



November 20, 2018

Taylor Robinson  
Geneva Holdings, LLC  
3620 East Campbell Ave, Suite B  
Phoenix, AZ 85018



**RE: Parking Study for Smoketree Resort – Paradise Valley, Arizona**

Dear Mr. Robinson:

CivTech has been retained to prepare a parking study for Smoketree Resort which will be redeveloped. The site is located at 7101 E. Lincoln Drive, Scottsdale, AZ 85253; south of Lincoln Drive and east of Quail Run Road. The project is the first step in revitalizing the resort, which is currently operating in its existing condition.

The project is submitting for a Special Use Permit (SUP) within The Town of Paradise Valley. This SUP anticipates the preparation of a parking study prepared and sealed by a licensed engineer that will consider, among other things, internal capture and time-of-day usage.

CivTech has completed a parking study to clarify any disparity between the number of spaces required and the number of spaces provided including a shared parking analysis. The results of this analysis are documented in this memorandum.

**PROPOSED DEVELOPMENT**

The proposed project will consist of a resort hotel and resort residential dwelling units with 180 total keys allocated as follows: 120 dedicated resort hotel rooms, 30 resort residential dwelling units, and 30 potential lock-off rooms. The 120 dedicated hotel rooms will be considered "hotel keys" under the Special Use Permit. Although the 120 dedicated hotel rooms and 30 potential lock-off rooms indicate that up to 150 keys could be available, the resort will not rent more than 120 keys simultaneously. The project also includes a standalone retail market restaurant and the resort hotel will include fitness and event/meeting amenities. The proposed project will provide 180 parking spaces, not including the dedicated parking spaces for the resort residential dwelling units and potential lock-off rooms. The resort residential and potential lock-off rooms will have their own dedicated 60 parking spaces. An exhibit illustrating the provided parking is attached to the letter statement.

## PARADISE VALLEY PARKING REQUIREMENTS

The Town of Paradise Valley provides for parking ratios in their Special Use Permit Guidelines. **Table 1** summarizes the parking ratio requirements for each component of a resort hotel.

**Table 1: Parking Requirements per the Town SUP Guidelines**

| SUP   | Category   | Parking Requirement   |
|-------|--|---|
| i.    | Each Hotel Key   | 1.2 spaces  |
| ii.   | Each dwelling unit*                                    | 2 spaces  |
| iii.  | Restaurant   | 1 space per 50 SF of net dining area                                |
| iv.   | Meeting Rooms/Auditoriums/Group Assembly               | 1 space per two seats of public area (assumed to be 50 square feet) |
| v.    | Retail   | 1 space per 300 SF of net sales area                                |
| vi-a. | Office   | 1 space per 300 SF of net occupied space                            |
| vi-b. | Service Establishment/Spa/Fitness/Sales Establishments | 1 space per 300 SF of net occupied space                            |

\*A dwelling unit is any Resort Unit that is not a Hotel Key.

## GUEST ROOM PARKING RATE

The location of the Smoketree Resort is more urban in nature than many other resorts located in the Town. The Resort is located in close proximity to all of the commercial uses on the corners of Scottsdale Road and Lincoln Drive. Bus Route 72 provides access north and south on Scottsdale Road connecting to location such as medical, shopping (Kierland, Scottsdale Quarter, Scottsdale Fashion Square, education (Arizona State University, Sky Song), and other entertainment uses. Route 72 is available every 20 minutes during the weekday from 4 AM until 12 PM. On the weekend, Route 72 is available from 5 AM until 11 PM every 30 minutes. This accessibility allows other options for transportation beyond the use of a vehicle. A reduced parking rate of 1.05 spaces per key is being considered for the guest rooms associated with the Smoketree Resort. Employee parking accounts for 0.25 spaces per room while 0.80 spaces per room are considered for the guest parking.

Justification for the lower rate can be found in the Institute of Transportation Engineering's (ITE) *Parking Generation* which more closely resembles the parking need experienced in the downtown area today. ITE Land Use Code, 310, Hotel, shows a range of rates from 0.75-1.02 vehicles per room during the weekday with a 95 percent confidence interval. The study includes data from both suburban locations (12 study sites) and urban locations (5 total sites for weekday data but only two considered for the overall data compilation due to lack of information). The data was separated into Suburban parking rates and Urban parking rates but no data plot was provided for the urban rates "due to disjointed data sets with counts spread over several discontinuous time periods". (page 73, ITE Parking Generation, 4<sup>th</sup> Edition). It is assumed that the higher rates of the confidence interval more closely match the parking requirements in the Smoketree Resort area. Therefore, a rate of 1.05 parking spaces per room is proposed.

## INTERNAL CAPTURE – PARKING UTILIZATION

The determination of parking requirements for a resort should also consider the utilization of many uses within the resort by the same patron staying in the resort. To consider this, parking required for each use is prorated by assigning a percentage indicating the overlap from guests already staying within the resort (“onsite demand”) vs. drawing new trips (vehicles) from non-guests (“offsite demand”). All parking for guest rooms and employees were determined to be completely “off-site”. Parking generated by all other uses was assumed to be used by Resort occupants (“on-site”) and non-Resort occupants (“off-site”). Therefore, overlap percentages were applied to these uses to account for the “on-site” occupants who will already be parked as part of the resort guest room rate or within the Smoketree Resort Residential units. This occurrence is known as internal capture. **Table 2** summarizes the internal capture reduction for each use based on conversation with the developer and internal capture rates applied at other resorts within the Town.

**Table 2: Internal Capture Reduction**

| SUP   | Category                            | Internal Capture Reduction |
|-------|-------------------------------------|----------------------------|
| i.    | Guest unit                          | 0%                         |
| ii.   | Dwelling unit                       | 0%                         |
| iii.  | Restaurant-separate building        | 60%                        |
| iv.   | Meeting Rooms                       | 50%                        |
| v.    | Retail-associated with Resort Hotel | 100%                       |
| v.    | Retail - separate building          | 50%                        |
| vi-a. | Office/Service Area-Employee        | 0%                         |
| vi-b. | Office/Service Area-Public          | 100%                       |
| vi-c. | Office/Service Area-Fitness         | 90%                        |

A detailed summary of the parking demand based on the requirements within the Town’s Special Use Permit Guidelines and the applied internal capture for each use is shown in the Attachments. **Table 3** summarizes the parking demand per land use.

**Table 3: Parking Demand Summary per Town of PV SUP Guidelines**

| Category                         | Parking Demand with Internal Capture Reduction |
|----------------------------------|--|
| Resort Residences                | 60.00  |
| Resort Guestrooms <sup>(1)</sup> | 126.00   |
| Resort Employee Office           | 3.33   |
| Resort Meeting/Banquet Space     | 50.00  |
| Resort Food & Beverage           | 16.80  |
| Resort Fitness                   | 0.00   |
| Resort Retail                    | 8.33   |
| <b>TOTAL</b>                     | <b>265</b>                                     |

(1) Rate considers 0.25 spaces/key for employees and 0.80 spaces/key for guests

Per Paradise Valley’s SUP Guidelines, the proposed Smoketree resort has a total parking demand of 265 parking spaces. This parking demand does not account for shared parking. A shared parking analysis has been conducted and is described in the following section. The Resort Residences will have their own dedicated 60 parking spaces, and therefore are not included in the shared parking analysis. Therefore 205 parking spaces are required for the resort operation prior to the application of shared parking.

**SHARED PARKING ANALYSIS**

For projects with a variety of land uses, the parking demand for each land use would peak at different hours. Therefore, the actual number of spaces needed at a given hour is less than cumulative parking demand. *Shared Parking* Urban Land Institute [ULI] describes shared

“Shared parking is defined as a parking space that can be used to serve two or more individual land uses without conflict or encroachment. The opportunity to implement shared parking is the result of two conditions:

- Variations in the peak accumulation of parked vehicles as the result of different activity patterns of adjacent or nearby land uses (by hour, by day, by season)
- Relationships among land use activities that result in people’s attraction to two or more land uses on a single auto trip to a given area or development”

Parking hourly percentages have been established for the weekday and weekend for the different land uses within the proposed Smoketree Resort project. *ITE Parking Generation* manual is the primary source for the hourly percentages. Hourly percentages from *ITE Parking Generation, 4<sup>th</sup> Edition* were utilized when available. Other sources were utilized for the hotel restaurant and conference/meeting space, since *ITE Parking Generation, 4<sup>th</sup> Edition* does not provide hourly percentages for these specific uses. The sources utilized for the hourly percentages in the shared parking model are summarized in **Table 4**.

