve wan reasonable deletence to private property rights.	
8 Visually Complimentary Development	Commented [Comment48]: Duplicate to GP policy
The Town shall develop incentives to encourage new development and redevelopment to be located and designed to	statement, removed
visually compliment the natural environment and setting.	Statement, removed
9. SUP Development The Town shall revise the SUP ordinance to require SUP developments not create major adverse impacts on the	
Town's natural and semi-urban landscapes.	
	Commented [Comment49]: Consolidated with previous
10 Lighting and Glare	SUP update action effort
The Town shall examine the existing Dark Sky Ordinance, and if necessary, make revisions to minimize outdoor	Commented [Comment50]: Consolidated with previous
lighting that is inappropriately directed, excessive or unnecessary. In addition, the Town shall create and implement	night sky action effort
development design standards to eliminate excessive glare created by reflected sunlight or artificial light.	
11. Improved Air Quality	
The Town shall continue to prohibit the burning of refuse. In addition, the Town shall create a promotional campaign	Commented [Comment51]: Addressed through policy
to encourage walking, biking, car pooling and alternative transportation as alternatives to the automobile in order to	statements

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improve air quality. The Town shall also work with the FAA and airports to protect the airspace from noise and air pollution caused by air traffic.

## 12. Reduced Air Emissions

The Town shall rR equire an analysis of a low emissions vehicle option when purchasing new vehicles for the Town's fleet and if it is financially feasible, preference should be given to the low emissions vehicle option. In addition, the Town shall provide employee incentives for reduced idling, trip reduction, carpooling, and other alternatives that reduce air emissions. SUP developments shall be required to provide the infrastructure necessary to accommodate low emission vehicles, car sharing options, and other alternative modes of transportation.

## 13. Reduced Emission Equipment for Town Contracts

The Town shall <u>gG</u>ive consideration to contractors and service providers who use reduced emission equipment for Town construction projects and service contracts.

### 14. Water Supply

The Town shall continue to pursue opportunities for an adequate water supply by staying engaged in the regulatory process and with the water suppliers. The Town should focus on water supply, meeting future water needs, ensuring efficient and adequate operational conditions, utilizing renewable water sources, and encouraging water conservation.

## 15. Water Quality

The Town shall w// ork with the water providers to undertake improvements to the pressure and quality of water in the Town. In addition, the Town shall work with the Maricopa County Department of Environmental Services to ensure septic systems do not compromise the groundwater supply and the Town shall continue to comply with Phase II of the National Pollutant Discharge Elimination System (NPDES) storm water program. The Town shall continue to encourage the preservation and restoration of washes to assist in natural groundwater recharge.

## 16. Flood Control/Drainage

The Town shall ccontinue to manage flood control/drainage facilities to have minimal impact on washes. At the same time, the Town shall encourage the maintenance, preservation, and restoration of the washes to maintain the natural storm water retention function.

#### 17. Regional Coordination

The Town shall continue to cooperate with the flood control effort and regulations of neighboring municipalities and with regional, state, and national flood control authorities.

# 1. Coordination with Flood Control District of Maricopa County

Continue coordinating with the Flood Control District of Maricopa County to review the design and function of flood control and drainage facilities in the Town.

#### 2. Stormwater Management Plan

Continue to comply with and update the Town's stormwater management plan and program in conformance with the NPDES requirements and guidelines to protect and improve stormwater quality in the Town.

## 18. On-site Retention

The Town shall c\_Ontinue to require on-site retention for new development and redevelopment and require the provision of adequately sized facilities to retain and transport storm water. In addition, promote LID methods during the site design review process.

## 19. Water Delivery and Supply

The Town shall w// ork with the water providers to obtain documentation and understanding of the existing water infrastructure's delivery system, pressure levels, and condition while also identifying future demand needs, available water sources and fire safety concerns.

# SUSTAINABILITY - Action Measures

## 4 Coordination with Flood Control District of Maricopa County

Continue coordinating with the Flood Control District of Maricopa County to review the design and function of flood control and drainage facilities in the Town. Commented [Comment52]: Moved to previous section

