



WALK & BIKE PLAN



TOWN OF PARADISE VALLEY

REVISED DRAFT March 12th, 2018

ACKNOWLEDGEMENTS

This Plan would not have been possible without the participation of Town residents, resort representatives, and local pedestrian and bicycle advocates and professionals. The Town of Paradise Valley and the consultant team would like to thank them and the following groups for their thoughtful contributions and support in preparing the Paradise Valley Walk & Bike Plan; a long-range vision for making Paradise Valley a pedestrian and bicycle accessible Town.

Town Council

Mayor Michael Collins
Vice Mayor Jerry Bien-Willner
Council Member Paul Dembow
Council Member Scott Moore
Council Member Julie Pace
Council Member Mark Stanton
Council Member David Sherf

Planning Commission

Daran Wastchak, Chair
James Anton
Thomas G. Campbell
Charles Covington
Dolf Strom
Jonathan Wainwright
Richard K. Mahrle [until December 2017]

Staff and the Technical Advisory Committee

Kevin Burke, Town Manager
Eva Cutro, Community Development Director
Paul Michaud, Project Manager/Senior Planner
Dawn-Marie Buckland, Deputy Town Manager
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COFFMAN STUDIO
LANDSCAPE ARCHITECTURE & PLANNING



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WORDS TO KNOW

WALK & BIKE PLAN:

This plan is a comprehensive guide for the Town of Paradise Valley to potentially implement a pedestrian and bicycle accessible Town for its residents and resorts.

AASHTO:

American Association of State Highway and Transportation Officials

ADA:

Americans with Disabilities Act

BICYCLIST:

One who rides a bicycle, particularly one who does so regularly

BICYCLE FACILITY:

Any place, amenity, or piece of equipment provided for the use of anyone who rides a bicycle

BIKE SHARE:

Bicycles are made available for shared use to persons on a short term basis for a fee. Two different systems presently exist, docking and dockless systems. Docking systems require the rider to pick up and return at a designated rack. Dockless systems allow pick up and drop off the bicycle anywhere

CAPITAL IMPROVEMENTS PROGRAM (CIP):

Is a short-range plan, usually 5 years, which identifies capital projects and equipment purchases

CORRIDOR:

An area or stretch of land identified by a specific common characteristic or purpose

CROSS SECTION:

A section made by cutting the right-of-way cross-wise at right angles to show the facilities of the roadways

FHWA:

Federal Highway Administration

MAG:

Maricopa Association of Governments

PEDESTRIAN:

A person walking along a road or in a developed area

PEDESTRIAN FACILITY:

Any place, amenity, or piece of equipment provided for the use of anyone who walks

RIGHT OF WAY (ROW):

An easement, a privilege to pass over the land of another, whereby the holder of the easement acquires only a reasonable and usual enjoyment of the property, and the owner of the land retains the benefits and privileges of ownership consistent with the easement

RESORT LOOP:

A recreational path consisting of Lincoln Drive, 56th Street, McDonald Drive, and Tatum Boulevard

STREET CLASSIFICATION:

Relating to the different scales of roads, such as Major Arterials, Minor Arterials, Collectors, and Locals

TOOLBOX:

The Toolbox associated with this plan is meant to give the Town options for implementations of a complete and safe bicycle and pedestrian system

TRAFFIC STUDY:

A detailed examination and analysis of a transportation system supported by data collection. A study starts with the identification and definition of a transportation problem, followed by data collection and analysis of any issues the system may have

WAYFINDING:







Signs, maps, and other graphic or audible methods used to convey location and directions to system users

Individual facility types are described in depth in The Plan section of this plan (i.e. bike lanes, sidewalks, trails, etc.)

Why this Plan

This Plan completes a 2012 General Plan Implementation Measure and a Quality of Life Initiative of the Town Council. It moves the Town closer to being a “pedestrian and bicycle friendly town”, as envisioned in the General Plan. Funding for this project was part of the Council approved Capital Improvement Program (CIP). The pedestrian and bicycle network of Paradise Valley can be uniquely responsive to the diverse people, landscape and character of the Town. Pedestrian and bicycle facilities can help to create great experiences for all users, while sensitively complementing neighborhoods. Streetscapes and corridors can enhance the look, feel, and functionality of the streets and washes while making them safer and more enjoyable for everyone who walks, drives, or rides a bike in Paradise Valley. This Plan provides the means by which these goals may be accomplished.

Guiding Principles

-  **PRIORITIZE SAFETY AND ENFORCEMENT**
for the friendly co-existence of pedestrians and bicyclists, along with policies and enforcement measures that foster a safe and non-confrontational environment.
-  **IMPLEMENT A RESORT LOOP**
to provide a safe, shared-use, pedestrian and bicycle facility along the identified resort loop area.
-  **FOCUS PEDESTRIAN FACILITIES**
on primarily non-local streets in areas that serve resort destination areas, provide access to nearby trailheads, and/or complete missing gaps.
-  **FOCUS BICYCLE FACILITIES**
on a few select non-local streets that provide connectivity.
-  **SUPPORT EXISTING RURAL DESIGN ELEMENTS**
to avoid overly urban design elements. Facilities should be compatible to not only the individual street classifications, but each road’s individual neighborhood character. Avoid overuse of urban elements such as concrete, pavement, signage, etc. and favor more rural less intense facilities.
-  **ADDRESS MITIGATION OF CONFLICTS**
through the discouragement of cut-through travel, corridor design that eases unsafe conditions between different modes of travel, abatement of unintended nuisances, accommodation of storm water passage, and involvement of Town sponsored committees in supporting user group education.



* **LIMIT SIGNAGE**

to avoid new signage, and include only where necessary to ensure public safety and usability. Where used, signage should blend into the environment, be consistent, and be of a high quality.

* **COORDINATE WITH TOWN PLANNING EFFORTS**

by complimenting the 2012 General Plan and the ongoing Visually Significant Corridor Plan.

* **IDENTIFY COSTS & PHASING**

by including a proposed phasing methodology and a breakdown of costs associated with the complete build out of this Plan.

* **ENSURE DOCUMENT READABILITY AND CLARITY**

so that it can be easily read and understood.

* **PRIORITIZE PROJECTS**

such that, where practicable, prioritization of non-motorized facility projects should first address existing deficiencies with motorized facilities, such as traffic congestion and roadway repairs.

Mission



Make the Town of Paradise Valley a pedestrian and bicycle-friendly town focused foremost on its residents. The non-motorized circulation system will offer safe, walkable and bikeable environments that are compatible with the low-density, natural desert environment and design excellence for which the Town is known. This system will be supported by rule enforcement and education to best mitigate conflicts between different travel modes. It will provide a well-maintained, and interconnected

pedestrian network of recreational paths, sidewalks, and trails that are enjoyable to walk, run, and hike. Residents will have access to a designated pedestrian and bicycle circulation system located primarily on non-local roadways that provide access to local destinations such as resorts, schools, and nearby hiking spots. Bicyclists will be buffered from motor vehicles on more heavily traveled roads where possible. Wayfinding for this bicycle circulation system will provide the least impactful signage that is

both designed and in character to its location. Residents will be encouraged to integrate walking and bicycling into their daily activities to promote a healthier lifestyle and improve energy resource conservation. Making the town's non-motorized circulation system safe and enjoyable for its residents, will additionally benefit the needs of employees within the town, resort guests, and people of all ages and abilities.



Background

PLAN'S RELATIONSHIP TO THE 2012 GENERAL PLAN

The Town's Walk & Bike Plan builds off and seeks to implement the Town's resident-ratified 2012 General Plan as it relates to non-motorized means of travel within Paradise Valley. This Plan aims to complement the vision for the Town described in the General Plan. Also, it seeks to develop a more detailed implementation of the non-motorized goals and policies of the General Plan through expanded implementation measures. The Walk & Bike Plan is a stand-alone document that provides additional detail while supporting the General Plan.

THE PROJECT PROCESS



Figure 1-1 The Project Process

DIRECTION OF WALK & BIKE PLAN

Paradise Valley's beautiful setting and low-density desert lifestyle, a 'Premier Residential Community', in the center of a 4.5 million population metropolis, is both its greatest asset and challenge. Residents, tourists, and local visitors are drawn to the many attractions within and surrounding Paradise Valley. The people that use these facilities can be broken into two major categories and multiple sub-categories:

- Pedestrians
 - * Casual/ Recreation
 - * Avid individuals/ pairs
 - * Avid Groups
- Bicyclists
 - * Family recreational small groups
 - * Avid recreation individuals/ pairs
 - * Avid recreational groups (Pelotons)
 - * Individual commuting

The Town has invested in a multi-modal circulation system through policies and physical improvements including bike lanes, recreational paths, sidewalks, and trails. The improvements at this time are incomplete and present a patchwork of facilities, some disconnected from each other and thereby hampering opportunities to provide non-motorized connections and loops to the many desired destinations. The greatest challenge of this Plan is to strike a balance between the needs of residents and visitors, between facility improvements and respect for the low-density desert character, and between guiding people to destinations without distracting from the visual quality from which the Town derives its proud name.

The public input process occurring over two years included thirteen separate events, in addition to Planning Commission and Town Council meetings. These events

included seven gatherings geared to present information and solicit resident input through group activities: three open houses and four stakeholder meetings. In total, excluding staff/consultants, 95 persons attended these seven events. Two other gatherings were done in conjunction with two Town gatherings, the Car Show and the Safety Fair. At least 50 people came through the booth at the car show and the safety fair. There were three online surveys conducted. In total, 383 persons took the surveys of which 286 reside in Paradise Valley's zip code: 85253. The consultant also interviewed or received completed surveys from seven local resort concierges.

The input received in the aforementioned public input process, Planning Commission, and Town Council meetings helped to provide the direction for the Walk & Bike Plan.

See the appendix for additional background information

81%

of people in paradise valley walk or bike regularly

* Self-selecting survey results for 213 responses in zip code 85253

people who walk in paradise valley



 Yes 79.81% (166)  No 20.19% (42)

Figure 1-2 People who Walk in Paradise Valley

facilities people use for walking

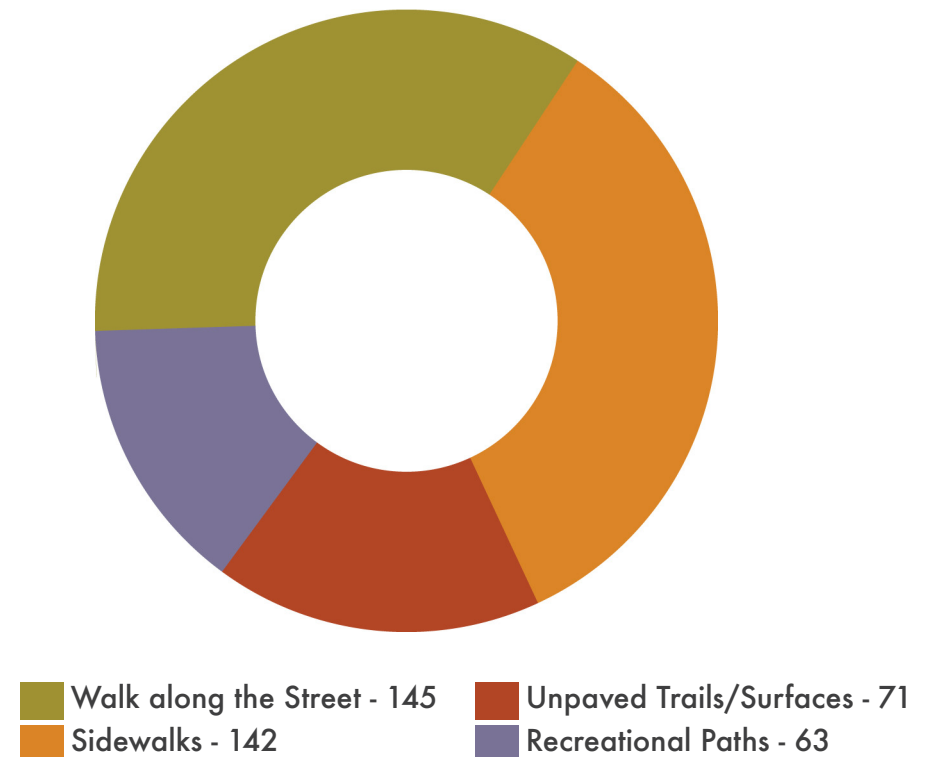


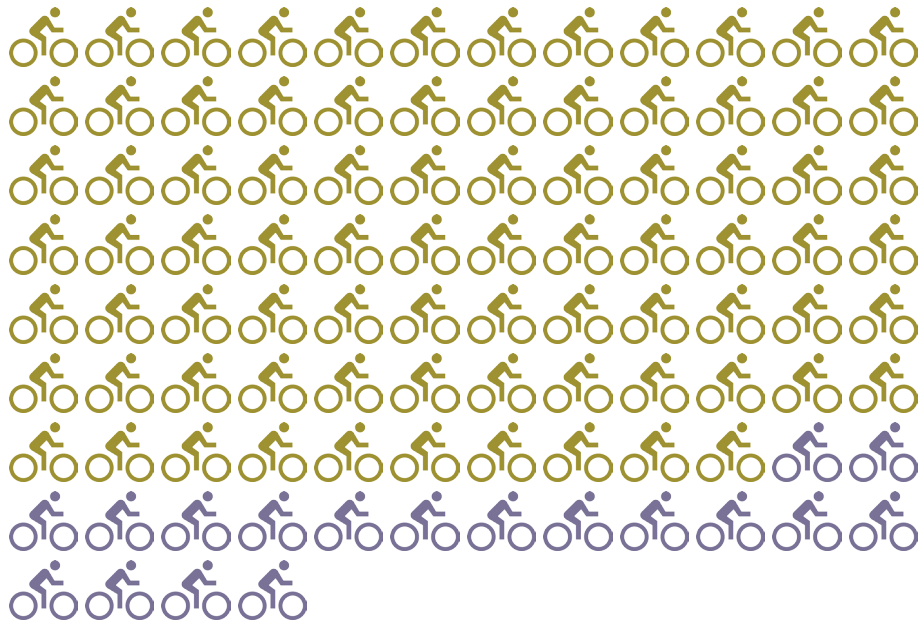
Figure 1-3 Facilities People use for Walking

85%

of the people in Paradise Valley who walk or bike do so for health + leisure

* Self-selecting survey results for 213 responses in zip code 85253

people who bike in paradise valley



 Yes 82.08% (174)


 No 17.92% (38)

Figure 1-4 People who Bike in Paradise Valley

facilities people use for biking

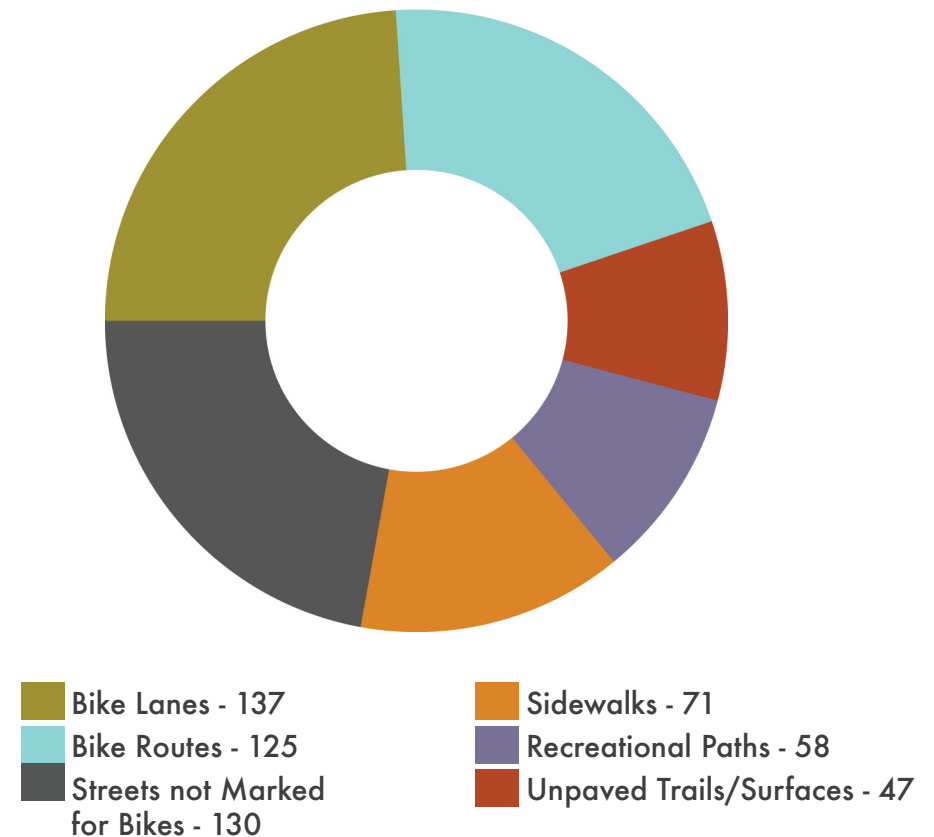


Figure 1-5 Facilities People use for Biking

Benefits



SAFETY

Comparing 10 U.S. cities between 2000 and 2015 where recent implementation of improved cycling infrastructure has occurred, there have been significant improvements to cycling safety. Paradise Valley could expect to see similar results.