**Table 4: Hourly Percentages utilized for the Shared Parking Model**

| Land Use  | Source for Hourly Percentages   |
|---|---|
| Resort Guest Rooms  | Hourly percentages are from <i>ITE Parking Generation, 4th Edition</i> for ITE Code 310 (Hotel, Suburban).  |
| Resort Employee/<br>Office                                    | Hourly percentages are from <i>ITE Parking Generation, 4th Edition</i> for ITE Code 701 (Office, Weekday).  |
| Off-site Restaurant   | Hourly percentages are from <i>ITE Parking Generation, 4th Edition</i> for ITE Code 932 (High-Turnover Sit-Down Restaurant, Family Restaurant)  |
| Resort Meetings/Conference                                    | <i>ITE Parking Generation, 4th Edition</i> does not provide hourly percentages for conference/meeting space. Hourly percentages from <i>Urban Land Institute's Shared Parking, 2<sup>nd</sup> Edition</i> for Hotel Conference/Banquet were utilized. |
| Resort Fitness  | Hourly percentages are from <i>ITE Parking Generation, 4th Edition</i> for ITE Code 492 (Health/Fitness Club).  |
| Resort Employees<br>(when subtracting<br>from parking demand) | Percentages from <i>Urban Land Institute's Shared Parking, 2<sup>nd</sup> Edition</i> for Hotel Employee were utilized.   |



Detailed worksheets with the shared parking analyses for the weekday and weekend are included as attachments to this letter statement.

The proposed project is determining the amount of parking necessary to support their uses. While the current plan indicates there will be 180 parking spaces available, there is some flexibility in the plan to provide more spaces if necessary. There is also an option to share parking with other adjacent uses that may not need parking when the resort reaches its peak demand. The resort residential will have its own dedicated 60 parking spaces, and therefore is not included in the shared parking analysis.

Per the analysis, the peak parking demand on a weekday is estimated to be 174 spaces at 9:00 PM, resulting in a surplus of 6 parking spaces. The peak parking demand on the weekend is estimated to be 172 at 9:00 PM, resulting in a surplus of 8 parking spaces.

An increase of 15 percent may be applied to the available parking when providing valet services. Before applying the 15 percent increase, the employee parking was subtracted from the hourly traffic demand assuming that employees would not park via valet. Per *ULI's Shared Parking*, the recommended parking ratio for employees is 0.25 spaces per room on weekdays and 0.18 spaces per room on weekends. The 0.25 ratio results in 30 designated employee parking spaces. Thirty employee parking spaces were applied for the weekday and weekend analyses. The hourly percentages in *ULI's Shared Parking* were applied to distribute the employee parking and subtract them from the overall demand in the shared parking analysis.

The employee parking for the resort peaks during the day on a weekday and is less during the evening and on a weekend. Therefore, 30 parking spaces were subtracted from the available parking spaces from 8 AM to 5 PM resulting in 150 parking spaces available for non-employees. Based on the hotel employee hourly percentages, the evening peak employee parking is 18 parking spaces. As a result, 18 parking spaces were designated for employees during the evening and early morning hours resulting in 162 parking spaces available for non-employees. Valet parking allows for parking efficiency therefore the 150 and 162 traditional parking spaces available for non-employees in a no valet scenario would equate to 172 and 186 available parking spaces for non-employees in a valet only scenario.

Once the employee parking which was removed from the initial calculation is added back in, there are a total of 202 available parking spaces between 8 AM and 5 PM and 204 available parking spaces between the hours of 6 PM and midnight in the valet only scenario.

With a valet service, there would be a surplus of 28 parking spaces at the resorts peak demand on a weekday and a surplus of 32 parking spaces at 9:00 PM during the weekend.

## **HOTEL OCCUPANCY HISTORY**

Data compiled from Smith Research Travel for Paradise Valley hotels include historical occupancy rates from 2009 to May 2015. A table with the data is included as an attachment. Per the table, the maximum occupancy occurred in March 2013 and was 92.7%. March is historically the highest month with an average of 86.9% over the 7 years of data. The data also include average occupancy rates per the day of week. February and March are the only months that had a day of week average occupancy greater than 90%. In February, it was only on Wednesday (91%). March had average occupancies of 91.6%, 94.0%, and 92.0% on Wednesday, Thursday and Saturday respectively. Therefore, the occupancy on the remaining days of the year is expected to be less than 90% with a 61% average occupancy during the

summer months (June through September). The shared parking analysis is based on 100% occupancy, and therefore represents the worst-case scenario.

## **PARKING TRENDS – DRIVE IN RATE**

Many travelers to resorts are opting to use ride services such as Uber and Lyft in addition to Taxi's. Ride hailing services have become more predictable and easier to use. As a greater shift in personal travel is switching to ride hailing, the need for parking spaces at retail, hotel, and other venues is decreasing. While there is no specific rate for the number of travelers which choose ride hailing, most resorts suggest that it could be as high as 30-40 percent. Data collected at the Biltmore Resort suggests that 40 percent of their patrons arrive via ride hailing services. Just over 25 percent of the patrons of the Phoenician Resort arrive via ride hailing services. Actual measurements for the number of patrons arriving for check-in at the existing Smoketree Resort will be collected and may be considered in future updates to this study.

## **CONCLUSIONS**

- The proposed project will consist of a resort hotel with 120 key units, resort residential with 30 units, a restaurant in a stand along building and a retail/coffee area in a standalone building. The retail/coffee building is intended to service resort guests only. The resort hotel will include fitness and event/meeting amenities.
- On-site parking will provide 180 parking spaces, not including the resort residential. The resort residential is proposed with its own dedicated 60 parking spaces, and therefore was not included in the shared parking analysis. An exhibit illustrating the provided parking is attached.
- Per the parking requirements of the Town's SUP guidelines and the shared parking analysis, the peak parking demand on a weekday is estimated to be 174 spaces at 9:00 PM, resulting in a surplus of 6 parking spaces. The peak parking demand on the weekend is estimated to be 172 at 9:00 PM, resulting in a surplus of 8 parking spaces.
- An increase of 15 percent may be applied to the available parking when providing valet services. Before applying the 15 percent increase, the employee parking was subtracted from the hourly traffic demand assuming that employees would not park via valet. The employee parking for the resort peaks during the day on a weekday and is less during the evening and on a weekend. Therefore, 30 parking spaces were designated for employees from 8 AM to 5 PM resulting in 150 parking spaces designated for non-employees. Based on the hotel employee hourly percentages, the evening peak employee parking is 18 parking spaces. As a result, 18 parking spaces were designated for employees during the evening and early morning hours resulting in 162 parking spaces available for non-employees.
- Valet parking allows for parking efficiency therefore the 150 and 162 traditional parking spaces available for non-employees in a no valet scenario would equate to 172 and 186 available parking spaces for non-employees in a valet only scenario.
- With a valet service, there would be a surplus of 28 parking spaces at the resorts peak demand on a weekday and a surplus of 32 parking spaces at 9:00 PM during the weekend.
- The typical monthly and daily occupancies will not necessitate a 100% valet operation.

- The parking rate may be further modified once drive-in rate information has been collected at the existing (operational) Smoketree Resort. While the long-term trend indicates that fewer patrons will drive and park, opting for other ride hailing services, it is difficult to predict the percentage reduction in parking. The short-term parking trend can already be seen at existing resorts.
- Smoketree Resort is currently discussing options for parking the residential units with the Town of Paradise Valley. Updates to this parking study may be required to reflect parking rate changes and/or decisions about the inclusion of additional keys beyond the 120 evaluated herein.

Should you wish to discuss this information further, please contact me at (480) 659-4250.

Sincerely,

**CivTech**



Dawn D. Cartier, P.E., PTOE  
Project Engineer

Attachments:

Parking Demand  
Shared Parking Analysis  
Parking Exhibit  
Occupancy Data  
ITE Parking Generation Rate - Hotel

**Table 1 (excerpted from Town of Paradise Valley SUP Guidelines & ITE Parking Generation, 4th Ed.)**

| SUP   | Category   | Parking Requirement   |
|-------|--|---|
| i.    | Each Hotel Key**                                       | 1.05 spaces   |
| ii.   | Each dwelling unit*                                    | 2 spaces  |
| iii.  | Restaurant   | 1 space per 50 SF of net dining area                                |
| iv.   | Meeting Rooms/Auditoriums/Group Assembly               | 1 space per two seats of public area (assumed to be 50 square feet) |
| v.    | Retail   | 1 space per 300 SF of net sales area                                |
| vi-a. | Office   | 1 space per 300 SF of net occupied space                            |
| vi-b. | Service Establishment/Spa/Fitness/Sales Establishments | 1 space per 300 SF of net occupied space                            |

\*A dwelling unit is any Resort Unit that is not a Hotel Key.

