## Town of Paradise Valley

## Presentation far <br> User Fee Study of Development Related Services


$w$ WILLDAN

## Summary Steps of the Study

| Data Analysis |
| :---: |
| Department Interviews |
| Time Estimates |
| Labor Costs |
| Cost Allocation Plan |

## Building Cost Layers

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Direct Services
.
Indirect Services
v
Department Overhead

Central Service Overhead


## Components of the Study

Willdan used the following data and information provided by staff to determine full cost of providing each service:

- Department budgets, other cost and revenue data
- Salary and benefit information
- Central Service/Indirect Cost Overhead
- Productive/billable hours
- Time estimates per program or fee
- Department input, feedback and policies


## Fee Cost Composition Example

- Departmental fully burdened hourly rates rates were used to calculate full cost for fees
- It is important to keep in mind all processes and personnel involved in a fee to get calculate the full cost



## Policy Considerations

- In certain situations, subsidization of fees is an effective public policy tool:
- Encourage participation
- Facilitate compliance
- Allow access to services



## Policy Considerations

- General standard: individuals or groups who receive private benefit from service should pay 100\% of cost
- Use care with strict benchmarking with neighboring jurisdictions
- Not an "apples-to-apples" comparison
- Services called the same thing may be vastly different
- Staffing levels and processes vary from town to town
- Subsidies not known
- Recommended that Town include an annual inflation factor which will allow Town Council by resolution to annually adjust fees based on CPI or other factor


## Results

1. Building permits: For $100 \%$ cost recovery, fees for building permits would increase 5.2\%. This could be accomplished by increasing the current rate by $5.2 \%$
a)

If the current assumed value per square foot of $\$ 150$ were adjusted to reflect the current market (closer to $\$ 400 / \mathrm{sf}$ ), the recommended rate would be lowered accordingly to result in the same overall cost recovery fee.
b) Unusual to include valuation in the fee schedule
2. Streamlining fees: Rather than a lengthy cafeteria style list of fees for each fixture, builders would pay a single flat rate fee for a plumbing permit, a mechanical permit, or an electrical permit.
3. Other planning, building, engineering, and fire inspection fees have been calculated to reflect the average actual cost to process these activities.

## Building Permit

## (assuming \$150/sf)

| Total Valuation | Current Fee | Fee Required to Recover Full Cost |
| :---: | :---: | :---: |
| \$1 to \$500 | \$23.50 | \$24.73 |
| $\begin{aligned} & \hline \$ 501 \text { to } \\ & \$ 2,000 \end{aligned}$ | $\$ 23.50$ for the first $\$ 500$ plus $\$ 3.05$ for each additional $\$ 100$ or fraction thereof, to and including \$2,000 | $\$ 24.73$ for the first $\$ 500$ plus $\$ 3.21$ for each additional $\$ 100$ or fraction thereof, to and including \$2,000 |
| $\begin{aligned} & \$ 2,001 \text { to } \\ & \$ 25,000 \end{aligned}$ | $\$ 69.25$ for the first $\$ 2,000$ plus $\$ 14$ for each additional $\$ 1,000$ or fraction thereof, to and including \$25,000 | $\$ 72.86$ for the first $\$ 2,000$ plus $\$ 14.73$ for each additional $\$ 1,000$ or fraction thereof, to and including \$25,000 |
| $\begin{aligned} & \$ 25,001 \text { to } \\ & \$ 50,000 \end{aligned}$ | $\$ 391.25$ for the first $\$ 25,000$ plus $\$ 10.10$ for each additional $\$ 1,000$ or fraction thereof, to and including \$50,000 | $\$ 411.67$ for the first $\$ 25,000$ plus $\$ 10.63$ for each additional $\$ 1,000$ or fraction thereof, to and including \$50,000 |
| $\begin{aligned} & \hline \$ 50,001 \text { to } \\ & \$ 100,000 \end{aligned}$ | $\$ 643.75$ for the first $\$ 50,000$ plus $\$ 7$ for each additional \$1,000 or fraction thereof, to and including \$100,000 | $\$ 677.35$ for the first $\$ 50,000$ plus $\$ 7.37$ for each additional \$1,000 or fraction thereof, to and including \$100,000 |
| $\begin{aligned} & \$ 100,001 \text { to } \\ & \$ 500,000 \end{aligned}$ | $\$ 993.75$ for the first $\$ 100,000$ plus $\$ 5.60$ for each additional $\$ 1,000$ or fraction thereof, to and including \$500,000 | $\$ 1,045.62$ for the first $\$ 100,000$ plus $\$ 5.89$ for each additional $\$ 1,000$ or fraction thereof, to and including \$500,000 |
| $\begin{aligned} & \text { \$500,001 to } \\ & \$ 1,000,000 \end{aligned}$ | $\$ 3,233.75$ for the first $\$ 500,000$ plus $\$ 4.75$ for each additional $\$ 1,000$ or fraction thereof, to and including $\$ 1,000,000$ | $\$ 3,402.56$ for the first $\$ 500,000$ plus $\$ 5.00$ for each additional $\$ 1,000$ or fraction thereof, to and including \$1,000,000 |
| $\begin{aligned} & \text { \$1,000,001 } \\ & \text { and up } \end{aligned}$ | $\$ 5,608.75$ for the first $\$ 1,000,000$ plus $\$ 3.15$ for each additional \$1,000 or fraction thereof. | $\$ 5,901.53$ for the first $\$ 1,000,000$ plus $\$ 3.31$ for each additional \$1,000 or fraction thereof. |