## 2 Stormwater Management Plan Commented [Comment53]: Moved to previous section Continue to comply with the Town's stormwater management plan and program in conformance with the NPDES iromonts and auidelines to protect and impr Continue to provide Resident Guide on the Town website that highlights Town services and resources to new residents. 3. Public Outreach Maintain and update Town Website with sustainable news and practices. Administer sustainability training to Town officials and staff. Lead by example on environmental sustainability projects such as a demonstration rain garden or native landscaping plot at the Town Hall Campus. Examine opportunities for civic technology upgrades (i.e. Smart City technology) that can improve the efficiency and efficacy of public services. 4. Public Education Continue working with local schools, Town Residents and the general public to educate all those interested on Commented [Comment54]: Does the Town currently sustainable practices. conduct this? 5. Green Building Commented [Comment55]: Supplemented with Encourage the use of Evaluate Green Building through incentives and outreach programs such as, award programs, alternative action efforts above reduced permit fees and minor variations from the area regulationscertain development standards. Acknowledge contractors who adopt green building practices. Consider feasibility of adopting green building codes. Require all new or remodeled Town owned buildings to meet an accepted green rating system. 6. Greenhouse Gas Emissions Inventory Maintain and complete the greenhouse gas emissions inventory for Town operations. Encourage changes to lower greenhouse gas emissions where possible. 7. Wash Maintenance Commented [Comment56]: Consolidated with prior Maintain and update wash inventory map and annual inspections of all washes. action effort 8. Sustainable Water Encourage the responsible consumption and recycling of water through various conservation practices and limiting new impervious surfaces in new and redeveloped properties. 9. Regeneration Require efforts to reduce the amount of solid waste generated and require refuse companies and residents to dispose of generated waste via responsible methods. Review the possibility of a Town-wide recycling program.

## 10. Trash and Recycling

The Town shall require a review of the possibility of a Town wide recycling program and consolidation of solid waste collection. Periodically coordinate with solid waste providers to identify opportunities to promote sustainable practices such as reduced emissions and recycling programs and special event collections.

## 11. Sustainable Economics

Prepare an annual budget, capital improvement plan, and long rangelong-range financial forecast to ensure the Town's short and long term economic interests are sustained over time.

# **PUBLIC FACILITIES - Action Measures**

## **1. Public Buildings and Facilities**

The Town shall concentrate government facilities and activities in the Town Campus complex and ensure the facilities are accessible, incorporate green building design, demonstrate architectural excellence, and complement the character and context of the Sonoran Desert environment. Also, public landscaped open spaces, rights-of-ways and native habitat areas shall be designed to sustain and exemplify environmental excellence.

#### 2. Annual Report

The Town shall include in the Town Manager's annual report an assessment Provide an annual assessment report of police, fire, and emergency service levels.

#### 3. Technology

The Town shall invest in and incorporate new technology into the Town's police, fire, and emergency services in order to enhance the Town's ability to deliver public safety services more efficiently and cost effectively.

#### 4. Regional Cooperation

The Town shall continue to coordinate with public safety service providers, including police, fire and emergency services, in neighboring municipalities, and other state and federal agencies.

#### 5. Monitor Police Data

The Town shall continue to monitor and publish in the Town Manager annual report, public safety data including but not limited to: response rates to service calls, types of service calls, number of arrests, number of moving violations, traffic fatalities, number of DUIs, and civilian complaints received against members in service.

## 6. Monitor Fire and Emergency Data

The Town shall continue to monitor and publish in the Town Manager annual report, fire and emergency service data including but not limited to: fire incident outcomes, critical incident response standard, workforce safety, satisfaction rating, and financial management.

#### 7. Community Communication

The Town shall maintain communication with the community through community meetings, the Town's website, social networking, media, and other methods deemed appropriate.

Continue Town Reporter newsletter distributed bi-annually to all residents, via mail or email, that informs residents about news, resources, and upcoming events in the Town.

#### 8. Water for Fire Suppression

The Town shall continue to stay engaged in discussions with the Town's water providers, Arizona Corporation Commission, and the Department of Water Resources to pursue opportunities for an adequate water supply.

#### 9. Code Enforcement for Health and Safety

The Town shall continue to require private property owners remove excessive vegetation through fire department and code enforcement efforts to prevent and minimize fire risks and shall strictly enforce code requirements to meet health and safety and zoning standards.

## 10. Code Enforcement Staffing

The Town shall provide staffing, facilities, resources, and training necessary to maintain an aggressive and visible code enforcement program.

## 11. Nuisance, Blight, and Deteriorated Properties

The Town shall utilize all code enforcement resources, including prosecution, to require private property owners to remedy identified public nuisance violations, and shall require properties be maintained to ensure safety and health.

#### 12. Monitor Services

The Town shall continue to monitor, through the Town Manager annual report, services provided by others such as gas, water, electricity, telecommunications, cable, fire protection and trash disposal and intervene when necessary.