\*\* Revised parking rate providing 0.8 guest spaces/key and 0.25 employee spaces/key

**Table 2 (excerpted from similar resorts in the Town of Paradise Valley)**

| SUP   | Category  | Internal Capture Reduction |
|-------|---|----------------------------|
| i.    | Guest unit  | 0%                         |
| ii.   | Dwelling unit                                     | 0%                         |
| iii.  | Restaurant-associated with Resort Hotel/Clubhouse | 60%                        |
| iii.  | Restaurant-Poolside Grill                         | 75%                        |
| iii.  | Restaurant-separate building                      | 50%                        |
| iv.   | Meeting Rooms                                     | 50%                        |
| iv.   | Auditoriums                                       | 50%                        |
| iv.   | Group Assembly                                    | 75%                        |
| v.    | Retail-associated with Resort Hotel/Clubhouse     | 100%                       |
| v.    | Retail - separate building                        | 50%                        |
| vi-a. | Office/Service Area-Employee                      | 0%                         |
| vi-b. | Office/Service Area-Public                        | 100%                       |
| vi-c. | Office/Service Area-Spa/Fitness                   | 90%                        |



| SUP   | CATEGORY             | Parking Requirement <sup>(1)</sup> |        | Keys/Units | NET INTERIOR (SF) | COVERED EXTERIOR (SF) | Internal Capture <sup>(2)</sup> | Net Parking Spaces after Internal Capture Reduction |
|---|----------------------|------------------------------------|--------|------------|-------------------|-----------------------|---------------------------------|---|
| <b>Dwelling Units</b>   |                      |                                    |        |            |                   |                       |                                 |   |
| <b>Apartments</b> <span style="float:right"><i>Lockable Entries</i></span>                        |                      |                                    |        |            |                   |                       |                                 |   |
| i   | 1 Bedroom Suite      | 2.0 spaces per                     | 1 Unit | 30         |                   | -                     | 0%                              | 60.00   |
| <b>Total</b>  |                      |                                    |        | <b>30</b>  |                   |                       |                                 | <b>60.00</b>  |
| <b>Hotel</b>  |                      |                                    |        |            |                   |                       |                                 |   |
| i   | Guestrooms           | 1.05 spaces per                    | 1 Unit | 120        |                   | -                     | 0%                              | 126.00  |
| <b>Total</b>  |                      |                                    |        | <b>120</b> |                   |                       |                                 | <b>126.00</b>                                       |
| <b>Administrative</b>   |                      |                                    |        |            |                   |                       |                                 |   |
| vi-a  | Executive Office     | 1 spaces per                       | 300 SF | -          | 250               | -                     | 0%                              | 0.83  |
| vi-a  | HR/Accounting Office | 1 spaces per                       | 300 SF | -          | 250               | -                     | 0%                              | 0.83  |
| vi-a  | Sales Office         | 1 spaces per                       | 300 SF | -          | 250               | -                     | 0%                              | 0.83  |
| vi-b  | Front Desk           | 1 spaces per                       | 300 SF | -          | 250               | -                     | 100%                            | 0.00  |
| vi-a  | Misc Office          | 1 spaces per                       | 300 SF | -          | 250               | -                     | 0%                              | 0.83  |
| <b>Total</b>  |                      |                                    |        | <b>0</b>   | <b>1,250</b>      |                       |                                 | <b>3.33</b>   |
| <b>Lobby/Public Areas</b>   |                      |                                    |        |            |                   |                       |                                 |   |
| x   | Circulation          | 0 spaces per                       | 0 SF   | -          | 0                 | -                     | 0%                              | 0.00  |
| x   | Lobby                | 0 spaces per                       | 0 SF   | -          | 2,000             | -                     | 0%                              | 0.00  |
| x   | Drop-Off             | 0 spaces per                       | 0 SF   | -          |                   | 0                     | 0%                              | 0.00  |
| x   | Restrooms            | 0 spaces per                       | 0 SF   | -          | 0                 | -                     | 0%                              | 0.00  |
| <b>Total</b>  |                      |                                    |        | <b>0</b>   | <b>2,000</b>      | <b>0</b>              |                                 | <b>0.00</b>   |
| <b>Meeting Space</b>  |                      |                                    |        |            |                   |                       |                                 |   |
| x   | Pre-Function Space   | 0 spaces per                       | 0 SF   | -          | 0                 | -                     |                                 | 0.00  |
| iv  | Pavilion             | 1 spaces per                       | 50 SF  | -          | 5,000             | -                     | 50%                             | 50.00   |
| <b>Total</b>  |                      |                                    |        | <b>0</b>   | <b>5,000</b>      | <b>0</b>              |                                 | <b>50.00</b>  |
| <b>Outdoor Event Space (100% capture rate, since it's used in conjunction with meeting space)</b> |                      |                                    |        |            |                   |                       |                                 |   |
| iv  | Event Lawn - Venue 1 | 1 spaces per                       | 50 SF  | -          | 5,000             | 0                     | 100%                            | 0.00  |
| iv  | Event Lawn - Venue 2 | 1 spaces per                       | 50 SF  | -          | 3,000             | 0                     | 100%                            | 0.00  |
| <b>Total</b>  |                      |                                    |        | <b>0</b>   | <b>8,000</b>      | <b>0</b>              |                                 | <b>0.00</b>   |
| <b>Back of House</b>  |                      |                                    |        |            |                   |                       |                                 |   |
| x   | Valet/Bag+Bell       | 0 spaces per                       | 0 SF   | -          | 0                 | -                     | 0%                              | 0.00  |
| x   | Housekeeping         | 0 spaces per                       | 0 SF   | -          | 0                 | -                     | 0%                              | 0.00  |
| x   | Employee Area        | 0 spaces per                       | 0 SF   | -          | 0                 | -                     | 0%                              | 0.00  |
| x   | Receiving/Eng/Sec    | 0 spaces per                       | 0 SF   | -          | 0                 | -                     | 0%                              | 0.00  |
| x   | Loading dock         | 0 spaces per                       | 0 SF   | -          | 0                 | 0                     | 0%                              | 0.00  |
| <b>Total</b>  |                      |                                    |        | <b>0</b>   | <b>0</b>          | <b>0</b>              |                                 | <b>0.00</b>   |
| <b>Stand Alone Food and Beverage</b>  |                      |                                    |        |            |                   |                       |                                 |   |
| iii   | Restaurant           | 1 spaces per                       | 50 SF  | -          | 2,100             | 0                     | 60%                             | 16.80   |
| <b>Total</b>  |                      |                                    |        | <b>0</b>   | <b>2,100</b>      | <b>0</b>              |                                 | <b>16.80</b>  |
| <b>Retail Space</b>   |                      |                                    |        |            |                   |                       |                                 |   |
| v   | Retail Space         | 1 spaces per                       | 300 SF | -          | 0                 | -                     | 100%                            | 0.00  |
| <b>Total</b>  |                      |                                    |        | <b>0</b>   | <b>0</b>          | <b>0</b>              |                                 | <b>0.00</b>   |
| <b>Stand Along Retail/Coffee</b>  |                      |                                    |        |            |                   |                       |                                 |   |
| iii   | Restaurant           | 1 spaces per                       | 50 SF  | -          | 500               | -                     | 50%                             | 5.00  |
| v   | Retail               | 1 spaces per                       | 300 SF | -          | 2,000             | -                     | 50%                             | 3.33  |
| <b>Total</b>  |                      |                                    |        | <b>0</b>   | <b>2,500</b>      | <b>0</b>              |                                 | <b>8.33</b>   |
| <b>Fitness</b>  |                      |                                    |        |            |                   |                       |                                 |   |
| vi  | Fitness              | 1 spaces per                       | 150 SF | -          | 2,500             | 0.00                  | 100%                            | 0.00  |
| <b>Total</b>  |                      |                                    |        | <b>0</b>   | <b>2,500</b>      | <b>0</b>              |                                 | <b>0.00</b>   |
| <b>GRAND TOTAL</b>  |                      |                                    |        |            |                   |                       |                                 | <b>265</b>  |

1. Parking Ratios from Table 1 of Town of Paradise Valley Ordinance & Revised rates per ITE Parking Generation  
 2. Internal Capture Percentages from other similar operating resorts