QUALITY OF LIFE

Accommodating pedestrians and cyclists lessens noise and congestion, increases opportunities for social interaction, affords opportunities for residents to recreate, and aids in tourism to the Town's local resorts.



HEALTH

The health benefits of regular physical activity are far-reaching: reduced risk of coronary heart disease, stroke, diabetes, and other chronic diseases; lower health care costs; and improved quality of life for people of all ages.



ACCESSIBILITY

An improved pedestrian network leads to greater access to more destinations by people without access to a vehicle such as older residents, youth, visitors, and persons with disabilities.



TRANSPORTATION SYSTEM

Walking and biking is a low cost, healthy alternative to driving in single occupancy vehicles.



ENVIRONMENTAL

Walking and biking help reduce air pollution by reducing the amount of emissions produced by motor vehicles.



ECONOMIC

When safe facilities are provided to pedestrians and bicyclists, people can walk and ride more and spend less on transportation. Furthermore, an increasing number of studies show that bicycle and pedestrian facilities increase home values, drive spending at local businesses, and spur economic development in communities.

Safety Tips

PEDESTRIANS

- OBEY TRAFFIC LAWS
- WALK ON THE SIDEWALK WHENEVER ONE IS AVAILABLE
- WHEN POSSIBLE, WALK ON THE LEFT SIDE FACING THE TRAFFIC
- BE CAUTIOUS ON STEEP INCLINES AND AROUND BLIND CURVES
- WEAR CLOTHING AND USE LIGHTS THAT INCREASE YOUR VISIBILITY

BICYCLISTS

- OBEY STOP SIGNS AND OTHER TRAFFIC LAWS
- NEVER RIDE MORE THAN TWO ABREAST
- RIDE WITH TRAFFIC
- BE CAUTIOUS ON STEEP INCLINES AND AROUND BLIND CURVES
- WEAR CLOTHING AND USE LIGHTS THAT INCREASE YOUR VISIBILITY

MOTORISTS

- OBEY STOP SIGNS AND OTHER TRAFFIC LAWS
- BE AWARE & DRIVE SLOWLY AROUND BICYCLISTS AND PEDESTRIANS
- BE CAUTIOUS ON STEEP INCLINES AND AROUND BLIND CURVES
- KEEP A DISTANCE OF AT LEAST THREE (3) FEET OF SEPARATION WHEN PASSING BICYCLISTS

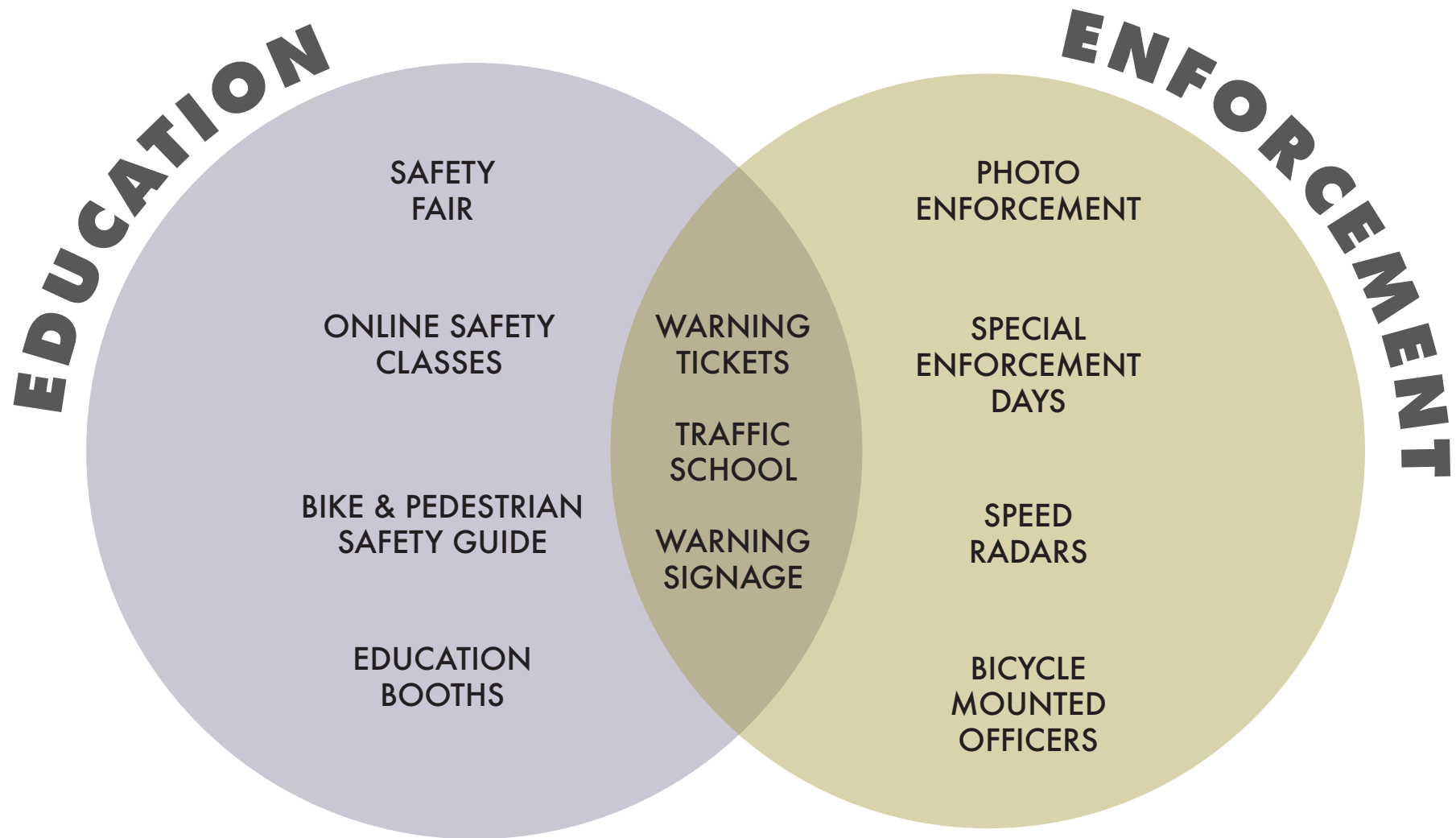


Figure 1-6 Education and Enforcement Venn Diagram

See appendix and use the Pedestrian and Bicycle Information Center (PBIC) for additional information regarding bicycle and pedestrian education and enforcement

Proposed Bicycle and Pedestrian Map

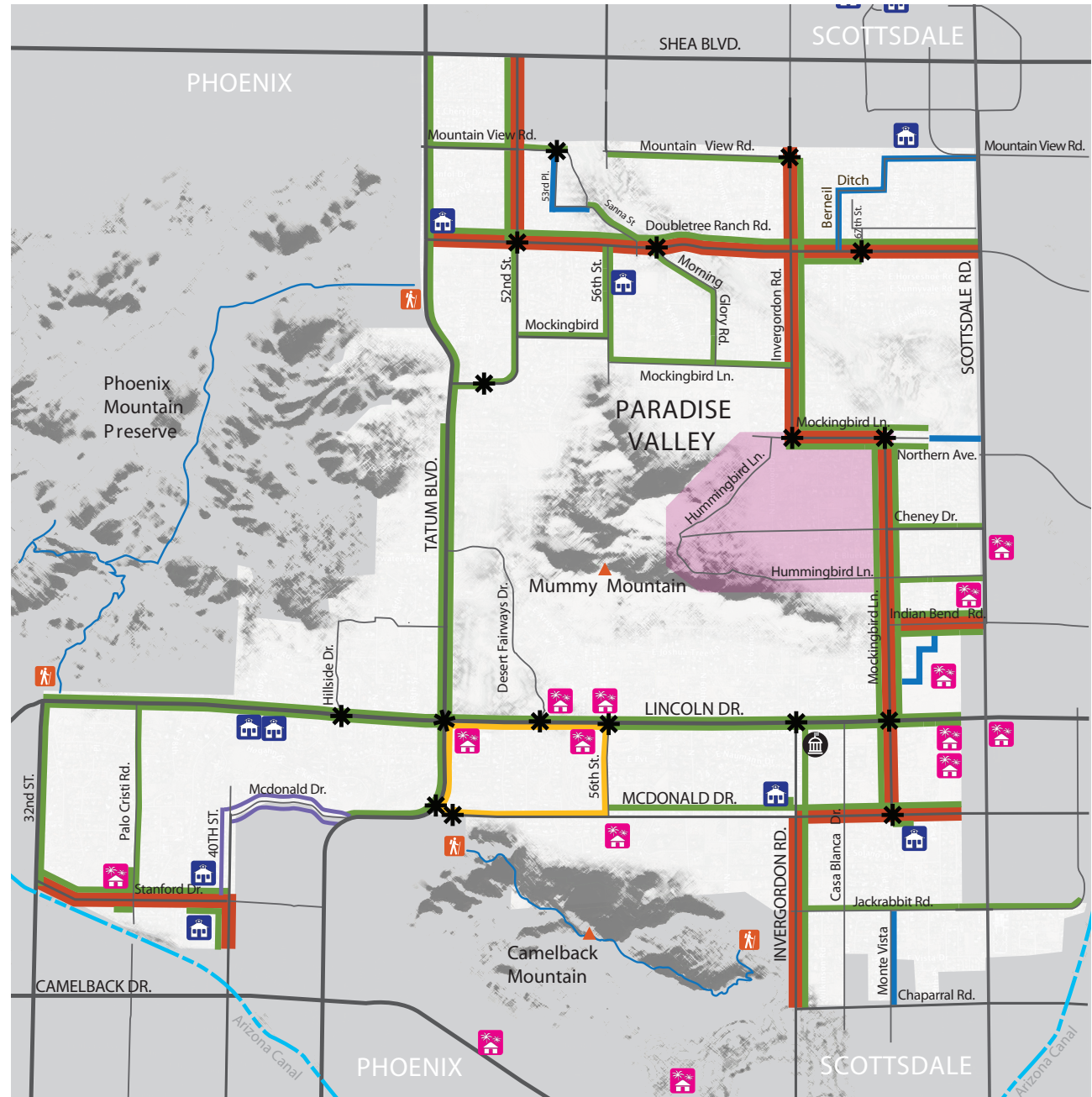
Proposed Pedestrian and Bicycle Map

The following map is the proposed built-out bicycle and pedestrian system for the Town of Paradise Valley. The exact location and need for individual facilities may change based on future growth.

LEGEND

- SIDEWALK
- TRAIL
- BIKE LANE
- PAVED SHOULDER
- RECREATIONAL PATH (RESORT LOOP)

- RESORT
- SCHOOL
- TRAILHEAD
- TOWN HALL
- ENHANCED CROSSING
- TRAFFIC STUDY AREA
- CANAL



Pedestrian Map

The following map is the proposed built-out pedestrian system for the Town of Paradise Valley, showing the existing facilities, existing Capital Improvement Program (CIP per 2018 five-year plan) facilities, and proposed facilities. The exact location and need for individual facilities may change based on future growth.

EXISTING

- SIDEWALK
- TRAIL
- PAVED SHOULDER
- RECREATIONAL PATH (RESORT LOOP)

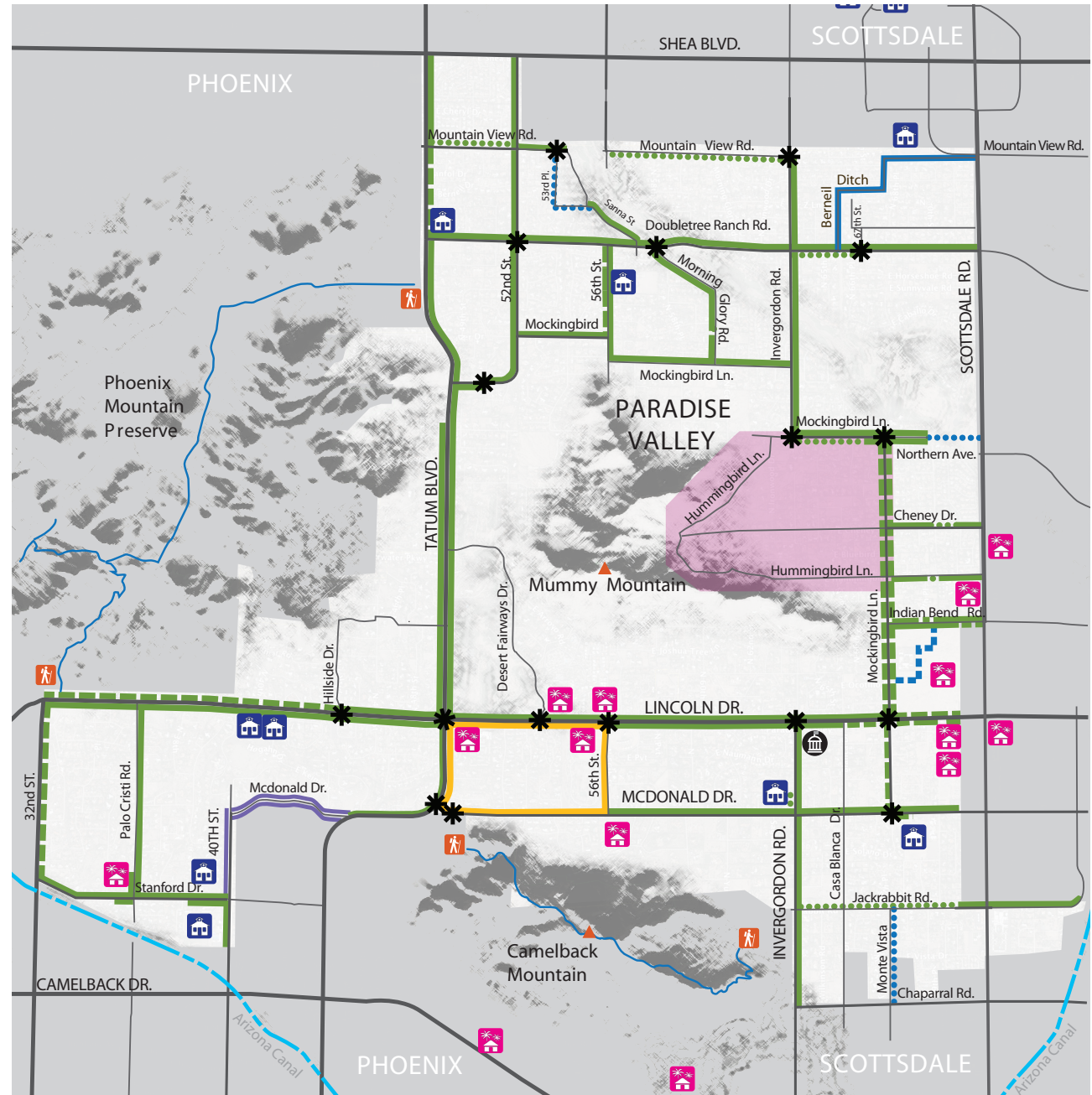
EXISTING CIP (2018-2022)

- SIDEWALK
- TRAIL

PROPOSED

- SIDEWALK
- TRAIL

- RESORT
- SCHOOL
- TRAILHEAD
- TOWN HALL
- ENHANCED CROSSING
- TRAFFIC STUDY AREA
- CANAL



Bicycle Map

Bicycle Map

The following map is the proposed built-out bicycle system for the Town of Paradise Valley, showing the existing facilities, existing Capital Improvement Program (CIP per 2018 five-year plan) facilities, and proposed facilities. The exact location and need for individual facilities may change based on future growth.