#### 13. Undergrounding Utilities

The Town shall encourage residents to continue participating in the cost sharing for undergrounding utilities, hosting informational meetings and facilitating discussions between residents and the utility companies.

#### 14. Community Events

The Town shall continue to host and promote events such as the annual art show, the Vintage car show, the Martin Luther King Day celebration, and explore ideas for new events and activities.

## 15. Volunteer Services

The Town shall continue to promote volunteering for the Council, various boards, commissions and committees, or <u>Town services and programs</u> and judges for the municipal court. **Commented [Comment57]:** Consolidated with previous action effort

Commented [Comment58]: Consolidated with previous action effort

Commented [Comment59]: Consolidated with previous action effort

Monitor grant funding opportunities, particularly those applicable to health and safety improvements.

## 16. Cost of Development

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The Town shall identify legal and reasonable funding mechanisms, including the possibility of additional impact fees, as required for new development or redevelopment for the provision of additional public facilities and services

# (2<sup>nd</sup> cut) IMPLEMENTATION ELEMENT (track changes)

(#) indicates item made it to the 3<sup>rd</sup> cut and is the Action Item Number as shown on the Clean Version.

Actions		Implementing Goal(s)	Project Specific	Ongoing Effort or Program	
1	Update the Town's Codes & Ordinances to further implement the goals and policies of the General Plan. To include, but not limited to, sustainability and resiliency components, design standards, streamlined processes, and compatibility standards.				<b>Commented [Comment60]:</b> More specifically defined through following Action measures
2 (1)	Routinely evaluate and amend the SUP Guidelines, as necessary, to encourage SUP property revitalization and improvement within their existing geographic boundaries as long as such improvements do not adversely affect the integrity and enjoyment of adjacent residential areas and natural and semi-urban landscapes. Require community impact assessments that demonstrate both the positive and adverse impacts of proposed SUP projects and utilize context appropriate and responsive building and site design to ensure compatibility with adjoining uses, views and open space.				
3 (2)	Routinely evaluate, amend, and codify code enforcement resources to establish clear nuisance and maintenance measures to further require <u>SUP</u> property owners to remedy identified public nuisance violations and require properties be maintained to ensure health and safety.				
4	Develop incentives to encourage new development and redevelopment to be located and designed to visually compliment the natural environment and setting and require site design which uses trees to shade parking facilities, streets, and other facilities.				<b>Commented [Comment61]:</b> Captured in policy and routinely completed through regulation development process
6 (3)	Continue to enforce and refine the Town's Hillside Development Regulations through periodic code assessments and updates. to ensure the Town's prominent mountain peaks, ridges, and hillsides are minimally impacted by development.				
7 (4)	The Town shall encourage residents to continue participating in the cost sharing for undergrounding utilities, hosting informational meetings and facilitating discussions between residents and the utility companies.				
8	Through fire department and code enforcement efforts, require private property owners during construction activities to meet health, safety and zoning standards and avoid the creation of unnecessary outdoor light, dust, noise and odor.				<b>Commented [Comment62]:</b> Captured in policy and routinely completed through regulation development process
9 (5)	Assess the subdivision ordinance and identify measures to encourage new residential subdivisions to incorporate native, drought tolerant, low-water use landscaping in common open space areas.				
10	Continue to enforce the Town's Zoning Ordinance regulations regarding fencing including any wall visible from adjoining properties, adjacent rights of way, and/or open space areas. Walls shall consist of finished materials such as stucco, brick, stone, metal, rails, wood, or tile.				<b>Commented [Comment63]:</b> Captured through policy and action 3
11 (6)	Utilize the Visually Significant Corridor Master Plan to identify key gateways and roadways to the Town and apply a comprehensive				