18-0550

PEAK USE SHARED PARKING CALCULATIONS-WEEKDAY

| Land Use    | Hotel Guest Rooms <sup>(1)</sup> |             | Hotel Restaurant <sup>(2)</sup> |             | Hotel Employee/ Office <sup>(3)</sup> |             | Off-site Restaurant & Retail <sup>(4)</sup> |             | Hotel Meetings & Conference <sup>(5)</sup> |             | Hotel Fitness <sup>(6)</sup>   |                                | Removing Employees from Parking Demand <sup>(7)</sup><br>(0.25 spaces per room) |  | NET Parking Demand (with Emp)                   | NET Parking Demand (w.o. Emp)  | Parking WITHOUT employees (30 of the 180 parking spaces are designated for employees from 8 AM-5 PM, which is the peak employee period and 18 parking spaces are designated during other times) |  |   | Parking available at full occupancy and peak events, employees could self park 202 parking spaces. <sup>(9)</sup> | Parking Surplus/ Shortage with Valet at full occupancy |
|-------------|----------------------------------|-------------|---------------------------------|-------------|---------------------------------------|-------------|---|-------------|--|-------------|--------------------------------|--------------------------------|---|--|---|--------------------------------|---|--|---|---|--|
|             | Parking Demand                   | 126.00      | 17.00                           | 3.00        | 8.00                                  | 50.00       | 0.00  | -30.00      | 204  | 174         | PEAK Parking Demand (with Emp) | PEAK Parking Demand (w.o. Emp) | Parking available minus Emp <sup>(8)</sup>                                      | Parking with Valet w.o. Emp (15% increase) | Parking Surplus/ Shortage with Valet (w.o. Emp) |                                |   |  |   |   |  |
| Time of Day | % of Peak                        | # of Spaces | % of Peak                       | # of Spaces | % of Peak                             | # of Spaces | % of Peak                                   | # of Spaces | % of Peak                                  | # of Spaces | % of Peak                      | # of Spaces                    | % of Peak   | # of Spaces                                | PEAK Parking Demand (with Emp)                  | PEAK Parking Demand (w.o. Emp) | Parking available minus Emp <sup>(8)</sup>  | Parking with Valet w.o. Emp (15% increase) | Parking Surplus/ Shortage with Valet (w.o. Emp) | Parking Surplus/ Shortage with Valet at full occupancy  |  |
| 6:00 AM     | 100%                             | 126.00      | 0%                              | 0.00        | 0%                                    | 0.00        | 26%   | 2.08        | 0%   | 0.00        | 20%                            | 0.00                           | 5%  | -1.50                                      | 129   | 127                            | 162   | 186  | 59  | 202   | 73   |
| 7:00 AM     | 96%                              | 120.96      | 10%                             | 1.70        | 59%                                   | 1.77        | 44%   | 3.52        | 0%   | 0.00        | 20%                            | 0.00                           | 30%   | -9.00                                      | 128   | 119                            | 162   | 186  | 67  | 202   | 74   |
| 8:00 AM     | 90%                              | 113.40      | 30%                             | 5.10        | 79%                                   | 2.37        | 57%   | 4.56        | 30%  | 15.00       | 20%                            | 0.00                           | 90%   | -27.00                                     | 141   | 114                            | 150   | 173  | 59  | 202   | 61   |
| 9:00 AM     | 87%                              | 109.62      | 10%                             | 1.70        | 95%                                   | 2.85        | 76%   | 6.08        | 60%  | 30.00       | 26%                            | 0.00                           | 90%   | -27.00                                     | 151   | 124                            | 150   | 173  | 49  | 202   | 51   |
| 10:00 AM    | 82%                              | 103.32      | 10%                             | 1.70        | 100%                                  | 3.00        | 85%   | 6.80        | 60%  | 30.00       | 51%                            | 0.00                           | 100%  | -30.00                                     | 145   | 115                            | 150   | 173  | 58  | 202   | 57   |
| 11:00 AM    | 77%                              | 97.02       | 5%                              | 0.85        | 98%                                   | 2.94        | 92%   | 7.36        | 60%  | 30.00       | 48%                            | 0.00                           | 100%  | -30.00                                     | 139   | 109                            | 150   | 173  | 64  | 202   | 63   |
| 12:00 PM    | 77%                              | 97.02       | 100%                            | 17.00       | 90%                                   | 2.70        | 100%  | 8.00        | 65%  | 32.50       | 42%                            | 0.00                           | 100%  | -30.00                                     | 158   | 128                            | 150   | 173  | 45  | 202   | 44   |
| 1:00 PM     | 75%                              | 94.50       | 100%                            | 17.00       | 77%                                   | 2.31        | 90%   | 7.20        | 65%  | 32.50       | 47%                            | 0.00                           | 100%  | -30.00                                     | 154   | 124                            | 150   | 173  | 49  | 202   | 48   |
| 2:00 PM     | 73%                              | 91.98       | 33%                             | 5.61        | 84%                                   | 2.52        | 53%   | 4.24        | 65%  | 32.50       | 38%                            | 0.00                           | 100%  | -30.00                                     | 137   | 107                            | 150   | 173  | 66  | 202   | 65   |
| 3:00 PM     | 70%                              | 88.20       | 10%                             | 1.70        | 81%                                   | 2.43        | 42%   | 3.36        | 65%  | 32.50       | 41%                            | 0.00                           | 100%  | -30.00                                     | 129   | 99                             | 150   | 173  | 74  | 202   | 73   |
| 4:00 PM     | 71%                              | 89.46       | 10%                             | 1.70        | 72%                                   | 2.16        | 42%   | 3.36        | 65%  | 32.50       | 61%                            | 0.00                           | 90%   | -27.00                                     | 130   | 103                            | 150   | 173  | 70  | 202   | 72   |
| 5:00 PM     | 70%                              | 88.20       | 30%                             | 5.10        | 46%                                   | 1.38        | 76%   | 6.08        | 100%                                       | 50.00       | 84%                            | 0.00                           | 75%   | -22.50                                     | 151   | 129                            | 150   | 173  | 44  | 202   | 51   |
| 6:00 PM     | 74%                              | 93.24       | 55%                             | 9.35        | 25%                                   | 0.75        | 83%   | 6.64        | 100%                                       | 50.00       | 91%                            | 0.00                           | 60%   | -18.00                                     | 160   | 142                            | 162   | 186  | 44  | 202   | 42   |
| 7:00 PM     | 75%                              | 94.50       | 60%                             | 10.20       | 0%                                    | 0.00        | 63%   | 5.04        | 100%                                       | 50.00       | 100%                           | 0.00                           | 55%   | -16.50                                     | 160   | 144                            | 162   | 186  | 42  | 202   | 42   |
| 8:00 PM     | 79%                              | 99.54       | 70%                             | 11.90       | 0%                                    | 0.00        | 66%   | 5.28        | 100%                                       | 50.00       | 50%                            | 0.00                           | 55%   | -16.50                                     | 167   | 151                            | 162   | 186  | 35  | 202   | 35   |
| 9:00 PM     | 85%                              | 107.10      | 67%                             | 11.39       | 0%                                    | 0.00        | 63%   | 5.04        | 100%                                       | 50.00       | 0%                             | 0.00                           | 55%   | -16.50                                     | 174   | 158                            | 162   | 186  | 28  | 202   | 28   |
| 10:00 PM    | 87%                              | 109.62      | 60%                             | 10.20       | 0%                                    | 0.00        | 48%   | 3.84        | 50%  | 25.00       | 0%                             | 0.00                           | 45%   | -13.50                                     | 149   | 136                            | 162   | 186  | 50  | 202   | 53   |
| 11:00 PM    | 97%                              | 122.22      | 40%                             | 6.80        | 0%                                    | 0.00        | 44%   | 3.52        | 0%   | 0.00        | 0%                             | 0.00                           | 45%   | -13.50                                     | 133   | 120                            | 162   | 186  | 66  | 202   | 69   |
| MIDNIGHT    | 100%                             | 126.00      | 30%                             | 5.10        | 0%                                    | 0.00        | 0%  | 0.00        | 0%   | 0.00        | 0%                             | 0.00                           | 30%   | -9.00                                      | 132   | 123                            | 162   | 186  | 63  | 202   | 70   |

174.00 158.00 28.00 28.00

- Hourly percentages are from *ITE Parking Generation, 4th Edition* for ITE Code 310 (Hotel, Weekday Suburban).
- ITE Parking Generation, 4th Edition* does not provide hourly percentages for a Hotel Restaurant. Hourly percentages from *Urban Land Institute's Shared Parking, 2nd Edition* for Hotel Restaurant/Lounge were utilized.
- Hourly percentages are from *ITE Parking Generation, 4th Edition* for ITE Code 701 (Office, Weekday Suburban).
- Hourly percentages are from *ITE Parking Generation, 4th Edition* for ITE Code 932 (High-Turnover Sit-Down Restaurant, Weekday at a Family Restaurant)
- ITE Parking Generation, 4th Edition* does not provide hourly percentages for conference/meeting space. Hourly percentages from *Urban Land Institute's Shared Parking, 2nd Edition* for Hotel Conference/Banquet were utilized.
- Hourly percentages are from *ITE Parking Generation, 4th Edition* for ITE Code 492 (Health/Fitness Club, Weekday).
- Hourly percentages from *Urban Land Institute's Shared Parking, 2nd Edition* for Hotel Employees were utilized.
- 30 spaces are allotted for employees from 8-5 resulting in 150 spaces available (180-30=150). 18 spaces are allotted the other hours, resulting in 162 spaces available (180-18=162). Employees peak during the day on a weekday.
- At full occupancy and peak event periods, employees could still self park. When applying a 15% increase to 150 park spaces and adding back self parking for employees, 202 parking spaces are available.