EXISTING

- BIKE LANE
- RECREATIONAL PATH (RESORT LOOP)

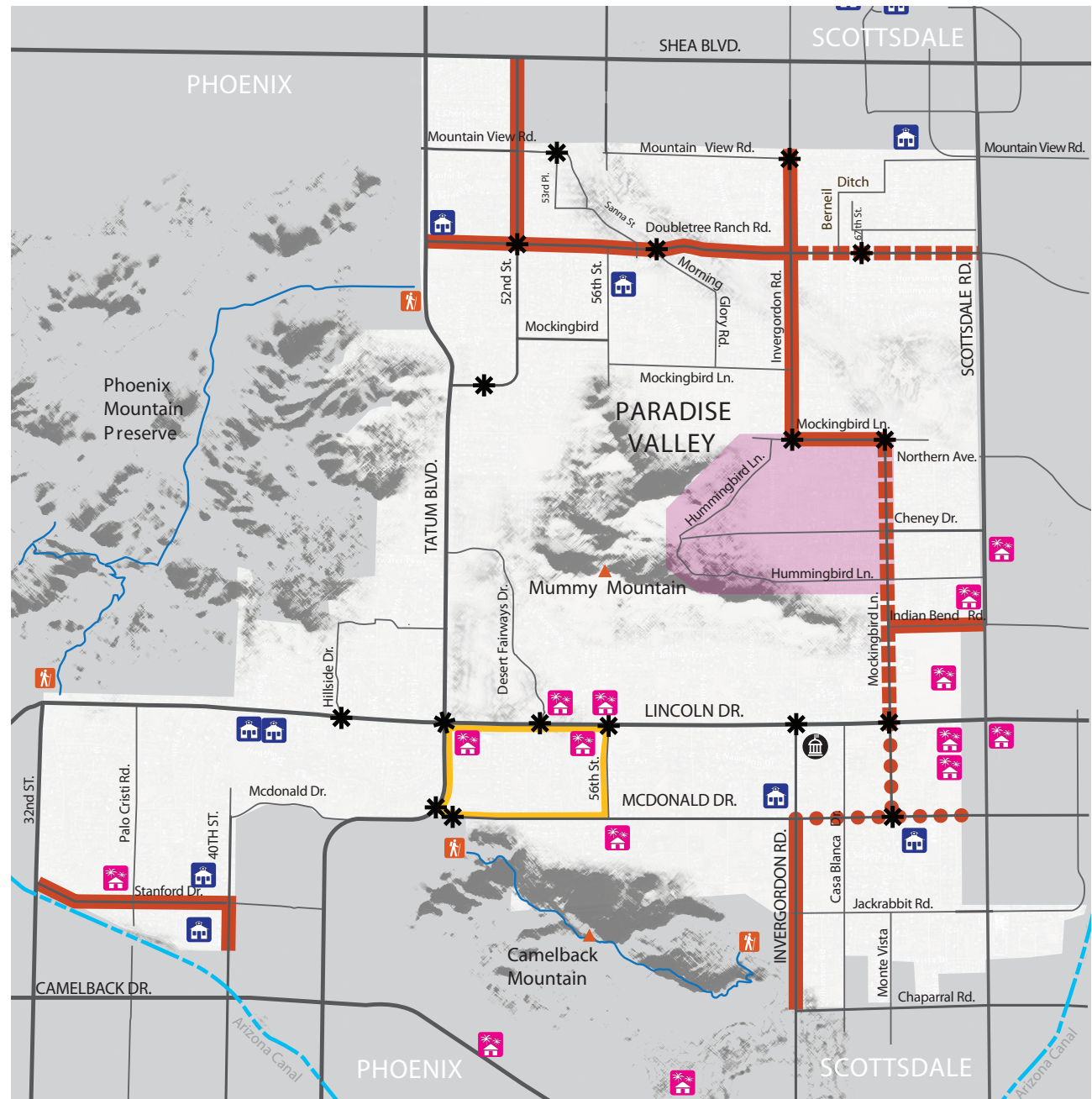
EXISTING CIP (2018-2022)

- BIKE LANE

PROPOSED

- BIKE LANE

- RESORT
- S SCHOOL
- TRAILHEAD
- T TOWN HALL
- ENHANCED CROSSING
- TRAFFIC STUDY AREA
- CANAL



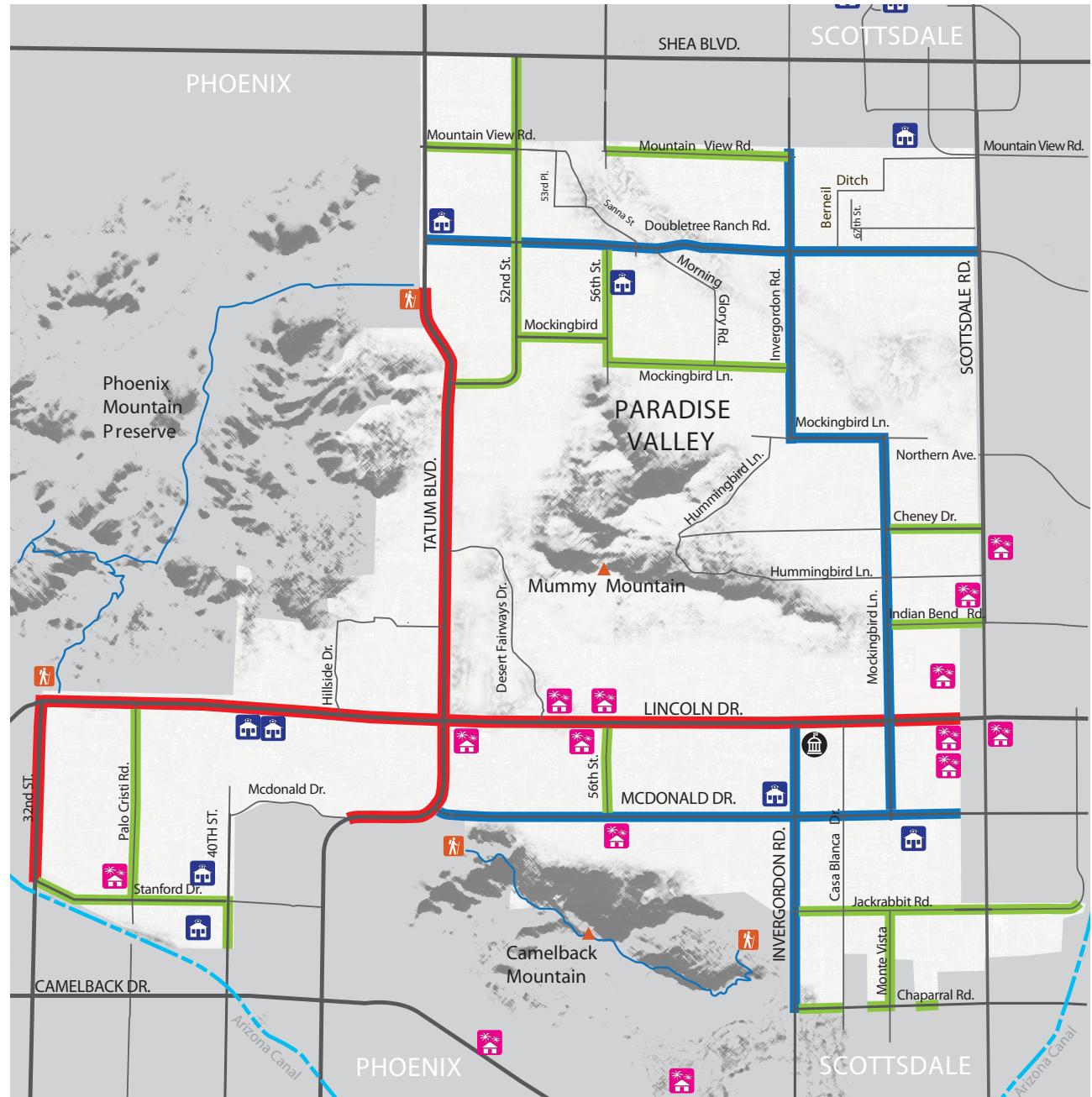
Street Classification Map

Street Classification Map

The following map shows the existing street classification for the Town of Paradise Valley and is directly from the 2012 General Plan. This map only depicts major arterials, minor arterials, and collectors; the remaining roads are considered local roads.

LEGEND

- MAJOR ARTERIAL
- MINOR ARTERIAL
- COLLECTOR
-  RESORT
-  SCHOOL
-  TRAILHEAD
-  TOWN HALL
- CANAL



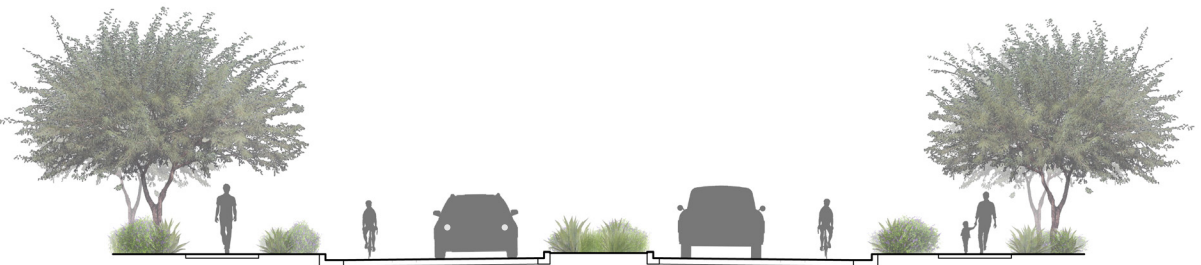
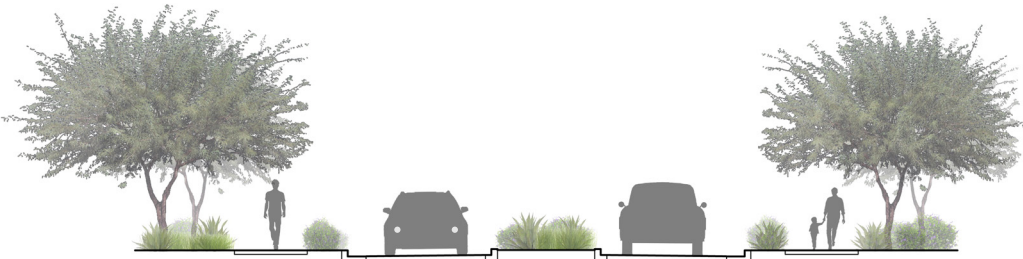
CROSS SECTIONS

The following cross sections depict typical pedestrian, bicycle, and motorist facilities relating to the different road types and correlate directly with the street classifications map (Fig. 2-4). The sections are to be used in conjunction with the maps in the Plan chapter to better understand the uses of each road type, and their relationships to each other.

There are eight street cross sections and three facility cross sections illustrated. Each classification is associated with a variety of functional and physical characteristics and are derived from the 2012 General Plan.

While these cross sections provide general guidance, the exact solution for any particular roadway will be determined with the Federal Highway Administration (F.H.W.A.) and American Association of State Highway and Transportation Officials (A.A.S.H.T.O.) standards and with direction from the Town Engineer, Planning Department, Public Works Department, Planning Commission and Town Council, as appropriate. These standards will also apply for the Town's consideration of private roadways proposed in conjunction with conditional use permit applications.

The following cross sections are organized by the street/corridor type, illustrating and defining the function, recreational path, sidewalk, trail, bike lanes, curb & gutter, right-of-way (R.O.W.), travel lanes, and other unique characteristics.



Major Arterial

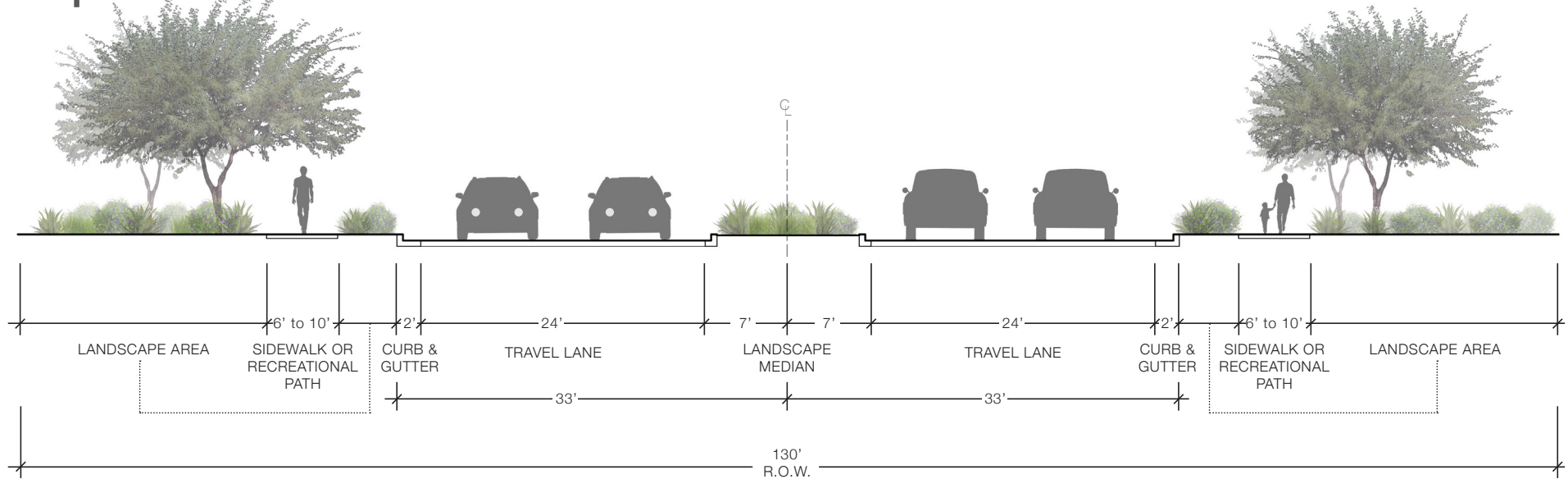


Figure 2-5 Major Arterial Cross Section

FUNCTION - Serves in regional unity and continuity.

RECREATIONAL PATH : Use a Recreational Path when within Resort Loop.

SIDEWALK : Construct a meandering Sidewalk, at a preferred set back minimum of 5 feet from vehicle travel lanes, on both sides, except when within Resort Loop.

TRAIL : Has no Trail.

BIKE LANES : Has no Bike Lanes.

CURB & GUTTER : Require full curb & gutter, as appropriate for accessibility, drainage and safety standards.

RIGHT-OF-WAY (R.O.W) : Require additional acquisition, as needed.

TRAVEL LANES : Retain 4 through-lanes, except for necessary turn lanes.

OTHER : Include channelized intersections, limited access, crossings, and stops. Parking on right-of-way prohibited.

Minor Arterial

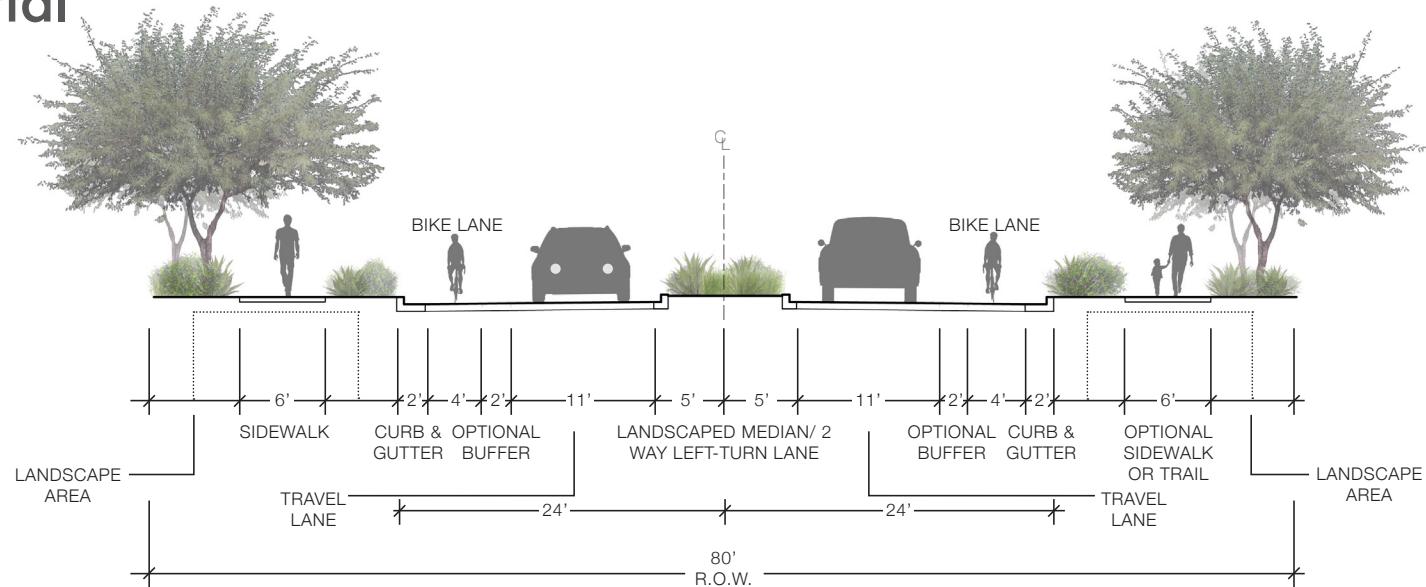


Figure 2-6 Minor Arterial Cross Section

FUNCTION - Serves as a main feeder street and provides linkages between major arterials.

RECREATIONAL PATH : Has no Recreational Path.