	and consistent design plan that differentiates the Town from surrounding communities and reflects the quality brand and positive image of the community with deference to private property rights and residential quality of life.	
12	Maintain an inventory of neighborhoods in Town including name, location, boundaries, and primary contact for the purposes of notification of projects requiring public notice to promote more neighborhood involvement via homeowners associations and neighborhood groups.	Commented [Comment64]: Combine with Action 14
13	the Town and Neighborhood representatives to stay informed.	Commented (Comment(E)) Combine with Astion 14
14 (7)	Implement neighborhood outreach efforts to improve notification to residents and for neighborhoods to provide input to the Town (e.g., continue neighborhood association inventory, Town-sponsored HOA forums, use of website/social media, Town Reporter newsletter and Resident Guide).Maintain communication with residents through community meetings, the Town's website, social networking, media, and other methods deemed appropriate to actively encourage resident involvement in neighborhood maintenance and revitalization.	Commented [Comment65]: Combine with Action 14
15	Review street cross sections to maintain a high-quality readway design that promotes the character and image of the Town, reduces negative environmental impacts including noise and minimizes adverse impacts to the neighborhood	Commented [Comment66]: Combine with Action 18
16 (8)	Routinely evaluate and amend the Assess-Town lighting regulations and amend as necessary to protect the Town's night skies.	
17 (9)	Continue Town Administration and Task Force efforts to increase opportunities for telecommunications and broadband services in the community by identifying community needs and suitable providers as well as assessing suitable locations for infrastructure in a manner that minimizes the visual impact on the Town and private property.	
18 (10)	Create a Town Engineering Standards Manual to address roadway design specifications, <u>street cross sections that promotes the Town character and reduces adverse environmental impacts</u> , emergency vehicle and non-emergency service providers accommodations, and consolidate accepted Town engineering regulations.	
19 (11)	Continue coordinating with adjacent communities and regional agencies to ensure safe and efficient linkages and review and comment on projects that affect the Town. Specific focus should be given to coordinating regional congestion mitigation and non- vehicular mobility efforts. Continue coordinating with adjacent communities (i.e. Scottsdale and Phoenix) and regional agencies (i.e. MAG) to coordinate improvements and ensure safe and efficient linkages and review and comment on projects that affect the Town. Specific focus should be given to coordinating regional congestion mitigation, non-vehicular mobility efforts, funding sources.	
20	Evaluate the need, application, and cost sharing for the institution of traffic calming and traffic control measures (such as chicanes, road diets, medians, landscaping, turning limitations, traffic circles and roundabouts) on a neighborhood basis as requested by individual neighborhoods. This should include an assessment of various techniques, development guidelines, cost sharing, administrative processes for the potential installation of individual devices, and maintain a list of various traffic calming measures and their performance.	Commented [Comment67]: Combined with Action 23
21 (12)	Conduct roadway safety assessments by Mmaintaining an inventory of traffic counts for all mobility types onfor Major Arterial,	
(12)	inventory of traine counts for an mobility types on the living of Alterial,	

	Minor Arterial, and Collector roadways in the Town. This inventory will assist the Town in monitoring the performance of the roadway network, including tracking levels of service (LOS). The Town should work cooperatively with the Cities of Scottsdale and Phoenix and Maricopa Association of Governments to assemble this information.		
22 (13)	Continuously maintain the Town's GIS mapping inventory that includes all aspects of land use, mobility, open space, public services and facilities, hillside, and environmental areas to assist in determining priorities for ongoing management, as well as prioritizing maintenance needs.		
23 (14)	Establish a Neighborhood Traffic Management Program (NTMP) to provide a comprehensive, thoughtful, and systematic program to address neighborhood traffic concerns (i.e. traffic calming and traffic control measures), improve pedestrian and bicycle safety, and maintain the scenic and quiet semi-rural character of Paradise Valley neighborhoods.		
24 (15)	Participate on the <u>regional committees like the</u> Maricopa Association of Governments [MAG] Active Transportation Committee to coordinate facility development, ensure that regional bikeway system designations and maps are consistent with Town <u>valuesfacilities</u> , and to be kept aware of potential funding opportunities.		
25	Conduct roadway safety assessment using counters to better understand where and how roadways are being used by various mobility types and establish solutions to enhance safety.		Commented [Comment68]: Combined with Action 21
26	Continue to provide community policing and a high-visibility, public safety presence on roadways to maintain safe transportation		
27	options. Consider intersection improvements to preserve and enhance		Commented [Comment69]: Captured through policy
28	corridor level of service and safety. Identify regional funding sources to support design, construction, operations and maintenance of existing and future transportation		Commented [Comment70]: Captured through policy
29	investments, such as opportunities through MAG. Continue to coordinate improvements with adjacent jurisdictions and regional agencies when appropriate and seek cooperation when proposed roadway improvements do not align with the policy direction of this Ceneral Plan.		Commented [Comment71]: Combined with Action 19
30 (16)	Create and implement a Safe Routes to School Plan.		Commented [Comment72]: Combined with Action 19
31 (17)	Use tools such as partnerships, donations, easements and the purchase of development rights to preserve open space and visually significant ridgelines and peaks.		
32 (18)	Continue to preserve and encourage the restoration of the Town's washes through periodic fire and code enforcement inspections.		
33	During the review of new, intermediate or major SUP amendments, preserve mountain views and open space from rights of way potentially affected by SUP development and require the dedication of land or easements for connectivity and accessibility when SUP property is adjacent to an existing open space or other area identified as a high-priority open space.		Commented [Comment73]: Combined with Action 2
34 (19)	Periodically evaluate current measures to alleviate parking problems related to regional trailheads, to ensure effectiveness and amend as necessary.		
35 (20)	Continue to work with Scottsdale Unified School District to promote the joint use of educational facilities.		
36 (21)	The Town shall reviseEvaluate and amend as necessary_the Native Plant Preservation Ordinance to <u>ensure it</u> preserves and protects natural vegetation and wildlife areas, mature trees and landscaping, and to-promotes the restoration of indigenous Sonoran Desert vegetation that has been disturbed or scarred by		