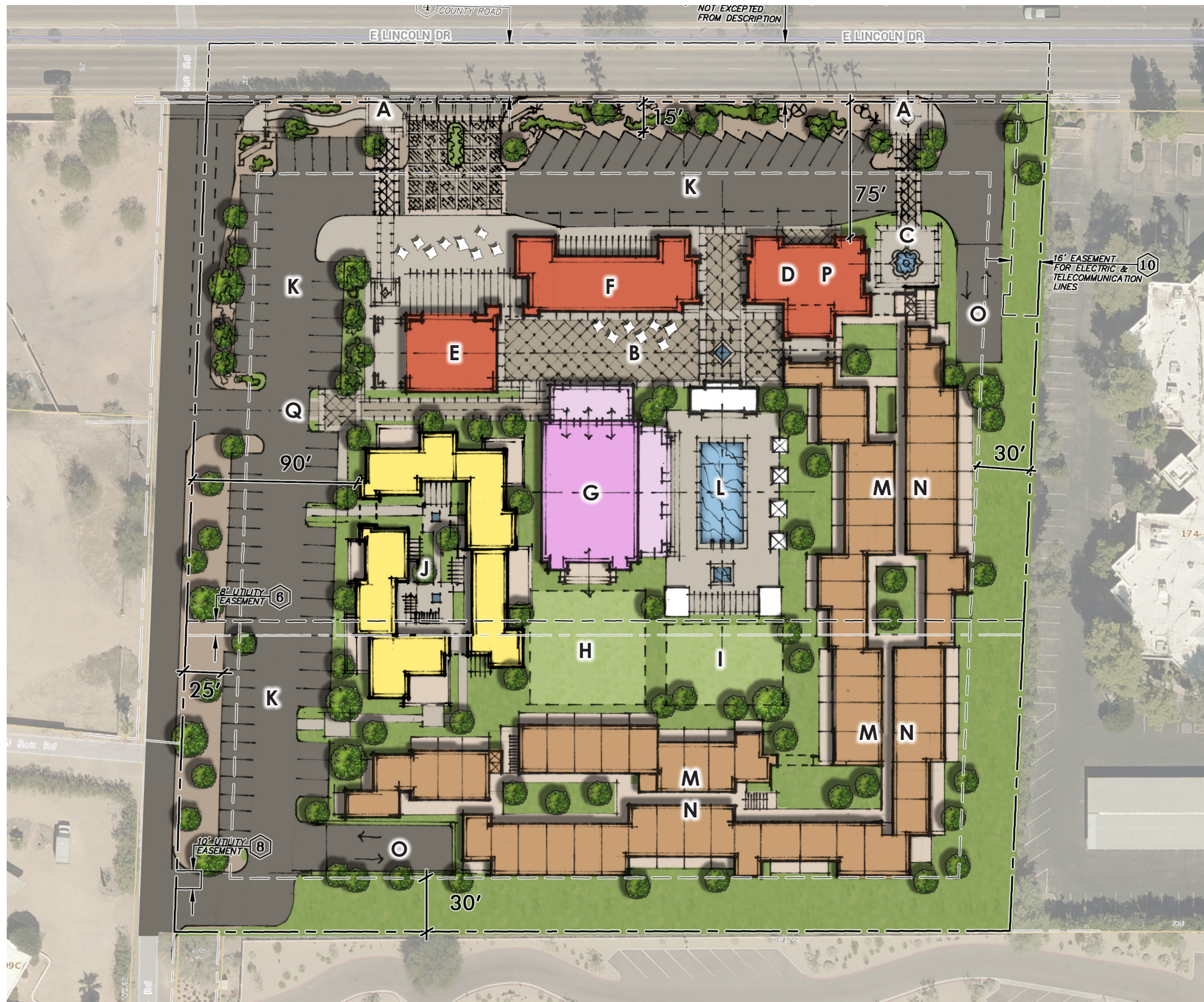
18-0550

PEAK USE SHARED PARKING CALCULATIONS-WEEKEND

| Land Use    | Hotel Guest Rooms <sup>(1)</sup> |             | Hotel Restaurant <sup>(2)</sup> |             | Hotel Employee/Office <sup>(3)</sup> |             | Off-site Restaurant & Retail <sup>(4)</sup> |             | Hotel Meetings & Conference <sup>(5)</sup> |             | Hotel Fitness <sup>(6)</sup> |             | Removing Employees from Parking Demand <sup>(7)</sup><br>(0.25 spaces per room) |             | NET Parking Demand (with Emp)  | NET Parking Demand (w.o. Emp)  | Parking WITHOUT employees (30 of the 180 parking spaces are designated for employees from 8 AM-5 PM, which is the peak employee period and 18 parking spaces are designated during other times) |  |  | Parking available at full occupancy and peak events, employees could self park 202 parking spaces. <sup>(9)</sup> | Parking Surplus/Shortage with Valet for Emp at full occupancy |
|-------------|----------------------------------|-------------|---------------------------------|-------------|--------------------------------------|-------------|---|-------------|--|-------------|------------------------------|-------------|---|-------------|--------------------------------|--------------------------------|---|--|--|---|---|
|             | Parking Demand                   | 126.00      | 17.00                           | 3.00        | 8.00                                 | 50.00       | 0.00  | -30.00      | 204  | 174         |                              |             |   |             |                                |                                |   |  |  |   |   |
| Time of Day | % of Peak                        | # of Spaces | % of Peak                       | # of Spaces | % of Peak                            | # of Spaces | % of Peak                                   | # of Spaces | % of Peak                                  | # of Spaces | % of Peak                    | # of Spaces | % of Peak   | # of Spaces | PEAK Parking Demand (with Emp) | PEAK Parking Demand (w.o. Emp) | Parking available minus Emp <sup>(8)</sup>  | Parking with Valet w.o. Emp (15% increase) | Parking Surplus/Shortage with Valet (w.o. Emp) |   |   |
| 6:00 AM     | 100%                             | 126.00      | 0%                              | 0.00        | 0%                                   | 0.00        | 20%   | 1.60        | 0%   | 0.00        | 0%                           | 0.00        | 5%  | -1.50       | 128                            | 127                            | 162   | 186  | 59   | 202   | 74  |
| 7:00 AM     | 96%                              | 120.96      | 10%                             | 1.70        | 59%                                  | 1.77        | 30%   | 2.40        | 0%   | 0.00        | 0%                           | 0.00        | 30%   | -9.00       | 127                            | 118                            | 162   | 186  | 68   | 202   | 75  |
| 8:00 AM     | 90%                              | 113.40      | 30%                             | 5.10        | 79%                                  | 2.37        | 51%   | 4.08        | 30%  | 15.00       | 76%                          | 0.00        | 90%   | -27.00      | 140                            | 113                            | 150   | 173  | 60   | 202   | 62  |
| 9:00 AM     | 87%                              | 109.62      | 10%                             | 1.70        | 95%                                  | 2.85        | 73%   | 5.84        | 60%  | 30.00       | 94%                          | 0.00        | 90%   | -27.00      | 151                            | 124                            | 150   | 173  | 49   | 202   | 51  |
| 10:00 AM    | 82%                              | 103.32      | 10%                             | 1.70        | 100%                                 | 3.00        | 94%   | 7.52        | 60%  | 30.00       | 95%                          | 0.00        | 100%  | -30.00      | 146                            | 116                            | 150   | 173  | 57   | 202   | 56  |
| 11:00 AM    | 77%                              | 97.02       | 5%                              | 0.85        | 98%                                  | 2.94        | 100%  | 8.00        | 60%  | 30.00       | 100%                         | 0.00        | 100%  | -30.00      | 139                            | 109                            | 150   | 173  | 64   | 202   | 63  |
| 12:00 PM    | 77%                              | 97.02       | 100%                            | 17.00       | 90%                                  | 2.70        | 93%   | 7.44        | 65%  | 32.50       | 87%                          | 0.00        | 100%  | -30.00      | 157                            | 127                            | 150   | 173  | 46   | 202   | 45  |
| 1:00 PM     | 75%                              | 94.50       | 100%                            | 17.00       | 77%                                  | 2.31        | 84%   | 6.72        | 65%  | 32.50       | 82%                          | 0.00        | 100%  | -30.00      | 154                            | 124                            | 150   | 173  | 49   | 202   | 48  |
| 2:00 PM     | 73%                              | 91.98       | 33%                             | 5.61        | 84%                                  | 2.52        | 63%   | 5.04        | 65%  | 32.50       | 78%                          | 0.00        | 100%  | -30.00      | 138                            | 108                            | 150   | 173  | 65   | 202   | 64  |
| 3:00 PM     | 70%                              | 88.20       | 10%                             | 1.70        | 81%                                  | 2.43        | 39%   | 3.12        | 65%  | 32.50       | 73%                          | 0.00        | 100%  | -30.00      | 128                            | 98                             | 150   | 173  | 75   | 202   | 74  |
| 4:00 PM     | 71%                              | 89.46       | 10%                             | 1.70        | 72%                                  | 2.16        | 48%   | 3.84        | 65%  | 32.50       | 77%                          | 0.00        | 90%   | -27.00      | 130                            | 103                            | 150   | 173  | 70   | 202   | 72  |
| 5:00 PM     | 70%                              | 88.20       | 30%                             | 5.10        | 46%                                  | 1.38        | 55%   | 4.40        | 100%                                       | 50.00       | 72%                          | 0.00        | 75%   | -22.50      | 150                            | 127                            | 150   | 173  | 46   | 202   | 52  |
| 6:00 PM     | 74%                              | 93.24       | 55%                             | 9.35        | 25%                                  | 0.75        | 63%   | 5.04        | 100%                                       | 50.00       | 68%                          | 0.00        | 60%   | -18.00      | 159                            | 141                            | 162   | 186  | 45   | 202   | 43  |
| 7:00 PM     | 75%                              | 94.50       | 60%                             | 10.20       | 0%                                   | 0.00        | 74%   | 5.92        | 100%                                       | 50.00       | 94%                          | 0.00        | 55%   | -16.50      | 161                            | 145                            | 162   | 186  | 41   | 202   | 41  |
| 8:00 PM     | 79%                              | 99.54       | 70%                             | 11.90       | 0%                                   | 0.00        | 55%   | 4.40        | 100%                                       | 50.00       | 0%                           | 0.00        | 55%   | -16.50      | 166                            | 150                            | 162   | 186  | 36   | 202   | 36  |
| 9:00 PM     | 85%                              | 107.10      | 67%                             | 11.39       | 0%                                   | 0.00        | 39%   | 3.12        | 100%                                       | 50.00       | 0%                           | 0.00        | 55%   | -16.50      | 172                            | 156                            | 162   | 186  | 30   | 202   | 30  |
| 10:00 PM    | 87%                              | 109.62      | 60%                             | 10.20       | 0%                                   | 0.00        | 40%   | 3.20        | 50%  | 25.00       | 0%                           | 0.00        | 45%   | -13.50      | 149                            | 135                            | 162   | 186  | 51   | 202   | 53  |
| 11:00 PM    | 97%                              | 122.22      | 40%                             | 6.80        | 0%                                   | 0.00        | 53%   | 4.24        | 0%   | 0.00        | 0%                           | 0.00        | 45%   | -13.50      | 134                            | 120                            | 162   | 186  | 66   | 202   | 68  |
| MIDNIGHT    | 100%                             | 126.00      | 30%                             | 5.10        | 0%                                   | 0.00        | 0%  | 0.00        | 0%   | 0.00        | 0%                           | 0.00        | 30%   | -9.00       | 132                            | 123                            | 162   | 186  | 63   | 202   | 70  |
|             |                                  |             |                                 |             |                                      |             |   |             |  |             |                              |             |   |             | 172.00                         | 156.00                         | 150.00  |  | 30.00  |   | 30.00   |