SIDEWALK : Construct a meandering Sidewalk on one side of the street, at a preferred set back minimum of 5 feet from vehicle travel lanes. Optional on opposite side on street.

TRAIL : Consider optional 4 to 6 foot wide Trail in lieu of optional Sidewalk.

BIKE LANES : Bike Lanes required, include buffers when possible.

CURB & GUTTER : Require full curb & gutter, as appropriate for accessibility, drainage and safety standards.

RIGHT-OF-WAY (R.O.W) : Require acquisition as needed. 66 foot right-of-way allowable in certain areas.

TRAVEL LANES : Retain 2 through-lanes, except for necessary turn lanes.

OTHER : Include roundabouts encouraged for traffic control, as needed. Stop signs, if necessary, posted on intersecting side streets. Parking discouraged. Medians/center turn lanes required.

Minor Arterial - McDonald Dr. [Tatum Blvd to Invergordon Rd]

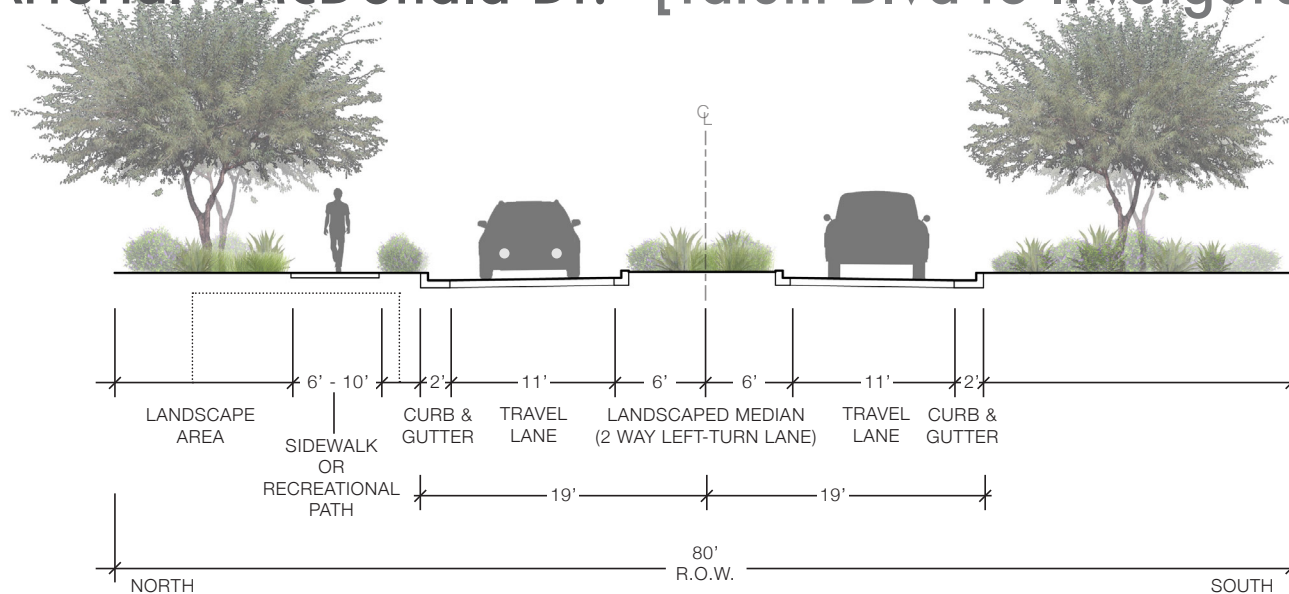


Figure 2-7 McDonald Dr. (Tatum Blvd to Invergordon Rd) Cross Section

FUNCTION - Serves as a main feeder street and provides linkages between major arterials.

RECREATIONAL PATH : Has Recreational Path when within Resort Loop.

SIDEWALK : Construct a meandering Sidewalk on the north side of the street, at a preferred set back minimum of 5 feet from vehicle travel lanes. Construct a Recreational Path on north side within the Resort Loop. No sidewalk on south side of the street.

TRAIL : Has no Trail.

BIKE LANES : Has no Bike Lanes currently, consider bike sharrows with speed limits below 25 mph.

CURB & GUTTER : Require full curb & gutter, as appropriate for accessibility, drainage and safety standards.

RIGHT-OF-WAY (R.O.W) : Require additional acquisition, as needed.

TRAVEL LANES : Retain 2 through-lanes, except for necessary turn lanes.

OTHER : Include roundabouts encouraged for traffic control, as needed. Stop signs, if necessary, posted on intersecting side streets. Parking discouraged. Medians/center turn lanes required.

Minor Arterial - McDonald Dr. [Invergordon Rd to East Limits]

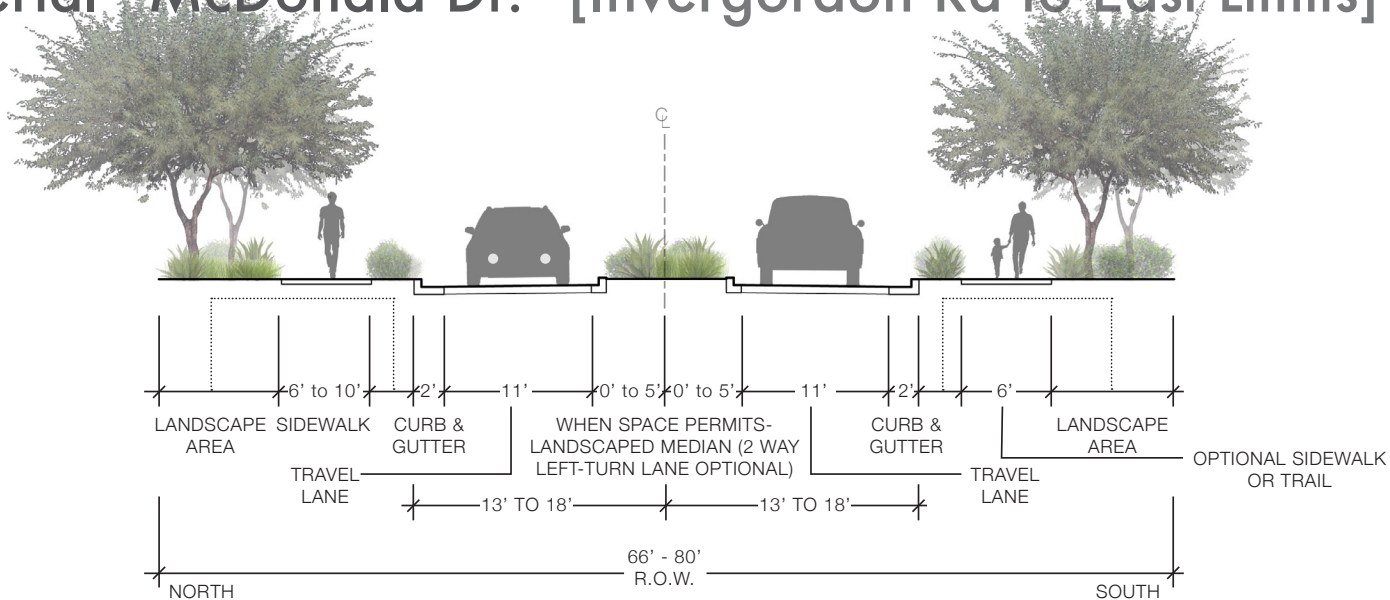


Figure 2-8 McDonald Dr. (Invergordon Rd to East limits) Cross Section

FUNCTION - Serve as a main feeder street and provides linkages between major arterials.

RECREATIONAL PATH : Has no Recreational Path.

SIDEWALK : Construct a meandering Sidewalk on the north side of the street, at a preferred set back minimum of 5 feet from vehicle travel lanes, with optional Sidewalk or Trail on south side. South side Sidewalk is required in connection to Kiva Elementary.

TRAIL : Consider optional 4 to 6 foot wide Trail in lieu of optional Sidewalk.

BIKE LANES : Has no Bike Lanes currently, consider bike sharrows with speed limits below 25 mph.

CURB & GUTTER : Require full curb & gutter, as appropriate for accessibility, drainage and safety standards.

RIGHT-OF-WAY (R.O.W) : Require additional acquisition, as needed.

TRAVEL LANES : Retain 2 through-lanes, except for necessary turn lanes.

OTHER : Include roundabouts, encouraged for traffic control, as needed. Stop signs, if necessary, posted on intersecting side streets. Parking discouraged. Medians/center turn lanes required.

Collector

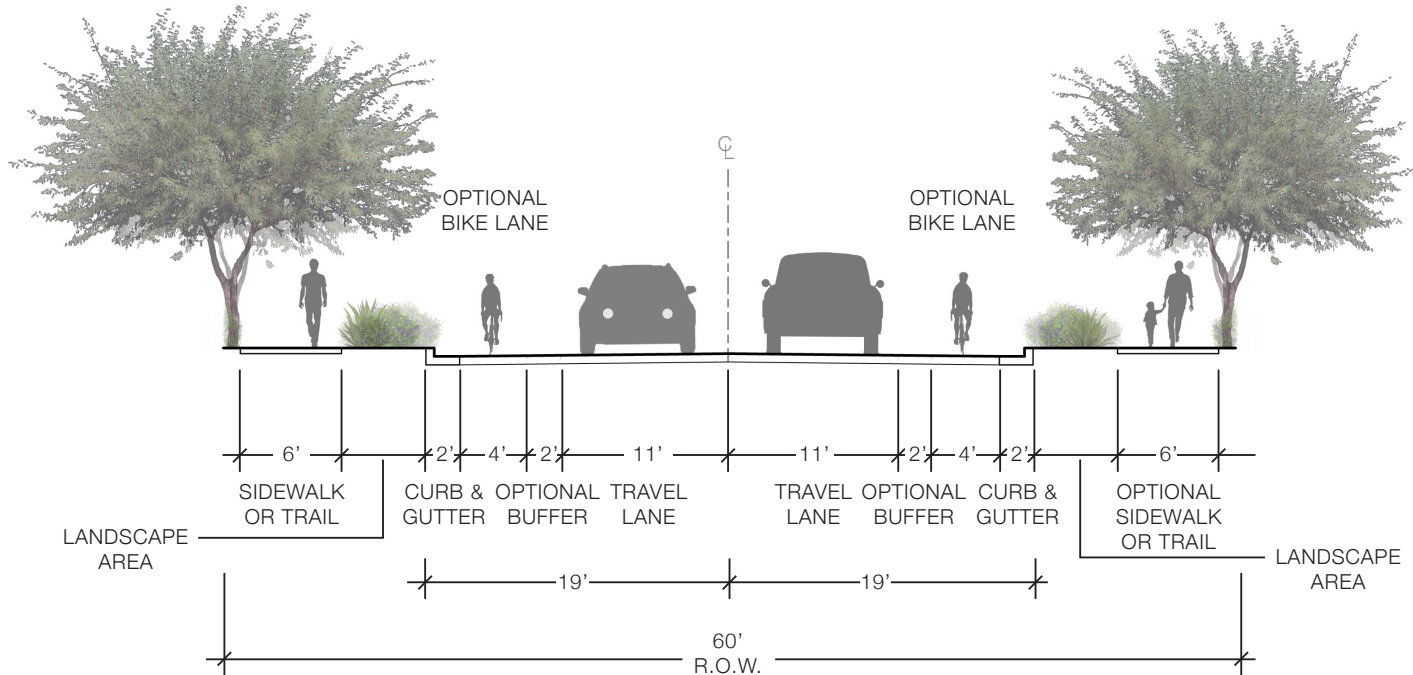


Figure 2-9 Collector Cross Section

FUNCTION - Serves as the main interior street with limited through traffic, and provides linkages into and out of local streets.

RECREATIONAL PATH : Has Recreational Path when within Resort Loop.

SIDEWALK : Construct a meandering Sidewalk on the north side of the street, at a preferred set back minimum of 5 feet from vehicle travel lanes. Construct a Recreational Path on north side within the Resort Loop. No sidewalk on south side of the street.

TRAIL : Has no Trail.

BIKE LANES : Has no Bike Lanes currently, consider bike sharrows with speed limits below 25 mph.

CURB & GUTTER : Require full curb & gutter, as appropriate for accessibility, drainage and safety standards.

RIGHT-OF-WAY (R.O.W) : Require additional acquisition, as needed.

TRAVEL LANES : Retain 2 through-lanes, except for necessary turn lanes.

OTHER : Include roundabouts encouraged for traffic control, as needed. Stop signs, if necessary, posted on intersecting side streets. Parking discouraged. Medians/center turn lanes required.

Local - Option A

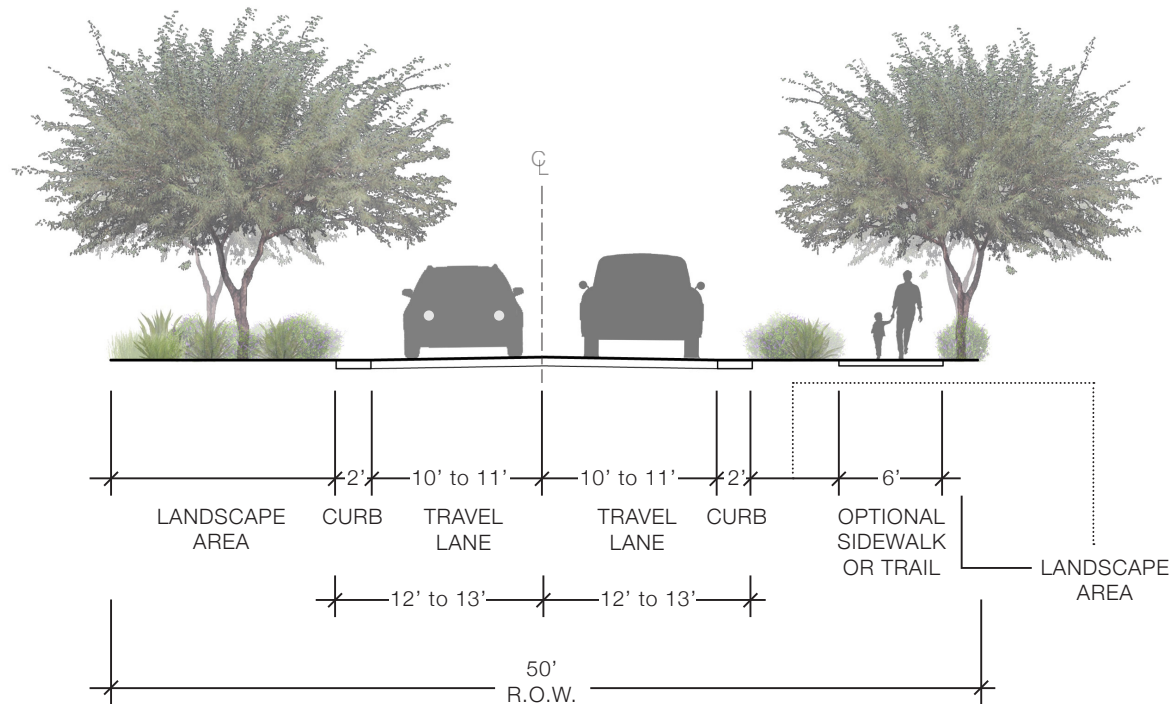


Figure 2-10 Local - A Cross Section

FUNCTION - Serves as an interior street for limited through traffic to provide access to immediate residences and other properties.

RECREATIONAL PATH : Has no Recreational Path.

SIDEWALK : Consider optional Sidewalk or Trail on one side of street, except as shown/required on Pedestrian Map.

TRAIL : Consider optional Trail or Sidewalk on one side of street, except as shown/required on Pedestrian Map.

BIKE LANES : Has no Bike Lanes.

CURB & GUTTER : Has curbs.

RIGHT-OF-WAY (R.O.W) : Require additional acquisition, as needed.

TRAVEL LANES : Retain 2 through-lanes, except for necessary turn lanes.

OTHER : Allow alternative designs on residential streets on the slopes of Mummy Mountain, Phoenix Mountain Preserve, and Camelback Mountain to minimize cuts and fills.