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	washes to maintain the natural storm water retention function.		
47	Continue to manage flood control/drainage facilities to have minimal impact on washes. At the same time, the Town shall encourage the maintenance, preservation, and restoration of		
47	shall work with the Maricopa County Department of Environmental Services to ensure septic systems do not compromise the groundwater supply and the Town shall continue to comply with Phase II of the National Pollutant Discharge Elimination System (NPDES) storm water program. The Town shall continue to encourage the preservation and restoration of washes to assist in natural groundwater recharge.		
46	Work with the water providers to undertake improvements to the pressure and quality of water in the Town. In addition, the Town		 Commented [Comment79]: Captured as policy
	suppliers. The Town should focus on water supply, meeting future water needs, ensuring efficient and adequate operational conditions, utilizing renewable water sources, and encouraging water conservation.		
45	Continue to pursue opportunities for an adequate water supply by staving engaged in the regulatory process and with the water		 Commented [Comment78]: Captured as policy
44	Give consideration to contractors and service providers who use reduced emission equipment for Town construction projects and service contracts.		Commented [Comment77]: Removed as policy
43	Require an analysis of a low emissions vehicle option when purchasing new vehicles for the Town's fleet and if it is financially feasible, preference should be given to the low emissions vehicle option. In addition, provide employee incentives for trip reduction, carpooling, and other alternatives that reduce air emissions.		 Commented [Comment76]: Captured through policy
	property owners and builders to donate surplus trees from their properties that they cannot accommodate for use on Town owned property.		Commented [Comment75]: Combined with Action 40
42	minor arterials as part of right-of-way improvement projects in sufficient areas to allow for growth and shall manage and care for all Town-owned trees including training, maintenance, removal and replacement. <b>Create</b> and promote a tree dedication program that encourages		
41	to donate surplus trees from their properties that they cannot accommodate for use on Town owned property, are met before submitting the application every year. Continue to plant indigenous and compatible trees along major and		Commented [Comment74]: Captured through policy
40 (24)	Continue to apply for the Tree City USA designation on an annual basis. The Town shall ensure that all <u>Support exceeding</u> Tree City USA requirements by initiating efforts such as promoting a tree dedication program that encourages property owners and builders		
38 (23)	Update the Zoning Ordinance, evaluate current best practices for organization, remove conflicting language, and incorporate provisions to be consistent with Town, State and Federal regulations. In addition, consider incorporation of the key provisions of the Town's Landscape Guidelines (originally adopted in October 1992 and amended in September 1996).		
(22)	Guidelines to incorporate applicable components of the Visually Significant Corridor Master Plan and a native, drought tolerant, low-water use plant list. In addition, consider incorporation of the key provisions of the Landscape Guidelines into the Zoning Ordinance		
37	new developments. In addition, <u>such review shall include any</u> process changes in how the Town shall strictly monitors new development and redevelopment through site inspections to ensure the maximum feasible protection of native plants. Evaluate and amend as necessary updating the Landscape Design		