- Hourly percentages are from *ITE Parking Generation, 4th Edition* for ITE Code 310 (Hotel, Weekday Suburban. Weekend data are not provided in ITE).
- ITE Parking Generation, 4th Edition* does not provide hourly percentages for a Hotel Restaurant. Hourly percentages from *Urban Land Institute's Shared Parking, 2nd Edition* for Hotel Restaurant/Lounge were utilized.
- Hourly percentages are from *ITE Parking Generation, 4th Edition* for ITE Code 701 (Office, Weekend Suburban. Weekend data are not provided in ITE).
- Hourly percentages are from *ITE Parking Generation, 4th Edition* for ITE Code 932 (High-Turnover Sit-Down Restaurant, Weekend at a Family Restaurant)
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- Hourly percentages are from *ITE Parking Generation, 4th Edition* for ITE Code 492 (Health/Fitness Club, Weekend).
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- 30 spaces are allotted for employees from 8-5 resulting in 150 spaces available (180-30=150). 18 spaces are allotted the other hours, resulting in 162 spaces available (180-18=162). Employees peak during the day on a weekday.
- At full occupancy and peak event periods, employees could still self park. When applying a 15% increase to 150 park spaces and adding back self parking for employees, 202 parking spaces are available.





**PROGRAM**

- A. Pedestrian Entry
- B. Promenade - Venue #1
- C. Hotel Entry Plaza
- D. Hotel Reception (2,000 sf.)
- E. Market (2,500 sf.)
- F. Restaurant / Retail (3,500 sf.)
- G. Pavilion (5,000 sf.)
- H. Event Lawn - Venue #2 (5,000 sf.)
- I. Event Lawn - Venue #3 (3,000 sf.)
- J. Resort Villas
- K. Surface Parking
- L. Hotel Pool
- M. Hotel Bedrooms (first 2 floors)
- N. Resort Residences (3rd floor)
- O. Underground parking access
- P. Administration (2nd floor)
- Q. Event Drop Off

**HOTEL UNITS - 120 Units (60 per level)**

- Connected building
- On first and second levels
- Hotel Room Area 51,000 sf.
- Building footprint = 40,000 sf (includes hallways, service and balconies)

**RESORT RESIDENCES**

**VILLAS**

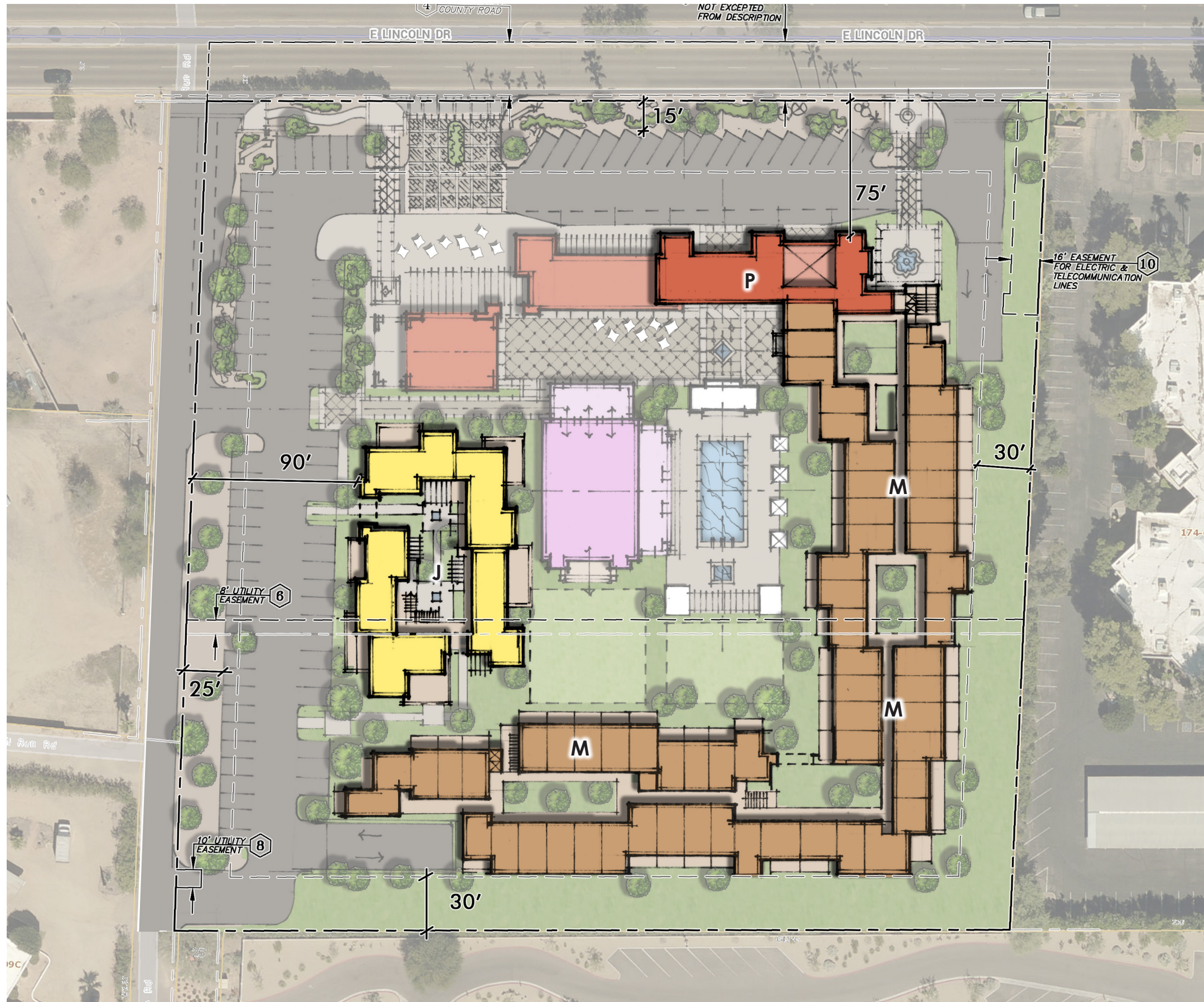
- 10 units / 10,800 sf
- 1,200 sf. per Villa