Local - Option B

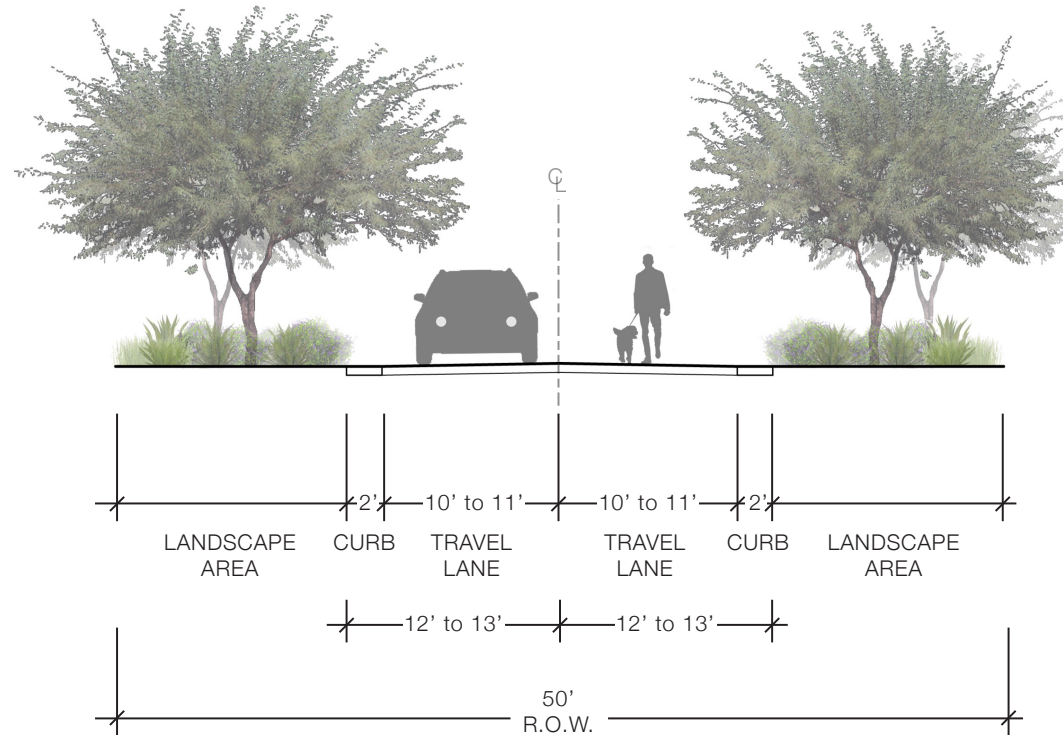


Figure 2-11 Local - B Cross Section

FUNCTION - Serves as an interior street for limited through traffic to provide access to immediate residences and other properties.

RECREATIONAL PATH : Has no Recreational Path.

SIDEWALK : Has no Sidewalk.

TRAIL : Has no Trail.

BIKE LANES : Has no Bike Lanes.

CURB & GUTTER : Has curb.

RIGHT-OF-WAY (R.O.W) : Require additional acquisition, as needed.

TRAVEL LANES : Retain 2 through-lanes, except for necessary turn lanes.

OTHER : Allow alternative designs on residential streets on the slopes of Mummy Mountain, Phoenix Mountain Preserve, and Camelback Mountain to minimize cuts and fills.

Local - Option C

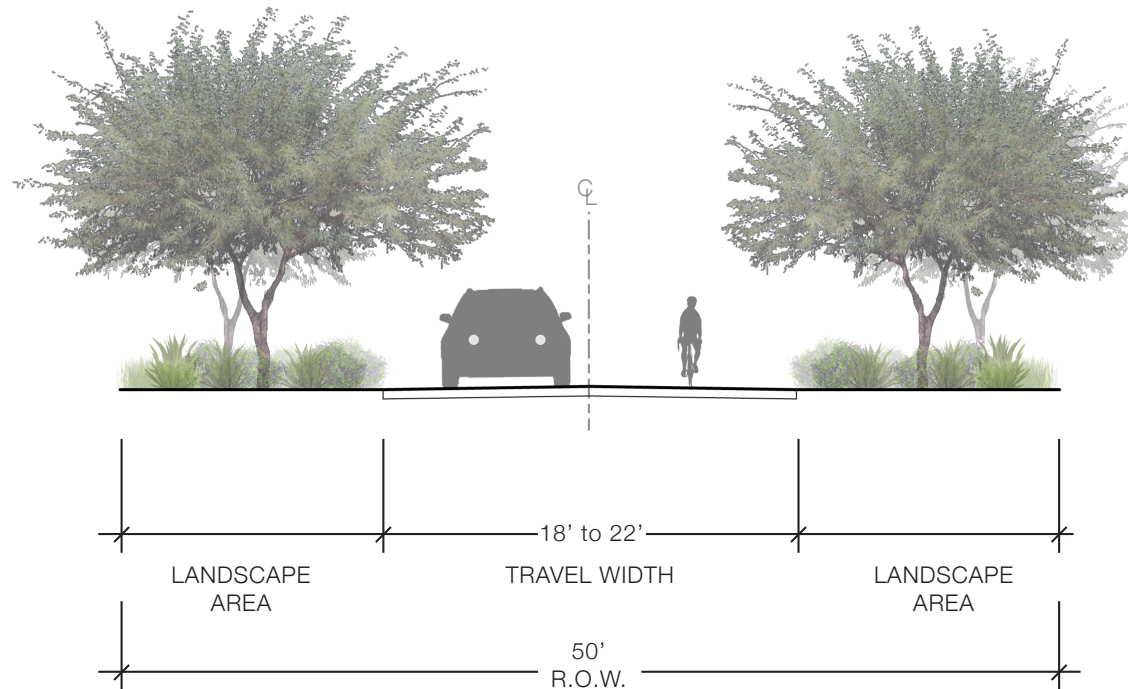


Figure 2-12 Local - C Cross Section

FUNCTION - Serves as an interior street for limited through traffic to provide access to immediate residences and other properties.

RECREATIONAL PATH : Has no Recreational Path.

SIDEWALK : Has no Sidewalk.

TRAIL : Has no Trail.

BIKE LANES : Has no Bike Lanes.

CURB & GUTTER : Has no curb or gutter.

RIGHT-OF-WAY (R.O.W) : Require additional acquisition, as needed.

TRAVEL LANES : Retain 2 through-lanes, except for necessary turn lanes.

OTHER : Allow alternative designs on residential streets on the slopes of Mummy Mountain, Phoenix Mountain Preserve, and Camelback Mountain to minimize cuts and fills.

Typical Recreational Pathway

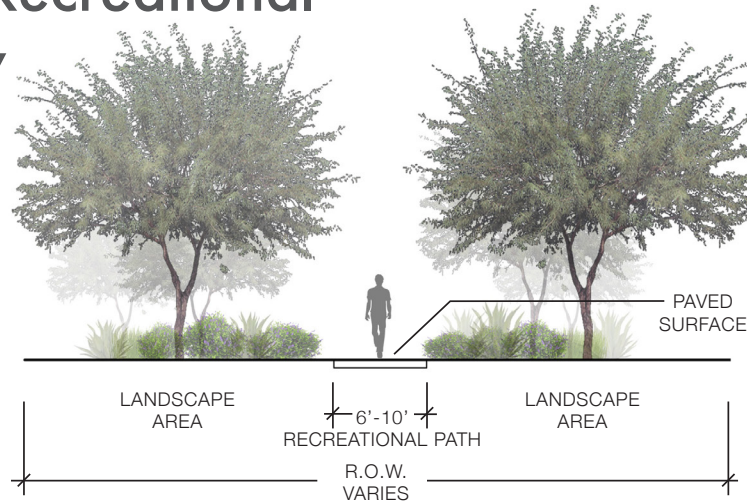


Figure 2-13 Recreational Pathway Cross Section

Typical Sidewalk

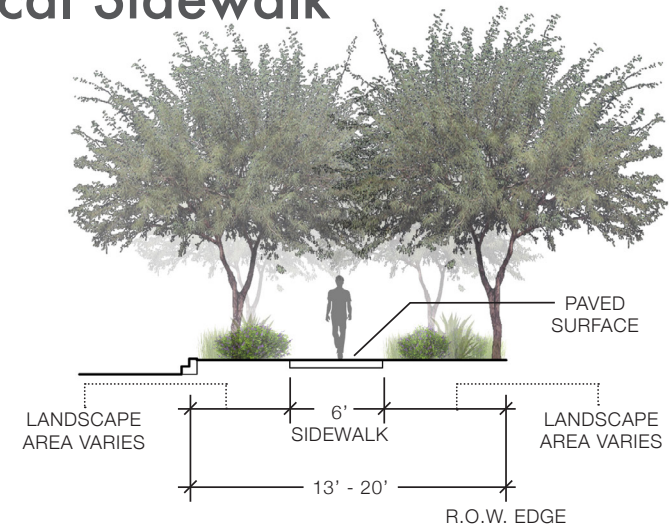


Figure 2-14 Sidewalk Cross Section

Typical Trail

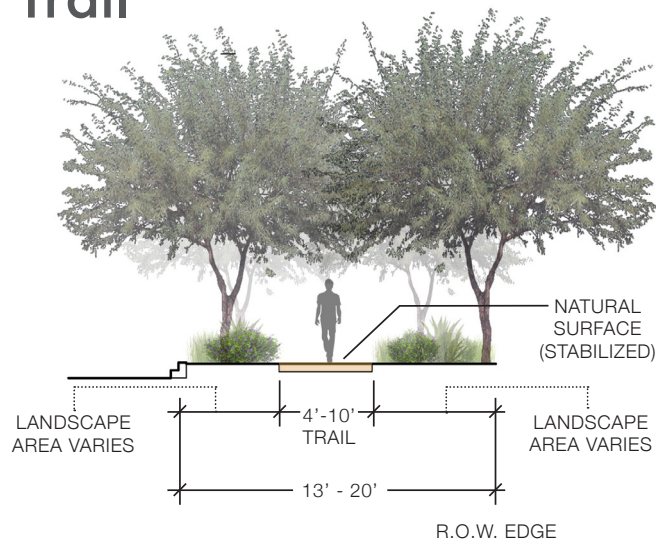


Figure 2-15 Trail Cross Section

TOOLBOX

The toolbox provides a wide array of facilities and supporting elements that help to safely traverse the Town via bicycle or on foot. The toolbox is broken down into two major groups, Facilities and Supporting Elements. Facilities consist of the dedicated spaces that bicyclists and pedestrians use as they travel, such as sidewalks and bike lanes. The Supporting Elements consist of amenities and features that make the network more safe, more visible, navigable, and enjoyable. Both the Facilities and the Supporting Elements service a wide variety of pedestrians and bicyclists in Paradise Valley from casual to serious walkers, joggers, dog walkers, people with strollers, riders, and/or people using assistive devices.



Facilities

The Facilities provide dedicated spaces that are remove non-motorized use from motorized vehicle travel lanes, thereby creating a safer and more comfortable experience for pedestrians and bicyclists. They will exist in a variety of settings in or along streets, washes and in open space areas. The Facilities break down into two major categories, Bicycle and Pedestrian, and are as follows:

PEDESTRIAN FACILITIES

Recreational Path



Figure 2-16 Recreational Path

A designated access way open to any non-motorized user that prefers a paved surface. A recreational path is a 10-foot-wide off-street paved connection (may be narrowed to 6-feet where necessary) with colored 'San Diego Buff' concrete. Typically, it covers distances between popular destinations and neighborhoods. May be striped to separate directional traffic.

Sidewalk



Figure 2-17 Sidewalk

A designated access way open to any non-motorized user that prefers a paved surface. A sidewalk is 6-foot-wide and gently meandering where possible (attached to roadway where necessary) with colored 'San Diego Buff' concrete. Sidewalk should be set back 5-feet from motorized traffic lane where possible to create a landscape buffer. Does not have to be associated with a street.

Trail



Figure 2-18 Trail

A designated natural surface access way open to any non-motorized user that prefers a natural surface rather than a paved surface. A trail is 4 to 10-foot-wide, gently meandering and unpaved (i.e. compacted natural surface or compacted decomposed granite is considered ADA accessible). A Trail should be set back 5-feet from traffic lane where possible to create a landscape buffer. Does not have to be associated with a street. May be attached to roadway or sidewalk as a shoulder. Examples: along Arizona Canal and the Berneil Ditch.

PEDESTRIAN FACILITIES (Cont'd)

Paved Shoulder



Figure 2-19 Paved Shoulder

A designated access way open to any non-motorized user that prefers a softer paved surface. A paved shoulder is typically a 2 to 4-foot-wide paved asphalt shoulder paved area on the edge of a roadway. A paved shoulder can serve as a functional space for pedestrians and bicyclists to travel in the absence of other facilities with more separation (i.e. recreational paths, sidewalks, and trails).



BICYCLE FACILITIES

Bike Lane



Figure 2-20 Bike Lane

A designated area on a street for use by bicyclists to provide more predictable and controlled movements by bicyclists and motorists. This area is a minimum 4-foot-wide bike lane delineated by a white stripe. This width is exclusive of curb & gutter, unless the gutter is a fully integrated part of the full width of the bike lane. Distinguished by pavement markings and/or signage. A bike lane should include a 2-foot-wide buffer to provide a more visible barrier between the travel lane and bike lane where possible. This buffer may be a white stripe, specialty paving, or landscape.

Bike Route



Figure 2-21 Bike Route

A street that is specifically designated for bike use through pavement markings and/or signage. There are no special lane stripings. Bicycle traffic shares the roadway with motor vehicles. Pavement width should be greater on these roads. Special regulation may be enacted and posted along such facilities to control motor vehicle speeds or restrict parking to enhance bicycling safety. Bicyclists must accommodate motorist and pedestrian crossflows at driveways and intersections. No bike routes are formally identified in this plan, although the preferred option for McDonald Drive east of Invergordon Road is to use bike sharrows to show the Bike Route.

Recreational Path



Figure 2-22 Recreational Path

A designated access way open to any non-motorized user that prefers a paved surface. A recreational path is a 10-foot-wide off-street paved connection (may be narrowed to 6-feet where necessary) with colored 'San Diego Buff' concrete. Typically, it covers distances between popular destinations and neighborhoods. May be striped to separate directional traffic.

Trails: see pedestrian

Supporting Elements

Supporting Elements complement the Facilities and help to make the pedestrian and bicycle network more safe, visible, navigable, and enjoyable. The Supporting Elements break down into these main categories: Traffic Calming, Enhanced Crossings, and Wayfinding. Supporting Elements should be considered wherever conflicts exist between vehicles, bicyclists, and pedestrians. Other standards such as American Association of State Highway and Transportation Officials, National Association of City Transportation Officials, Manual on Uniform Traffic Control Devices, Federal Highway Administration and others may be used in coordination with the elements in this plan.

TRAFFIC CALMING

Chicane



Figure 2-23 Chicane

A chicane is an effective means of reducing speed and traffic volumes at specific locations under certain circumstances. A chicane is a barrier placed in the street that require drivers and/or cyclists to slow down and drive around them. Bicycle bypasses and signs to indicate directional priority are suggested. Chicanes may take the form of landscaping, street furniture, parking bays, curb extensions, or other devices. They may also provide rainwater catchment, reducing water runoff.

Speed Hump



Figure 2-24 Speed Humps

A speed hump is a domed vertical traffic calming device intended to slow traffic speeds on low volume, low speed roads. A speed hump is typically 3 to 6 inches high and 3 to 10 feet deep with a gentle slope, spanning the length of the road with raised pavement markers across gutter to prevent circumvention (size may vary depending upon speed). Speed humps reduce speeds by 10 to 25 mph and are often referred to as "bumps" on signage and by the general public. May include additional texturing to discourage cyclists from avoiding the traffic calming measure, including rumble strips.

Roundabout/ Traffic Circle



Figure 2-25 Roundabout/Traffic Circle

A roundabout/traffic circle lowers speed at intersections and are an ideal treatment for currently uncontrolled intersections. A roundabout/traffic circle may be installed using simple markings or raised islands, but are best applied in conjunction with plantings that beautify the street and the surrounding neighborhood. Careful attention should be paid to the available lane width and turning radius. They provide the opportunity for neighborhood related public art and can provide rainwater catchment that reduces water runoff.

ENHANCED CROSSINGS

These tools are proposed to heighten driver awareness of crosswalks and pedestrian areas. In addition, enhanced aesthetics and town branding can be achieved through the Towns Visually Significant Corridor Study. The Pedestrian and Bicycle Maps show possible locations of enhanced crossings in Paradise Valley. This section first discusses intersection enhancement techniques already in use in the Town as well as mid-block crossings. The Crossings shown in the facility maps in the plan chapter only show crossings contained entirely within Paradise Valley, a complete list of all crossings, including their prescribed enhancements, can be found in the appendix.

Textured Crosswalk



Figure 2-26 Textured Crosswalk

A textured crosswalk typically consists of 3 different material groups; stamped asphalt, textured thermoplastic, or mortared pavers, with each having benefits and risks. The primary reason for the textured crosswalk is to provide a visual and physical change in the environment where bicyclist and pedestrians are crossing to increase their health, safety and welfare within an automobile driven environment. Crosswalks must meet all Americans with Disabilities Act (ADA) requirements.