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48	Continue to cooperate with the flood control effort and regulations of neighboring municipalities and with regional, state, and national flood control authorities.	
49	Continue coordinating with the Flood Control District of Maricopa County to review the design and function of flood control and drainage facilities in the Town.	
50	Continue to comply with and update the Town's stormwater management plan and program in conformance with the NPDES requirements and guidelines to protect and improve stormwater quality in the Town.	Formatted: Not Highlight
51 (25)	Continue to require on-site retention for new development and redevelopment and require the provision of adequately sized facilities to retain and transport storm water. In addition, promote LID methods during the site design review process.	Commented [Comment80]: 47-50 Captured through policy
52	Work with the water providers to obtain documentation and understanding of the existing water infrastructure's delivery system, pressure levels, and condition while also identifying future demand needs, available water sources and fire safety concerns.	Commented [Comment81]: Captured through policy
53	Continue to provide Resident Guide on the Town website that highlights Town services and resources to new residents.	Commented [Comment82]: Combined with Action 12
54 55	Administer sustainability training to Town officials and staff. Lead by example on environmental sustainability projects such as	Commented [Comment83]: Combined with Action 57
50	a demonstration rain garden or native landscaping plot at the Town Hall Campus.	Commented [Comment84]: Combined with Action 57
56 (26)	Examine opportunities for civic technology upgrades (i.e. Smart City technology) that can improve the efficiency and efficacy of public services	
57 (27)	Evaluate environmentally sustainable efforts, Green Building incentives, and outreach programs such as, <u>staff training</u> , <u>Green</u> <u>Building measures/codes</u> , <u>demonstration projects</u> , <u>award</u> programs, reduced permit fees and minor variations from certain development standards. Acknowledge contractors who adopt green building practices. Consider feasibility of adopting green building codes. Require all new or remodeled Town owned buildings to meet an accepted green rating system.	
58	Encourage the responsible consumption and recycling of water through various conservation practices and limiting new impervious surfaces in new and redeveloped properties.	Commented [Comment85]: Captured through policy
59	Periodically coordinate with solid waste providers to identify opportunities to promote sustainable practices such as reduced emissions and recycling programs and special event collections.	Commented [Comment86]: Captured through policy
60	Prepare an annual budget, capital improvement plan, and long- range financial forecast to ensure the Town's short and long term economic interests are sustained over time.	Commented [Comment87]: Captured through policy
61	Provide an annual assessment report of police, fire, and emergency service levels.	Commented [Comment88]: Combined with Action 64
62 (28)	Invest in and incorporate new technology into the Town's police, fire, and emergency services in order to enhance the Town's ability to deliver public safety services more efficiently and cost effectively.	
63 (29)	The Town shall continue to coordinate with public safety service providers, including police, fire and emergency services, in neighboring municipalities, and other state and federal agencies.	
64 (30)	The Town shall cC ontinue to monitor and publish in the Town Manager annual report, public safety, fire and emergency, and public utility data including but not limited to: response rates to service calls, types of service calls, number of arrests, number of moving violations, traffic fatalities, number of DUIs, and civilian complaints received against members in service, fire incident outcomes, critical incident response standard, workforce safety, satisfaction rating, and financial management. <sup>2</sup>	

65	The Town shall continue to monitor and publish in the Town	Commented [Comment89]: Combined with Action 64
	Manager annual report, fire and emergency service data including	
	but not limited to: fire incident outcomes, critical incident response	
	standard, workforce safety, satisfaction rating, and financial	
	management.	
66	Continue Town Reporter newsletter distributed bi-annually to all	Commented [Comment90]: Combined with Action 14
	residents, via mail or email, that informs residents about news,	
	resources, and upcoming events in the Town.	
67	The Town shall continue to require private property owners remove	Commented [Comment91]: Combined with Action 3
	excessive vegetation through fire department and code	
	enforcement efforts to prevent and minimize fire risks and shall	
	strictly enforce code requirements to meet health and safety and	
	zoning standards.	
68	The Town shall provide staffing, facilities, resources, and training	Commented [Comment92]: Combined with action 3
	necessary to maintain an aggressive and visible code enforcement	
	program.	
69	The Town shall utilize all code enforcement resources, including	Commented [Comment93]: Combined with Action 3
	prosecution, to require private property owners to remedy identified	
	public nuisance violations, and shall require properties be	
70	maintained to ensure safety and health.	
70	The Town shall continue to monitor, through the Town Manager	Commented [Comment94]: Combined with Action 64
	annual report, services provided by others such as gas, water,	
	electricity, telecommunications, cable, fire protection and trash	
74	disposal and intervene when necessary.	
71	The Town shall c <u>C</u> ontinue to promote volunteering for the Council,	
(31)	various boards, commissions and committees, or Town services	
70	and programs and judges for the municipal court.	
72	Monitor grant funding opportunities, particularly those applicable to	
(32)	health and safety improvements.	
73	The Town shall identify legal and reasonable funding mechanisms,	Commented [Comment95]: Supported by Action 72 and
	including the possibility of additional impact fees, as required for	policy
	new development or redevelopment for the provision of additional	
	public facilities and services	