**HOTEL TOP RESIDENCES**

- 20 Units / 25,200 sf.
- 3rd Level of Hotel buildings
- 1,200 sf per Residence
- Exterior uncover parking

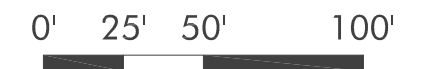
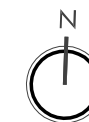
**SURFACE PARKING = 83 Spaces**



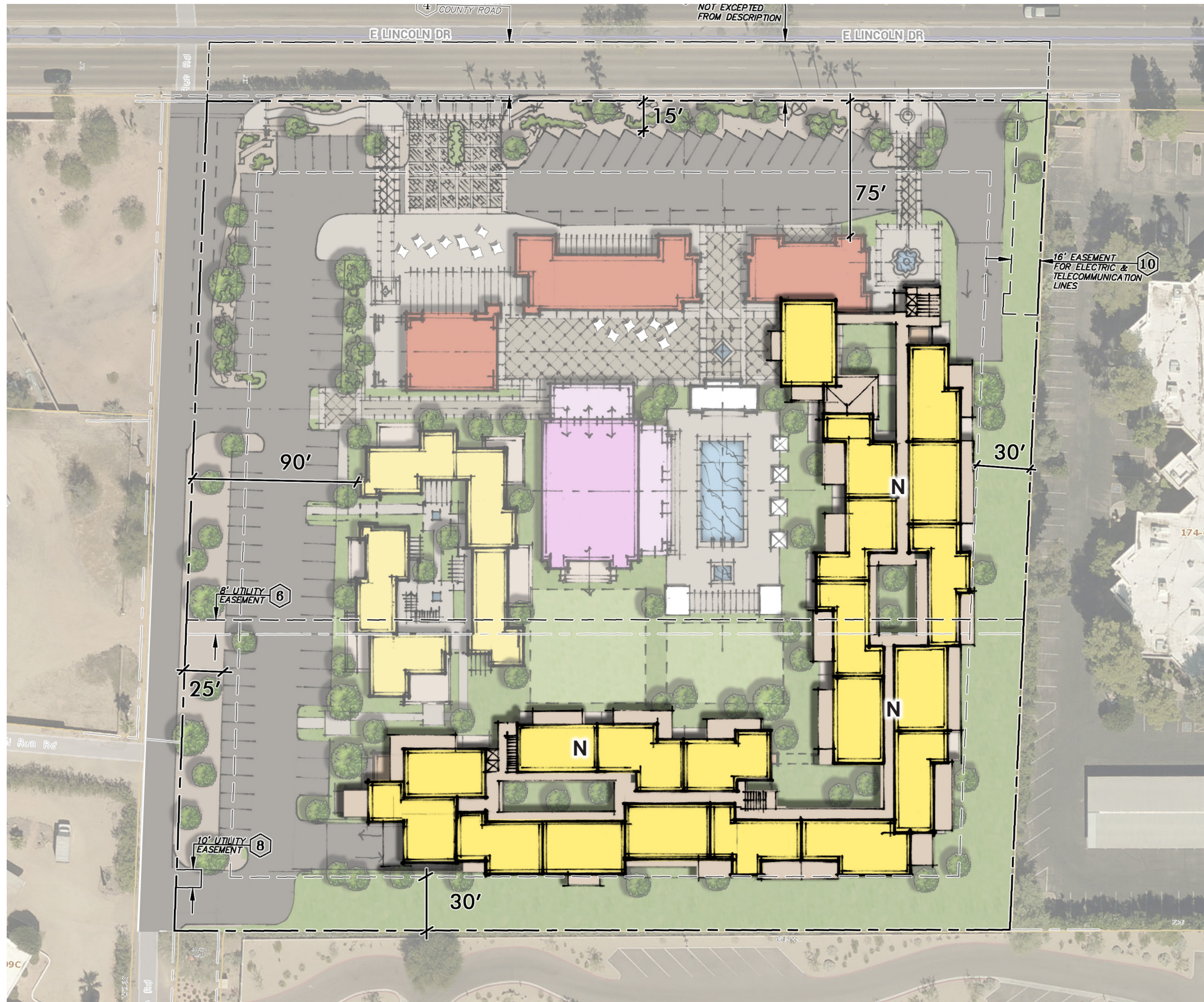


**PROGRAM**

- J. Resort Villas
- M. Hotel Bedrooms (first 2 floors)
- P. Administration (2nd floor)

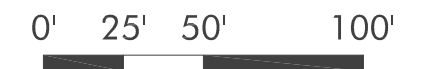
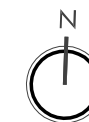






**PROGRAM**

N. Resort Residences (3rd floor)





Smoketree Resort  
Occupancy by Month and Day of Week

| Occupancy (%) -- Paradise Valley Resorts per Smith Travel Research |         |          |       |       |      |      |      |        |           |         |          |          |
|--|---------|----------|-------|-------|------|------|------|--------|-----------|---------|----------|----------|
|  | January | February | March | April | May  | June | July | August | September | October | November | December |
| 2009   | 59.2    | 66.0     | 77.9  | 67.6  | 70.8 | 57.7 | 52.1 | 54.5   | 58.7      | 69.3    | 68.4     | 58.6     |
| 2010   | 74.4    | 80.9     | 88.0  | 79.3  | 71.4 | 66.4 | 51.6 | 53.8   | 61.4      | 74.9    | 75.3     | 54.2     |
| 2011   | 74.0    | 81.6     | 89.0  | 82.7  | 70.5 | 65.5 | 59.0 | 56.8   | 61.4      | 68.0    | 72.8     | 56.6     |
| 2012   | 74.2    | 82.7     | 90.2  | 75.6  | 69.6 | 68.0 | 54.2 | 70.2   | 61.6      | 74.2    | 67.6     | 56.7     |
| 2013   | 79.8    | 83.4     | 92.7  | 84.4  | 73.2 | 69.8 | 58.2 | 61.1   | 64.1      | 74.2    | 74.2     | 63.2     |
| 2014   | 69.1    | 82.0     | 83.0  | 76.8  | 72.7 | 65.9 | 63.0 | 66.8   | 65.8      | 73.8    | 69.3     | 60.7     |
| 2015   | 73.9    | 82.6     | 87.7  | 80.8  | 73.2 |      |      |        |           |         |          |          |
| <b>Avg</b>   | 72.1    | 79.9     | 86.9  | 78.2  | 71.7 | 65.5 | 56.4 | 60.6   | 62.2      | 72.4    | 71.3     | 58.3     |

| Resort Parking        | January | February | March | April | May | June | July | August | September | October | November | December |
|-----------------------|---------|----------|-------|-------|-----|------|------|--------|-----------|---------|----------|----------|
| @ 100% Occupancy      | 220     | 220      | 220   | 220   | 220 | 220  | 220  | 220    | 220       | 220     | 220      | 220      |
| w/ Driver Rate @ 50%  | 110     | 110      | 110   | 110   | 110 | 110  | 110  | 110    | 110       | 110     | 110      | 110      |
| @ Avg. Occupancy      | 158     | 175      | 191   | 172   | 157 | 144  | 124  | 133    | 137       | 159     | 156      | 128      |
| w/ Driver Rate @ 50%* | 79      | 88       | 95    | 86    | 79  | 72   | 62   | 66     | 68        | 80      | 78       | 64       |