Mid-block Crossing



Figure 2-27 Mid-block Crossing

A mid-block crossing is located between intersections where a marked crosswalk has been provided. Mid-block crossings are often installed in areas with heavy pedestrian traffic to provide more frequent crossing opportunities. They may also be added near major pedestrian destinations, such as schools, where people might otherwise cross at unmarked locations. Mid-block crossings may or may not be regulated. In many situations, mid-block crossings are easier for pedestrians to use because traffic is flowing in no more than two directions. These may include pedestrian hybrid beacons, z-crossings, lighted pedestrian crossing, standard stop sign, rapid flashing beacons, and others.

Crossing Pedestrian Button/Bike Sensor



Figure 2-28 Crossing Pedestrian Button/Bike Sensor

A crossing pedestrian button/bike sensor is installed at traffic lights with a dedicated pedestrian crossing and/or bike lanes or routes. These buttons are used to bring up the pedestrian “walk” indication and turn the signal green in locations where pedestrian and bicycle facilities meet a lighted intersection. In the majority of locations where buttons/sensors are installed, pushing the button does not immediately light up the pedestrian walk sign or change the traffic light. Rather, it informs the signal that a pedestrian/bicyclist is attempting to cross and to change the light in sequence.

WAYFINDING

Implementing a well-designed, attractive, and functional wayfinding network of signage, graphics and landmark components greatly enhances pedestrian and bicycle facilities by promoting their presence to both potential and existing users. It helps overcome a “barrier to entry” for infrequent or beginning bicyclists and walkers, can guide avid users along a specific pathway, directing them away from “off-limit” areas, and establishes or regulates behavior and etiquette.

Informational Sign



Figure 2-29 Informational Sign

PURPOSE: Provide network rules and regulations and cognitive information and orientation.

INFORMATION: Network identity (brand), route(s), map, symbols and text for desired path behavior, destinations, rules and regulations.

PLACEMENT: Pedestrian-concentrated spots such as the Town Hall Complex and resorts.

Wayside Sign

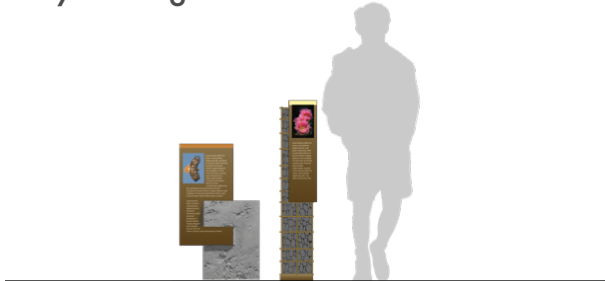


Figure 2-30 Wayside Sign

PURPOSE: To provide supplemental information about the Town.

INFORMATION: Interpretive in nature for plants, historical sites, view shed, famous people, etc., that are unique to Paradise Valley.

PLACEMENT: Only within or beside sidewalks, trails or shared use paths that can be accessed and read from a pedestrian or bicyclist level in a stationary position.

Custom Regulatory /Warning Sign



Figure 2-31 Custom Regulatory/Warning Sign

PURPOSE: To meet unique circumstances and aesthetics of the community, presenting regulatory or warning information in a softer language, and/or carry out the identity of the network when appropriate.

INFORMATION: Regulatory and rules of the road, rules of the bicycle or pedestrian facility

PLACEMENT: Regulatory – entry into the Town where positive/legal behavior is informed. Along off-street corridors as needed along path of travel. Warning - Near-side of intersections or along path of travel, where users are required to take or cease action or be informed of an existing condition.

RECOMMENDATIONS: For such signage to command the necessary authority and visibility, they should follow Manual on Uniform Traffic Control Devices guidelines: use approved fonts, symbols, sizes, installation placement, fabrication methods and colors as appropriate.

Route Guide Sign



Figure 2-32 Route Guide Sign

PURPOSE: To indicate locations, distances, directions, routes, and similar information.

INFORMATION: Route identification with arrow. Supplemental arrow plaques may be placed under existing route sign. Distances to destinations are not required, but are recommended.

PLACEMENT: Route Guides should be placed at decision points that indicate where a path turns from one street or direction to another, often at street intersections. Arrowed pavement markings may be used in lieu of freestanding signage. Signs are typically placed at the intersection of two or more route-ways and at other key locations along the route or those that provide passage or entry to the route.

DESTINATION HIERARCHY: If the Town chooses to implement Route Guide Signs to destinations within, adjacent or nearby Paradise Valley, it is important to pre-determine a list of destinations to be shown.

Pavement Marking



Figure 2-33 Pavement Marking

PURPOSE: Help reinforce routes, provide direction and enhance branding.

INFORMATION: Route identification with arrows or sharrows based on location to show direction of travel.

PLACEMENT: Pavement markings should be placed to identify routes and loops (i.e. resort loop.) May be placed on sidewalks, paths, roadways, and bike lanes. Lateral placement is critical to encourage riders to avoid the “door zone” in roadways and bike lanes. May be placed in the center of the lane between wheel treads to minimize wear.

Should be customized to match Town design aesthetic. The design should be incorporated into bike lane markings, sharrows, route identification, etc.

Project Prioritization

This Plan strives to create a safe and cohesive network of bicycle and pedestrian facilities. Much of the network is in place, yet many other corridors need to be completed and/or improved. All potential projects, however, do not have the same level of importance in completing the system. The following criteria, derived from the General Plan's goals and policies and refined to reflect citizen, Planning Commission and Town Council comments, will help to evaluate potential projects and determine the implementation sequence. Since not all criteria hold the same level of importance, the public was asked at public meetings and through an on-line survey to rank order the criteria. The responses created the weight. For instance, three

times as many people ranked "Improve Safety" as the highest priority criteria than those that ranked "Address Multiple Modes" as the highest priority criteria, giving Safety a weight of three. Each potential project can be scored using this prioritization process.

Cost was not used as an evaluation criterion based upon the idea that a project should first be evaluated on its merits. It will ultimately be a Council decision to decide if the project expenditure is worth the benefits it will provide. For instance, the Council could decide to fund one more expensive project rather than two less expensive projects because of the overall benefits to the Town.

HOW TO USE

To score a project, multiply the weight by the category improvement score (0-2) to find the value. Once each category has been assigned a value, combine all category values to find the total score for the individual project.

(ex: sample below; $3 \{weight\} \times 2 \{category\ improvement\ score\} = 6 \{value\}$)

Sample

Weight × Improvement Categories & Criteria		Range = Value
<div>3</div> ×	Improve safety	
	0. Project involves no existing or potential safety problem.	
	1. Project prevents a potential problem.	
	2. Project corrects an existing problem.	(0-6) = <div>6</div>

Table 3-1 How to use - The Project Prioritization Worksheet

PROJECT PRIORITIZATION WORKSHEET

Weight	×	Improvement Categories & Criteria	Range	=	Value	
3	×	Improve safety 0. Project involves no existing or potential safety problem. 1. Project prevents a potential problem. 2. Project corrects an existing problem.	(0-6)	=	<input type="text"/>	
3	×	"Piggy-Back" With Other Already Planned Projects (roadway repair, traffic congestion, drainage, utilities and other public infrastructure improvements) 0. No nearby planned projects could be included. 1. At least one nearby planned private project could be included. 2. At least one nearby public project could be included.	(0-6)	=	<input type="text"/>	
2	×	Address Disruptive and Aggressive Behavior 0. Project does not attempt to lessen disruptive and aggressive behavior by bicyclists or drivers. 1. Project attempts to lessen disruptive and aggressive behavior by bicyclists or drivers. 2. Project attempts to lessen disruptive and aggressive behavior by both bicyclists and drivers.	(0-4)	=	<input type="text"/>	
2	×	Close a Gap 0. Project does not close a gap. 1. Project closes a gap providing up to 1 mile of usable and continuous bike or pedestrian corridor. 2. Project closes a gap providing greater than 1 mile of usable and continuous bike or pedestrian corridor.	(0-4)	=	<input type="text"/>	
2	×	Link to Destinations 0. Project provides little to no improved access to destinations (e.g. Town Hall, schools, parks, resorts, trails) 1. Project somewhat or indirectly improves access to at least one destination. 2. Project provides direct access to one or more destinations.	(0-4)	=	<input type="text"/>	
1	×	Focus on Heavy Use Corridors 0. Project along a corridor with low existing or potential use. 1. Project is along a corridor with moderate existing or potential use. 2. Project is along a corridor with heavy existing or potential use.	(0-2)	=	<input type="text"/>	
1	×	Address Multiple Modes 0. Project improves one mode: bicycle or pedestrian facility. 1. Project improves two modes: bicycle or pedestrian facility with vehicular or transit. 2. Project improves 3 modes: bicycle and pedestrian facility with vehicular or transit.	(0-2)	=	<input type="text"/>	
					Total Score	<input type="text"/>

Table 3-2 The Project Prioritization Worksheet

Estimated cost of a complete system

To assist with capital improvement program project budgets, the following table has been prepared to outline the estimated costs to implement the active transportation system as outlined in this plan at the base level. Costs assume existing lights and traffic signals remain in place. In addition to hard costs there is: a 20% contingency, a 10% design fee and a 14% construction administration fee included in the totals.

The projects in the tables below are generally categorized by street corridor(s). The estimated costs for each project includes different components, such as the cost to construct a specific facility (e.g. sidewalk, crosswalk), demolition of existing improvements, and landscaping. Exact costs would be determined once the project(s), in whole or part, are budgeted and designed. Figure 2-2 (Pedestrian Map) and Figure 2-3 (Bicycle Map) with this Plan provide a visual of the enhanced crossing locations and proposed facility improvements. Below is a summary of the major components for each 17 identified projects in Tables 3-3a, 3-3b, 3-3c.

ID	PROJECT	DESCRIPTION	STREET CLASSIFICATION	ESTIMATED COST	2018 2020	2021 2025	2026 2030
1	Traffic Study Area	The Traffic Study focuses on Hummingbird Ln. at the intersections with Quartz Mountain Rd. and 61st Pl. Improvements relate to adding stop signs, improved striping, and possible use of bicycle-tolerant milled rumble strips, and a speed study for a time of day variable speed limit zone similar to that used for schools.	Local	\$20,000	X		
2	Northern Ave.	Consists of a trail from Golf Dr. to Scottsdale Rd	Local	\$30,000	X		
3	Doubletree Ranch Rd. (1)	Constructs sidewalk on the south side of the street between Invergordon Rd. and 67th St. and additional crosswalks at 52nd Pl., Via Los Caballos, and 67th St. Existing CIP project to reconstruct road east of Invergordon Rd.	Minor Arterial	\$300,000	X		
4	Invergordon Rd.	Constructs sidewalk on the west side of Invergordon Rd. north of McDonald Dr. to connect to the Montessori school and completes the west crosswalk at the Lincoln Dr. intersection.	Minor Arterial	\$90,000	X	X	
5	Berneil Ditch	Improves the existing trail with landscaping north of Doubletree Ranch Rd.	Trail	\$450,000	X	X	

Table 3-3a Estimated Cost of a Complete System

PROJECTS & COSTS

3-04

Estimated Costs

ID	PROJECT	DESCRIPTION	STREET CLASSIFICATION	ESTIMATED COST	2018 2020	2021 2025	2026 2030
6	Invergordon Rd./ Mockingbird Ln. (2)	Completes the sidewalk on the south side of Mockingbird Ln. from Calle Caballeros to the roundabout at Invergordon Rd., reconstructs sidewalks and adds bike lanes on both sides of Mockingbird Ln. between Northern Ave. and Lincoln Dr., and partially reconstructs sidewalk on the west side of Mockingbird Ln. between Lincoln Dr. and McDonald Dr. Also, it includes adding or restriping crosswalks at the Invergordon Rd. roundabout, and at Mockingbird Ln. and 68th St., Indian Bend Rd., Lincoln Dr., and McDonald Dr. Where there are existing signals, it adds bicycle crossing/button sensors. Existing CIP projects related to Mockingbird Ln. and Indian Bend Rd.	Minor Arterial	\$400,000	X	X	
Period #1		Total for 2018-2020		\$1,290,000			
7	Cheney Dr.	Completes the missing sidewalk on the north side of the street, east of 70th St.	Collector	\$50,000		X	
8	Hummingbird Ln.	Completes the missing sidewalk on the south side of the street, east of 69th Pl.	Local	\$30,000		X	
9	Lincoln Dr./32nd St. (3)	Includes an existing CIP project to complete sidewalks on both sides the entire length of Lincoln Dr. within Town limits and sidewalk on the east side of 32nd St. Also, it proposes a new crossing at or near Hillside Dr. and coordination with the City of Phoenix for a new crosswalk on the east side of the intersection at 32nd St. The Visually Significant Corridor Plan may separately include enhancement projects.	Major Arterial	\$170,000		X	
10	McDonald Dr.	Adds bike sharrows symbols to the existing travel lanes and a new landscape median at the existing crosswalk to Kiva Elementary school east of Invergordon Rd.	Minor Arterial	\$10,000		X	
11	Jackrabbit Rd.	Adds a sidewalk on the north side of the street east of Invergordon Rd.	Collector	\$400,000		X	X
12	Mountain View Rd.	Adds sidewalk on the south side of the street west of 52nd St. and east of 56th St. and adds a crosswalk on Invergordon Rd at Mountain View Rd.	Collector	\$1,080,000		X	X
13	Resort Loop	Reconstruction of existing sidewalks for a 10-foot-wide recreational path adjoining the Montelucia Resort, Mountain Shadows Resort, McDonald Dr. from 51st St. to 54th St., Tatum Blvd. from McDonald Dr. to Rovey Ave. and near Arroyo Verde Dr. to Lincoln Dr. It includes adding several improvements at intersections such as a crosswalk/median to the east of roundabout at Echo Canyon Trail, the missing crosswalk at McDonald Dr. and Tatum Blvd., and the missing crosswalk at Lincoln Dr. and 56th St. The Visually Significant Corridor Plan will separately include enhancement projects.	Major, Minor, Collector	\$1,830,000		X	X
Period #2		Total for 2021-2025		\$3,570,000			

Table 3-3b Estimated Cost of a Complete System

PROJECTS & COSTS

3-05

Estimated Costs

ID	PROJECT	DESCRIPTION	STREET CLASSIFICATION	ESTIMATED COST	2018 2020	2021 2025	2026 2030
14	53rd Pl./Sanna St.	Completes the pedestrian route to Mountain View Rd. with a Trail or Sidewalk on the east side of 53rd Pl. and the north side of Sanna St. It also includes a crosswalk across Mountain View Rd. at 53rd Pl.	Local	\$170,000			X
15	Mockingbird Ln./52nd St. /56th St. (4)	Adds a crosswalk at Mockingbird Ln. and 50th St. and an existing CIP project to complete sidewalk gaps on 56th St.	Collector/Local	\$20,000			X
16	Monte Vista Dr./68th St.	Completes the pedestrian route between Jackrabbit Rd. and Chaparral Rd. with a trail or sidewalk on the east side of the street.	Collector	\$100,000			X
17	Tatum Boulevard (5)	Constructs sidewalk on the east side of this street between Doubletree Ranch Rd. and Mountain View Rd. by an existing CIP project. Other improvements may be warranted as part of the Visually Significant Corridor Plan or in coordination with the City of Phoenix.	Major Arterial	\$0			
	Period #3	Total for 2026-2030		\$290,000			
	TOTAL			\$5,150,000			

Table 3-3c Estimated Cost of a Complete System

NOTES

- (1) The 2018-2022 CIP includes reconstruction of Doubletree Ranch Rd., budgeted at \$3,300,000. The budgeted items include bike lanes, medians, sidewalks, roundabouts, landscaping and full curb and gutter to match the cross section west of Invergordon Rd. The additional \$300,000 is for sidewalk on the south side of the street between Invergordon Rd. and 67th St., and three new crosswalks that are not part of that CIP budget.
- (2) The 2018-2022 CIP includes full reconstruction of Mockingbird Ln. between Northern Ave. and Lincoln Dr., along with curb, gutter, and sidewalk adjustments on the west side of Mockingbird Ln. south of Lincoln Dr. The CIP also includes full reconstruction of Indian Bend Rd., at a total budget of \$7,220,000. An estimated \$1,700,000 is expected to come from developer sources. The additional \$400,000 is for sidewalk on the south side of Mockingbird Ln. from Calle Caballeros to the roundabout at Invergordon Rd. and adding or restriping crosswalks at the Invergordon Rd. roundabout, Mockingbird Ln. and 68th St., and Mockingbird Ln. and McDonald Dr.
- (3) The 2018-2022 CIP and prior CIPs included funds to complete improvements along Lincoln Dr. This includes sidewalks on both sides of Lincoln Dr. the entire length of this street within Town limits, sidewalk on the east side of 32nd St. between Stanford Dr. and Lincoln Dr., utility relocation, and reconstruction of Lincoln Dr. east of Mockingbird Ln. The total cost of these improvements was budgeted at an estimated \$9,520,000. An estimated \$1,875,000 is expected to come from developer sources. An estimated \$1,960,000 is expected to come from grant sources. Participation by the City of Phoenix will be sought on 32nd St. The additional \$170,000 primarily relates to the crossing on Lincoln Dr. at Hillside Dr.
- (4) The 2018-2022 CIP includes completion of sidewalk gaps on the west side of 56th St. between Mockingbird Ln. and Doubletree Ranch Rd., at a total budget of \$100,000. The \$20,000 is to add a crosswalk at Mockingbird Ln. and 50th St.
- (5) The 2018-2022 CIP includes completion of sidewalk on the east side of Tatum Blvd. between Doubletree Ranch Rd. and Mountain View Rd., at a total budget of \$150,000. The \$0 cost relates to no new pedestrian or bicycle projects along Tatum Blvd.

Projects Map

Projects Map

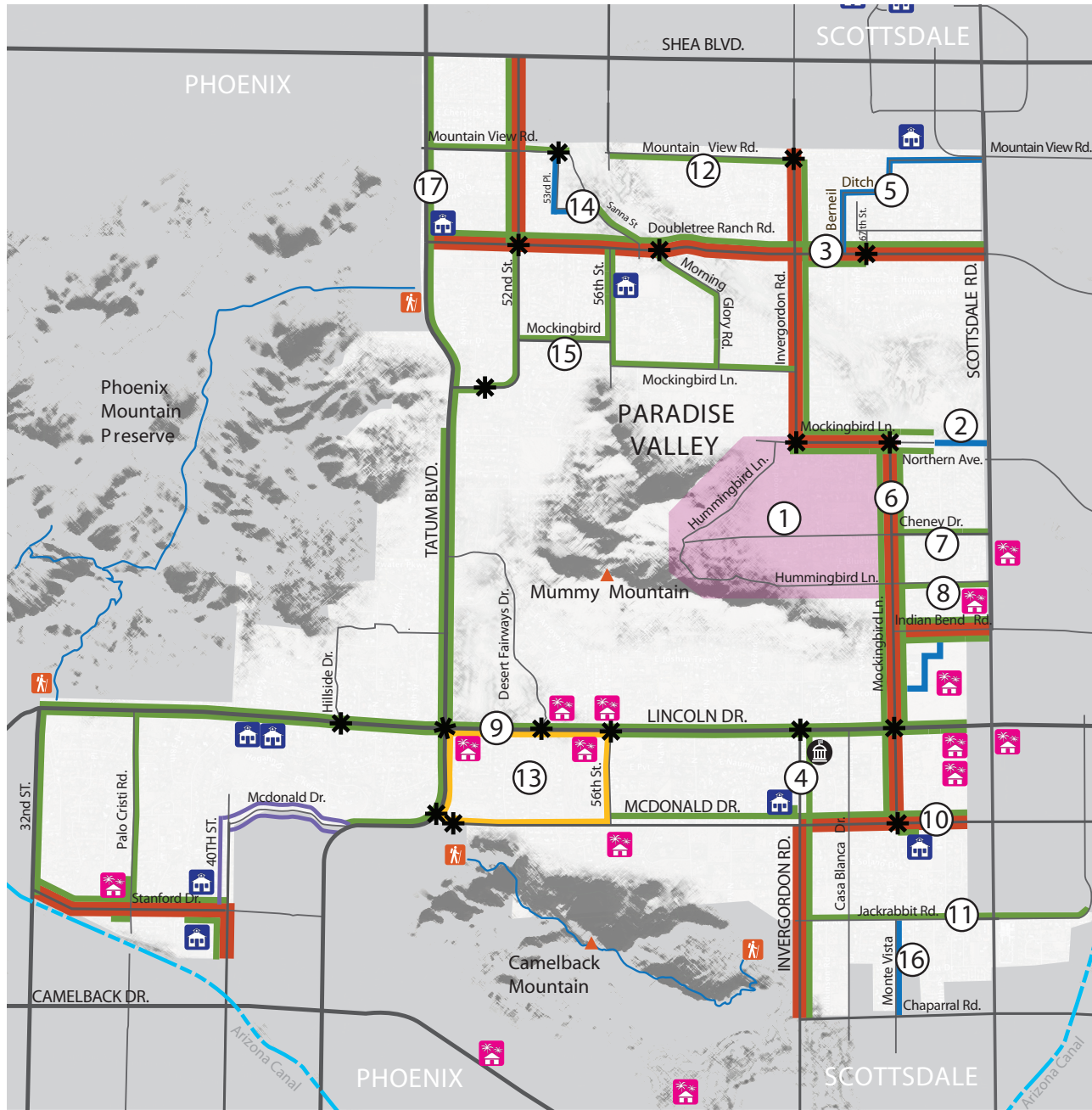
The following map shows the general locations of the projects presented in Tables 3-3a, 3-3b, 3-3c.

LEGEND

① PROJECT ID

- SIDEWALK
- TRAIL
- BIKE LANE
- PAVED SHOULDER
- RECREATIONAL PATH (RESORT LOOP)

- RESORT
- SCHOOL
- TRAILHEAD
- TOWN HALL
- ENHANCED CROSSING
- TRAFFIC STUDY AREA
- CANAL



Goals & Policies

The following Goals and policies were completed in collaboration with town residents, the Town Council, Planning Commission and town staff and are to supplement those in the Town's General Plan. For ease, existing General Plan goals and Policies have been referenced where appropriate, the notes may be removed upon Council's adoption of the plan.



Non-Motorized Circulation System



Integrated Pedestrian System



Traffic Calming



Operations + Management



Integrated Bicycle System



Wayfinding



Non-Motorized Circulation System [4.1]

To provide a unique high-quality non-motorized circulation system throughout the Town to meet the needs of residents, employees, and resort guests. (Goal M 4.2.1 Town's General Plan)

WB 4.1.1 **Safe and Convenient Access to Destinations.** The Town shall implement a non-motorized circulation system for predominantly recreational and social purposes. This network shall provide safe, convenient, and enjoyable access to destinations that are open to the public along designated bicycle and pedestrian routes identified in this Plan. Facilities providing this access may be one or more of the facility types identified in this Plan. (Policy M 4.2.1.1, Town's General Plan)

WB 4.1.2 **Linkage.** The Town shall plan for and provide the development of non-motorized system linkages to neighborhood community non-motorized networks. (Policy M 4.2.1.3, Town's General Plan)

WB 4.1.3 **Right-of-Way.** The Town shall design existing and future roadway rights-of-way to provide safety for pedestrian and users of non-motorized modes of transportation. (Policy M 4.2.1.4, Town's General Plan)

WB 4.1.4 **Conflicts.** The Town shall develop safe and convenient bicycle and pedestrian facilities that reduce potential conflicts between bicyclists and motor vehicles and bicyclists and pedestrians. Design of the non-motorized system shall consider ways to avoid such conflicts along routes with particular attention at roadway intersections and within hillside areas of Town. (Policy M 4.2.3.2, Town's General Plan)

WB 4.1.5 **Transfer Points.** Where feasible, the Town shall plan for and provide the development of a non-motorized system that allows for persons to transfer easily between such places as local transit stops, seasonal trolley stops, and ride-share [taxi, uber, lyft, etc.] locations. (New)

WB 4.1.6 **Connection to Schools and Community Facilities.** The Town shall ensure that its network of bicycle and pedestrian facilities include safe access and convenient connections to schools and other community facilities throughout the Town. (Policy M 4.2.3.8, Town's General Plan)



Operations + Management [4.2]

To provide a comprehensive management and operations program for the Non-Motorized Circulation System, from project inception to budget development and on-going maintenance, education, promotion and rule enforcement. (New Goal)

WB 4.2.1 **Maintenance.** The Town shall maintain bicycle and pedestrian facilities and its corresponding signage/wayfinding. (Policies M 4.2.1.2 and M 4.2.1.5, Town's General Plan)

WB 4.2.2 **Funding & Implementation.** The Town shall continue its long-range program for planning and constructing non-motorized circulation facilities and seek ways through transfer, gift, grants, easement, or Capital Improvement Program funds to complete the system and to fund studies, programs and policies. (Policy M 4.2.1.2 and M 4.2.1.5, Town's General Plan)

WB 4.2.3 **Regional Coordination.** The Town shall participate in regional bicycle and pedestrian planning efforts in order to coordinate facility development, ensure that regional bikeway system designations are consistent with this Walk & Bike Plan, and be kept aware of potential funding sources. (Policy M 4.2.3.7, Town's General Plan)

WB 4.2.4 **Education.** The Town shall use a variety of means to educate persons regarding laws and safe use practices of non-motorized and shared facilities that may include public outreach events, such as the Town-sponsored Safety Fair, and volunteer efforts from Town-sponsored groups, such as the Advisory Committee on Public Safety. (New)

WB 4.2.5 **Enforcement.** The Town shall enforce existing and consider new state and local statutes related to bicycles and pedestrians. (New)

WB 4.2.6 **Internal Planning Process.** The Town shall implement internal policies that ensure proper communication and coordination among the various Town departments working to improve biking and walking in Paradise Valley. (New)

WB 4.2.7 **Resort Coordination.** In order to stay aware of resort visitor needs and the programs resorts develop to serve their clientele, the Town shall coordinate regularly with resort representatives. (New)



Integrated Pedestrian System [4.3]

To provide a universally accessible, safe, experientially rewarding, convenient, and integrated pedestrian system throughout the Town that promotes walking, running and hiking. (Goal M 4.2.2, Town's General Plan)

WB 4.3.1 Interconnected and Continuous System. The Town shall design, build and maintain an interconnected and continuous pedestrian system of public trails, sidewalks, recreation paths, and appropriately enhanced street crossings for convenient and safe walking free of major impediments and obstacles. (Policy M 4.2.2.1, Town's General Plan)

WB 4.3.2 Pedestrian-Friendly Streetscapes. The Town shall ensure that streets include the appropriate level of pedestrian-friendly accommodation by providing such elements as detached sidewalks, frequent and safe pedestrian crossings, large medians to reduce pedestrian crossing distances, shade trees, plantings, and where appropriate seating, wayfinding signage, and other amenities. (Policy 4.2.2.2, Town's General Plan)

WB 4.3.3 Safe and Accessible Facilities. The Town shall develop safe and convenient pedestrian facilities that are universally accessible, properly designed and maintained for the safety of pedestrians. (Policy M 4.2.2.3, Town's General Plan)

WB 4.3.4 Low Impact Approach. As a low impact approach to providing pedestrian facilities, the street shall serve as a shared use route for all modes on roads classified as local, unless otherwise identified by this Plan or approved with pedestrian facilities by Town Council. In approving pedestrian facilities on local roads, the Town shall consider how the facility will improve safety, the number of persons using the route based on factors such as lot size/density, and impact to the scale and character of the neighborhood. (New)

WB 4.3.5 Low Maintenance Design. As a low maintenance approach to providing connectivity between other bicycle and pedestrian facilities in select destinations, the Town shall consider a paved recreation path along only one side of the roadway instead of both, or other similar methods. (New)

WB 4.3.6 On-site Connectivity. The Town shall encourage a continuous pedestrian route connecting to public pedestrian facilities and destinations. (New)



Integrated Bicycle System [4.4]

To provide a safe, comprehensive, and integrated bicycle system throughout the Town that is accessible and compatible with traffic patterns, land uses, and neighborhoods. (Goal 4.2.3, Town's General Plan)

WB 4.4.1 Bicycle Circulation. The Town shall design, build, and maintain a system of bike lanes and recreation paths through the Town in accordance with the Street Classifications and Maps of this Plan. (Policy M 4.2.2.3, Town's General Plan)

WB 4.4.2 Safe Facilities. The Town shall develop safe and convenient bicycle facilities that are compatible with other regional bicycle facilities. (Policy M 4.2.3.2, Town's General Plan)

WB 4.4.3 Bicycle-Friendly Streetscapes. The Town shall ensure that streets include the appropriate level of bicycle-friendly accommodation by providing appropriate facility design, wayfinding, and crossing in accordance with the Street Classifications and Maps of this Plan. (New)

WB 4.4.4 Bicycle Signals. Where bike lanes and routes encounter traffic signals, the Town should explore intersection modifications that would make crossing intersections safer for bicyclists. (New)

WB 4.4.5 Docked Bike Share. Docking Bike Share options are preferred over dockless Bike Share options as a means to mitigate visual clutter and prevent the placement of bicycles in unsafe locations that may impede visibility and/or block access. (New)

WB 4.4.6 Bike Share. Bike Share programs shall include incentives and/or disincentives to manage bicycle parking issues to encourage that people return bikes to designated parking locations approved by the Town. (New)



Traffic Calming [4.5]

To provide traffic calming opportunities that would reduce through traffic, traffic speed and bicycle speed in order to provide safer conditions for motorists, pedestrians, and bicyclists. (New Goal)

WB 4.5.1 **Speed Management.** The Town shall develop and implement speed management policies that support safe and appropriate driving speeds on all public streets that are also designated for use by bicyclists and pedestrians. (Policy M 4.2.3.6, Town's General Plan)

WB 4.5.2 **Roundabouts.** The Town shall utilize roundabouts instead of stop signs for intersection traffic control along designated bikeways to improve safety and traffic flow, where deemed appropriate from a traffic engineering perspective. (Policy M 4.2.3.5, Town's General Plan)

WB 4.5.3 **Intersections.** The Town shall incorporate intersection redesign techniques that slow traffic, improve bicycle and pedestrian visibility and direct or redirect users to more suitable routes where deemed appropriate from a traffic engineering perspective using such techniques as curb extensions, tighter turning radii, raised intersections, mini roundabouts, etc. (New)



Wayfinding [4.6]

To develop and implement a comprehensive wayfinding system that helps to improve safety along bicycle and pedestrian routes, is respectful to the privacy of residents, reflects community character, is sparingly used while aesthetically appealing, and incorporates technology. (New Goal)

WB 4.6.1 **Safe Facilities.** The Town shall create safer bicycle and pedestrian facilities through the appropriate use of signage and wayfinding that provides accessibility to a wide range of users and educates about the rules of the road. (New)

WB 4.6.2 **Resident Privacy.** The Town shall only publicize routes that are identified in this Plan. (New)

WB 4.6.3 **Community Character.** The Town shall incorporate materials and the neutral color palette already established on existing Town signs to ensure continuity throughout Town. (New)

WB 4.6.4 **Maintenance.** The Town shall establish a maintenance and replacement schedule to ensure signs are not faded or damaged. (New)

WB 4.6.5 **Aesthetic Appeal.** The Town desires to minimize visual clutter through allowing the minimum signs needed/required, a preference for ground plane signs over vertical signs, and the selection of materials, colors, sign spacing, or other aspects that best fits into the context and character of the area. (New)

WB 4.6.6 **Minimize Quantities.** When deemed necessary by the Town Engineer, the Town shall locate signs primarily at intersections and junctions/entry points with other facilities. (New)

WB 4.6.7 **Technology.** The Town shall incorporate the latest wayfinding technologies to complement physical wayfinding to be accessible with Global Positioning System (GPS) and coordinate with existing online map tools and digital applications for hiking and biking. (New)

Implementation Measures

The Mobility Element of the 2012 General Plan sets forth broad goals and policies related to the transportation system within the Town. Implementation requires translating these broad statements to specific actions, systematically evaluating progress, and ensuring active community participation. The following implementation measures have been identified for non-motorized circulation and serve as a basis for evaluating progress by Town staff, leadership and other Town volunteers in the execution of the Walk & Bike Plan. For ease, existing General Plan Implementation Measures have been referenced where appropriate, the notes may be removed upon Council's adoption of the plan.