| Occupancy (%) -- Paradise Valley Resorts per Smith Travel Research |             |             |             |             |             |             |             |             |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|  | Sun         | Mon         | Tue         | Wed         | Thu         | Fri         | Sat         | Total Month |
| Jun - 14   | 47.0        | 63.1        | 75.7        | 73.3        | 65.2        | 69.6        | 72.7        | 65.9        |
| Jul - 14   | 46.1        | 59.3        | 64.5        | 62.2        | 61.6        | 70.9        | 76.1        | 63.0        |
| Aug - 14   | 54.9        | 63.5        | 69.1        | 66.2        | 61.3        | 70.9        | 80.1        | 66.8        |
| Sep - 14   | 55.6        | 65.5        | 70.9        | 69.5        | 65.5        | 63.1        | 68.9        | 65.8        |
| Oct - 14   | 55.4        | 77.1        | 82.8        | 77.0        | 71.8        | 73.9        | 78.1        | 73.8        |
| Nov - 14   | 48.5        | 63.3        | 68.5        | 79.3        | 78.7        | 79.3        | 72.1        | 69.3        |
| Dec - 14   | 54.5        | 55.1        | 59.3        | 66.9        | 60.8        | 60.8        | 67.9        | 60.7        |
| Jan - 15   | 55.4        | 70.3        | 81.7        | 87.5        | 80.0        | 72.1        | 70.0        | 73.9        |
| Feb - 15   | 78.6        | 76.7        | 86.8        | 91.0        | 86.4        | 80.9        | 77.5        | 82.6        |
| Mar - 15   | 79.1        | 84.0        | 88.7        | 91.6        | 94.0        | 87.3        | 92.1        | 87.7        |
| Apr - 15   | 61.6        | 83.2        | 88.7        | 86.3        | 83.3        | 78.1        | 82.2        | 80.8        |
| May - 15   | 64.9        | 69.8        | 77.3        | 72.5        | 67.9        | 77.7        | 81.1        | 73.2        |
| <b>Total Year</b>  | <b>58.5</b> | <b>69.1</b> | <b>75.8</b> | <b>76.7</b> | <b>73.1</b> | <b>73.7</b> | <b>76.5</b> | <b>71.9</b> |

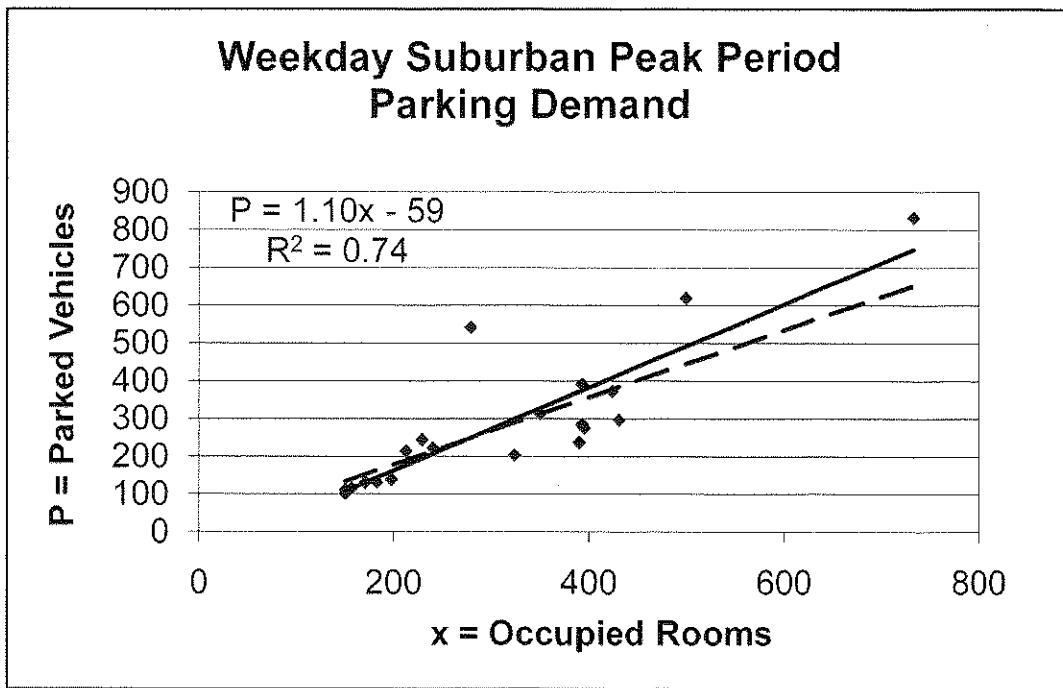
| Resort Parking        | Sun | Mon | Tue | Wed | Thu | Fri | Sat | Total Month |
|-----------------------|-----|-----|-----|-----|-----|-----|-----|-------------|
| @ 100% Occupancy      | 220 | 220 | 220 | 220 | 220 | 220 | 220 | 220         |
| w/ Driver Rate @ 50%  | 110 | 110 | 110 | 110 | 110 | 110 | 110 | 110         |
| @ Avg. Occupancy      | 128 | 152 | 166 | 168 | 161 | 162 | 168 | 158         |
| w/ Driver Rate @ 50%* | 64  | 76  | 83  | 84  | 80  | 81  | 84  | 79          |

\* The Sanctuary averages a 50% drive-in rate of occupied rooms.

# Land Use: 310 Hotel

**Average Peak Period Parking Demand vs. Occupied Rooms**  
**On a Weekday**  
**Location: Suburban**

| Statistic                          | Peak Period Demand  |
|------------------------------------|---|
| Peak Period                        | 12:00–1:00 p.m.; 7:00–10:00 p.m.;<br>11:00 p.m.–5:00 a.m. |
| Number of Study Sites              | 20  |
| Average Size of Study Sites        | 315 occupied rooms  |
| Average Peak Period Parking Demand | 0.89 vehicles per occupied room                           |
| Standard Deviation                 | 0.31  |
| Coefficient of Variation           | 35%   |
| 95% Confidence Interval            | 0.75–1.02 vehicles per occupied room                      |
| Range                              | 0.61–1.94 vehicles per occupied room                      |
| 85th Percentile                    | 1.08 vehicles per occupied room                           |
| 33rd Percentile                    | 0.72 vehicles per occupied room                           |

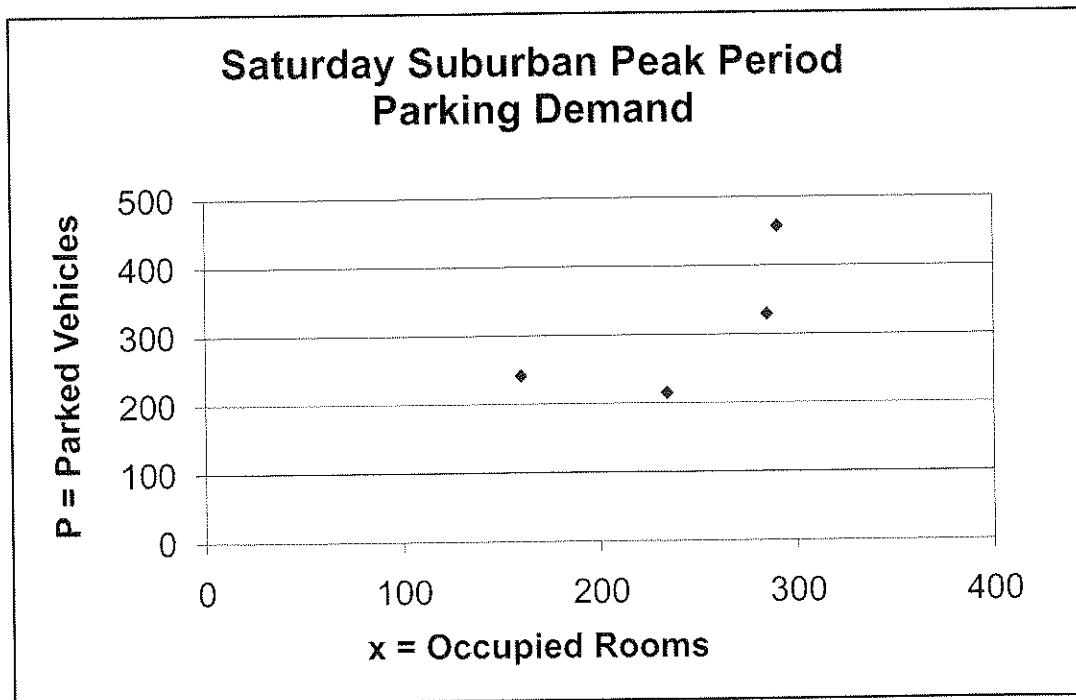


◆ Actual Data Points      — Fitted Curve      - - - Average Rate

# Land Use: 310 Hotel

**Average Peak Period Parking Demand vs. Occupied Rooms  
On a: Saturday  
Location: Suburban**

| Statistic                          | Peak Period Demand                   |
|------------------------------------|--------------------------------------|
| Peak Period                        | 7:00–8:00 p.m.; 9:00–10:00 p.m.      |
| Number of Study Sites              | 4                                    |
| Average Size of Study Sites        | 242 occupied rooms                   |
| Average Peak Period Parking Demand | 1.20 vehicles per occupied room      |
| Standard Deviation                 | 0.31                                 |
| Coefficient of Variation           | 26%                                  |
| Range                              | 0.92–1.57 vehicles per occupied room |
| 85th Percentile                    | 1.54 vehicles per occupied room      |
| 33rd Percentile                    | 1.15 vehicles per occupied room      |



◆ Actual Data Points