Non-Motorized Mobility Implementation Program		2018-2020	2021-2025	2026-2030	ANNUAL	ONGOING
1. Maintain and update an inventory and map of the Town's non-motorized transportation network. (Table 4.5-1, Measure #6 in Town's General Plan)						
Implements Which Policy(ies)	WB 4.1.1 thru WB 4.1.3, WB 4.1.6, WB 4.2.1 thru WB 4.2.3, WB 4.4.1, WB 4.4.2					X
Primary Responsible Party	Engineering					
Other Responsible Party(ies)	Public Works, Community Development					
2. Use asset management techniques to implement the construction and maintenance of the Town's non-motorized circulation facilities for the benefit of the residents. (New)						
Implements Which Policy(ies)	WB 4.1.1, WB 4.2.2, WB 4.2.6, WB 4.4.1, WB 4.6.4				X	X
Primary Responsible Party	Engineering					
Other Responsible Party(ies)	Public Works, Community Development					

Table 4-1a Implementation Measures

Non-Motorized Mobility Implementation Program		2018-2020	2021-2025	2026-2030	ANNUAL	ONGOING
3. Develop and maintain a high-quality design of the roadway, bicycle and pedestrian network that promotes the character and image of the Town, reduces negative environmental impacts including noise and minimizes adverse impacts to the neighborhood through the use of roadway cross sections, traffic calming and control techniques, intersection enhancements, traffic counts, and high-quality hardscaping and landscaping. (New)						
Implements Which Policy(ies)	WB 4.1.4, WB 4.3.2, WB 4.4.3, WB 4.5.1 thru WB 4.5.3, WB 4.6.3, WB 4.6.5, M 4.4.1.3, M 4.4.1.4, M 4.4.2.1, M 4.4.2.2, M 4.4.2.3, M 4.4.2.4, M 4.4.2.5, M 4.4.2.6					X
Primary Responsible Party	Engineering					
Other Responsible Party(ies)	Public Works, Community Development					
4. Preserve existing right-of-way, except when necessary to implement the maps and standards adopted by the Town (e.g. Walk + Bike Plan, Visually Significant Corridors Master Plan, and General Plan), or when necessary to allow for innovative alignments, abandonments, or shared-use by different travel modes as appropriate. (Table 4.5-1, Measure #12 in Town's General Plan)						
Implements Which Policy(ies)	M 4.4.2.7, M 4.4.2.8, M 4.4.2.9				X	X
Primary Responsible Party	Engineering					
Other Responsible Party(ies)	Public Works, Community Development					
5. Complete high priority projects that best meet the project prioritization criteria of this Plan. (New)						
Implements Which Policy(ies)	WB 4.1.1 thru WB 4.1.6, WB 4.2.3, WB 4.2.4, WB 4.3.1, WB 4.3.3 thru WB 4.3.6, WB 4.4.2 thru WB 4.4.4, WB 4.5.1 thru WB 4.5.3, WB 4.6.1 thru WB 4.6.7	X	X			X
Primary Responsible Party	Engineering					
Other Responsible Party(ies)	Public Works, Community Development					

Non-Motorized Mobility Implementation Program		2018-2020	2021-2025	2026-2030	ANNUAL	ONGOING
6. Evaluate the need, application, and cost sharing for the institution of traffic calming measures for both motorized vehicles and bicyclists on a neighborhood basis as requested by individual neighborhoods. This should include an assessment of various techniques, design guidelines, cost sharing, administrative process for the potential installation of individual techniques and maintain a list of various traffic calming measures. Consider priority traffic/bicycle calming projects at Camelback Manor Drive/Lincoln and Hummingbird Lane near Mummy Mountain. (Table 4.5-1, Measure #2 of Town's General Plan)		X				
Implements Which Policy(ies)	WB 4.5.1 thru WB 4.5.3, M 4.1.1.6, M 4.1.2.1, M 4.1.2.2, M 4.4.1.5					X
Primary Responsible Party	Engineering					
Other Responsible Party(ies)	Community Development					
7. Develop education programs, activities, and/or web based and print materials related to aiding enforcement and guidance to persons about the Town's transportation network (e.g. maps, special education events and activities, traffic enforcement days/weeks, school visits, walk and bike days, wayfinding technology). (New)		X				
Implements Which Policy(ies)	WB 4.2.4, WB 4.2.5, WB 4.2.7WB 4.6.2, WB 4.6.7					X
Primary Responsible Party	Police Department					
Other Responsible Party(ies)	Community Development					
8. Install appropriate bicycle and/or pedestrian signage as identified in this Plan concurrent with specific projects. (New)						
Implements Which Policy(ies)	WB 4.3.2, WB 4.4.3, WB 4.6.3, WB 4.6.5, WB 4.6.6					
Primary Responsible Party	Public Works					X
Other Responsible Party(ies)	Engineering, Community Development					

Non-Motorized Mobility Implementation Program		2018-2020	2021-2025	2026-2030	ANNUAL	ONGOING
9. Coordinate with local resorts on the Town's desired bicycle and pedestrian routes for guests, potential shared parking and seasonal trolleys. (New)						
Implements Which Policy(ies)	WB 4.2.7, M 4.3.2.1, M 4.3.2.2					
Primary Responsible Party	Community Development	X				X
Other Responsible Party(ies)	Public Works, Engineering					
10. Designate a Town staff person to represent the Town of Paradise Valley on the Maricopa Association of Governments [MAG] Pedestrian and Bicycle Committee to coordinate facility development, ensure that regional bikeway system designations are consistent with the Town's Bicycle Facilities Plan, and to be kept aware of potential funding sources. (New)						
Implements Which Policy(ies)	WB 4.2.2, WB 4.2.3, WB 4.3.1, WB 4.4.1	X				X
Primary Responsible Party	Engineering					
Other Responsible Party(ies)	Community Development					
11. Coordinate with adjacent municipalities on mutually beneficial projects, potential project cost sharing, mapping, shared parking, and trolley/transit routes/stops to ensure safe and efficient linkages. (Table 4.5-1, Measure #1 in the Town's General Plan)						
Implements Which Policy(ies)	WB 4.2.2, WB 4.2.3, WB 4.3.1, WB 4.4.1, M 4.1.1.1, M 4.1.1.3, M 4.1.1.5	X				X
Primary Responsible Party	Engineering					
Other Responsible Party(ies)	Community Development					

Table 4-1d Implementation Measures

Non-Motorized Mobility Implementation Program		2018-2020	2021-2025	2026-2030	ANNUAL	ONGOING
12. Promote local transit services for the Town and Special Event transit services for resort visitors; and ensure that public transit and trolley stops in the Town are functional and attractive. Cooperate with transit agencies, neighboring jurisdictions and local resorts for improving transit, trolley, and ride share pick up points and produce route maps that are shared with residents, resorts and adjacent communities. (Table 4.5-1, Measure #5 in the Town's General Plan)						
Implements Which Policy(ies)	WB 4.2.7, M 4.3.2.1, M 4.3.2.2					X
Primary Responsible Party	Town Manager					
Other Responsible Party(ies)	Community Development, Public Works, Engineering					
13. Implement internal policies that ensure proper communication and coordination among the various departments and sections working to improve bicycling and walking in Paradise Valley. (New)						
Implements Which Policy(ies)	WB 4.2.6					
Primary Responsible Party	Town Manager	X	X			X
Other Responsible Party(ies)	Police Department, Community Development, Public Works/ Engineering					
14. Institute a pavement reduction plan on local streets where appropriate to lessen long term maintenance costs and to provide unpaved pedestrian space within the public right of way. (New)						
Implements Which Policy(ies)	WB 4.3.4, WB 4.3.5					
Primary Responsible Party	Engineering					
Other Responsible Party(ies)	Public Works					X

Non-Motorized Mobility Implementation Program		2018-2020	2021-2025	2026-2030	ANNUAL	ONGOING
15. Review Town codes, standards, policies and procedures to ensure they include guidelines for providing a continuous pedestrian route between public pedestrian facilities and main entrances of public or semi-public buildings. (New)						
Implements Which Policy(ies)	WB 4.3.6		X			X
Primary Responsible Party	Community Development					
Other Responsible Party(ies)	Engineering					
16. Develop capital improvement, operations and management budgets to properly develop, maintain and improve the bicycle and pedestrian network and the related wayfinding system in the Town. (New)						
Implements Which Policy(ies)	WB 4.2.2, WB 4.2.6	X				X
Primary Responsible Party	Town Manager					
Other Responsible Party(ies)	Community Development, Public Works, Engineering					

Table 4-1f Implementation Measures

Performance Measures

Different from Implementation Measures, Performance Measures promote informed decision-making by relating community goals to measuring and evaluating the effects of bicycle and pedestrian investments, whether they are projects or policies. The following measures were selected for their appropriateness for Paradise Valley from an exhaustive list of measures developed by the Federal Highway Administration in their 'Guidebook for Developing Pedestrian and Bicycle Performance Measures.' They have been edited and refined to reflect the specific characteristics and needs of Paradise Valley. Implementing these measures will take staff and financial resources that may currently be limited.

ACCESSIBILITY LAWS

The U.S. Department of Justice (USDOJ) adopted regulations (28 CFR Part 35) that require public entities to evaluate their current services and progress toward achieving compliance with accessibility standards for the public right-of-way.

Some common measures may include:

- Percent of total street crossings that meet accessibility standards (e.g. curb ramps, crosswalk grade and cross slope, and no median barriers).
- Percent of total sidewalk miles that meet accessibility standards (e.g. slopes, obstructions, protruding objects, changes in levels, etc.).
- Percent of total pedestrian signals that have Accessible Pedestrian Signal (APS) technology.
- Percent of total bus stops that are connected to streets, sidewalks or pedestrian paths by an accessible route and that have accessible boarding and alighting areas.
- Percent of total shared use paths that are accessible.



TRAFFIC LAWS

Enforcement may be one of the most important elements in getting drivers, pedestrians and bicyclists to behave safely. Transportation agencies should work closely with law enforcement to identify dangerous behaviors and locations that may require enforcement efforts to improve safety. Evaluating the behavior of all transportation system users can be measured by:

- Number of observed violations.
- Number and types of citations issued, including written warnings. (See examples above.) Citations and formal activity is only a small measure of actual motorists, pedestrian and bicyclist behavior at any one location.



- Number of observed violations.
- Number and types of citations issued, including written warnings. (See examples above.) Citations and formal activity is only a small measure of actual motorists, pedestrian and bicyclist behavior at any one location.
- Tracking trend data, including observations and enforcement efforts over months and years. Use consistent methodologies for observations (i.e. time of day, locations, weather, etc.). For citations, consider comparing formal operations to one another verses everyday enforcement efforts.

FACILITY MAINTENANCE

It is necessary to develop and maintain a complete pedestrian and bicycle network, an up-to-date facility inventory with the presence and condition of sidewalks and bicycle facilities. Typically, this inventory will be stored in a geospatial database which can be updated and tracked over time.

Agencies that have a detailed database will be able to prioritize facility improvements based on need. "Maintenance" of facilities can be subjective depending on local, regional, and State codes and requirements;

however, FHWA provides several guidebooks that contain additional information including 'A Guide for Maintaining Pedestrian Facilities for Enhanced Safety' and 'Designing Sidewalks and Trails for Access.'

Emerging Technologies and Trends include mobile crowd sourcing applications documenting maintenance issues with remote surveying technology.

MILES/NUMBER OF PEDESTRIAN AND BICYCLE FACILITIES

"Miles of bicycle or pedestrian facilities" is a simple measure describing the total mileage of the network within a jurisdiction, helping track progress over time. The 'existing facilities' maps and corresponding table within this plan provides the Town with a starting baseline. Miles of bicycle or pedestrian facilities can be reported as:

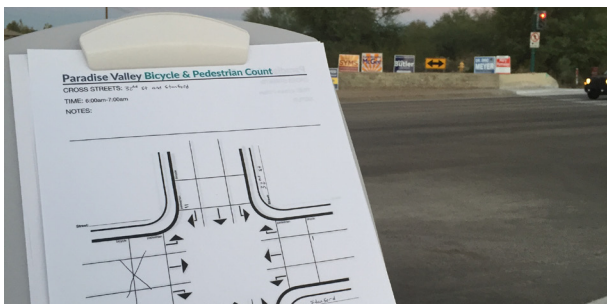
- Total miles of bicycle/pedestrian facilities
- Miles of bicycle or pedestrian facilities



BICYCLE/PEDESTRIAN COUNTS

Set a schedule for collecting pedestrian and bicycle counts throughout the town, at a variety of intersections. Depending on data goals, pedestrian and bicyclist volumes can be collected in a number of ways, from short duration counts that are collected by a person over a few hours or the course of a day, to longer duration counts collected by automated equipment.

Emerging Technologies and Trends include mobile crowd sourcing applications collecting data on pedestrian and bicycle volume such as the Strava Global Heatmaps recently made available by the Maricopa Association of Governments for the entire Phoenix region.



CRASHES

Crash data is useful for identifying the number and severity of crashes, where crashes occur, the circumstances surrounding each crash, who is involved in crashes, and the conditions and time of day that crashes occur. By understanding common crash types and locations, agencies can determine the appropriate countermeasures and prioritize projects to improve safety. Additionally, the number of crashes can be tracked over time to track progress towards meeting safety goals. Crash data is often used along with volume data and facility type data to determine crash rates and identify crash hotspots. Some of the common measures used to evaluate the safety of the transportation system based on crash history are:

- Number of bicycle-involved and/or pedestrian-involved crashes over 5 years.
- Number of fatal or serious injuries of bicyclists and/or pedestrians over 5 years.
- Crashes per volume of bicyclists and/or



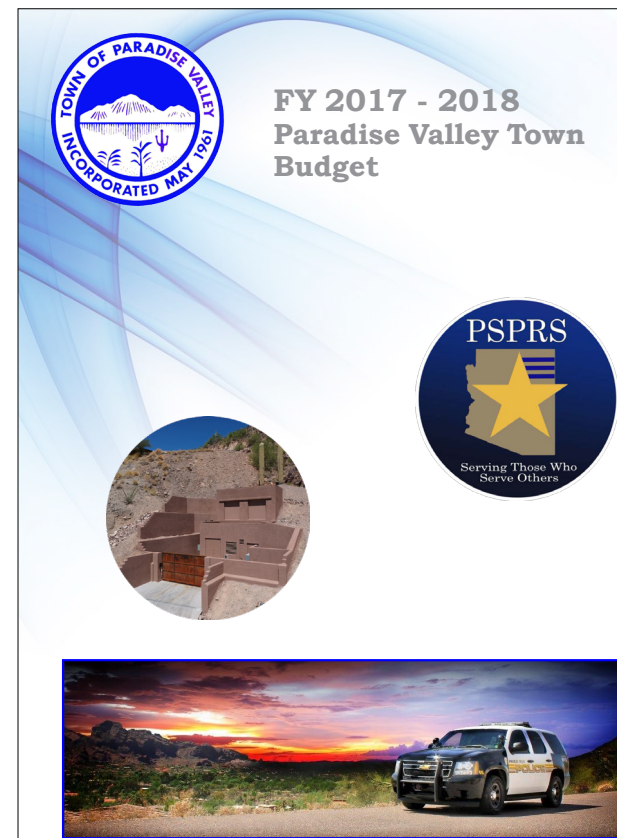
Funding

Significant funding can come from a variety of sources. These sources include the Town's general fund, developers, and funds and grants from various entities.

The Town's general fund is historically a primary source of funding of bicycle and pedestrian improvements within the Town. For example, the existing bike lanes along Stanford Drive were constructed as part of a Town-funded street improvement project. The Town's general fund is the operating revenue for the Town. It is used to account for all activities done by the Town, not accounted for in some other fund. Proposed improvements to be funded from the general fund are identified and prioritized through the Town's Capital Improvement Program as funds become available.

Developers are another source of completing bicycle and pedestrian improvements within the Town. State Statute and Town Code provisions afford the Town the ability to require improvements that benefit the public in certain instances. Commonly, these

instances are when the Town approves an intermediate or major rezoning amendment of a non-residential property zoned Special Use Permit. For example, the public trail through the designated wash of the Ritz Carlton development located at the northeast corner of Lincoln Drive and Mockingbird Lane is one condition of the Major Special Use Permit amendment to develop this site. Approval of a final plat is another common instance the Town may stipulate a developer make a public improvement. For example, the residential development at the northwest corner of Scottsdale Road and the Northern Avenue alignment includes a provision to provide a bicycle and/or pedestrian route within the Northern Avenue alignment adjoining the property subject to provisions. Depending on the circumstances, different provisions may be required for the site. This may include, and is not limited to, requiring that the developer construct the improvement, the developer provide funds for the Town to make the improvement, or the improvement be made at a future date when adjoining improvements are made. The Town's General Plan and specific plans, such as this



Walk & Bike Plan, are important tools to justify requiring a developer to provide a public improvement.

The Town has historically not pursued many funds and grants as they require certain eligibility provisions or performance provisions not ideal to the Town. Although, in recent years, the Town has pursued this type of funding. Various entities offer funds and grants. These entities include federal, state, and county governments, along with private organizations that focus on promoting walking and biking. The federal government is a major source of funds and grants. For example, 70-percent of the project for the completion of the sidewalks along the full length of Lincoln Drive is through a grant by the Congestion Mitigation and Air Quality Improvement (CMAQ) Program via the U.S. Department of Transportation's (DOT) Safer People, Safer Streets Initiative. Other possible future DOT funding sources include the Transportation Alternative Program (TAP) and the Federal Highway Administration (FHWA). These funds are administered through the Arizona Department of Transportation and locally through the Maricopa Association of Governments (MAG). Future grants sources could also come from private organizations. Some present examples of private sources include a coalition of bicycling suppliers

and retailers, as well as a charitable foundation, called the "People for Bikes Community Grant" and private companies such as the outdoor recreation gear and apparel retailer Recreational Equipment, Inc.

See appendix for additional information



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