## Building Permit

## (assuming \$400/sf)

| Total Valuation | Current Fee | Fee Required to Recover Full Cost |
| :---: | :---: | :---: |
| \$1 to \$500 | \$23.50 | \$24.73 |
| $\begin{aligned} & \hline \$ 501 \text { to } \\ & \$ 2,000 \end{aligned}$ | $\$ 23.50$ for the first $\$ 500$ plus $\$ 3.05$ for each additional $\$ 100$ or fraction thereof, to and including \$2,000 | $\$ 24.73$ for the first $\$ 500$ plus $\$ 1.20$ for each additional $\$ 100$ or fraction thereof, to and including \$2,000 |
| $\begin{aligned} & \$ 2,001 \text { to } \\ & \$ 25,000 \end{aligned}$ | $\$ 69.25$ for the first $\$ 2,000$ plus $\$ 14$ for each additional $\$ 1,000$ or fraction thereof, to and including \$25,000 | $\$ 72.86$ for the first $\$ 2,000$ plus $\$ 5.52$ for each additional $\$ 1,000$ or fraction thereof, to and including \$25,000 |
| $\begin{aligned} & \$ 25,001 \text { to } \\ & \$ 50,000 \end{aligned}$ | $\$ 391.25$ for the first $\$ 25,000$ plus $\$ 10.10$ for each additional $\$ 1,000$ or fraction thereof, to and including \$50,000 | $\$ 411.67$ for the first $\$ 25,000$ plus $\$ 3.99$ for each additional $\$ 1,000$ or fraction thereof, to and including \$50,000 |
| $\begin{aligned} & \hline \$ 50,001 \text { to } \\ & \$ 100,000 \end{aligned}$ | $\$ 643.75$ for the first $\$ 50,000$ plus $\$ 7$ for each additional \$1,000 or fraction thereof, to and including \$100,000 | $\$ 677.35$ for the first $\$ 50,000$ plus $\$ 2.76$ for each additional \$1,000 or fraction thereof, to and including \$100,000 |
| $\begin{aligned} & \$ 100,001 \text { to } \\ & \$ 500,000 \end{aligned}$ | $\$ 993.75$ for the first $\$ 100,000$ plus $\$ 5.60$ for each additional $\$ 1,000$ or fraction thereof, to and including \$500,000 | $\$ 1,045.62$ for the first $\$ 100,000$ plus $\$ 2.21$ for each additional $\$ 1,000$ or fraction thereof, to and including \$500,000 |
| $\begin{aligned} & \text { \$500,001 to } \\ & \$ 1,000,000 \end{aligned}$ | $\$ 3,233.75$ for the first $\$ 500,000$ plus $\$ 4.75$ for each additional $\$ 1,000$ or fraction thereof, to and including $\$ 1,000,000$ | $\$ 3,402.56$ for the first $\$ 500,000$ plus $\$ 1.87$ for each additional $\$ 1,000$ or fraction thereof, to and including \$1,000,000 |
| $\begin{aligned} & \text { \$1,000,001 } \\ & \text { and up } \end{aligned}$ | $\$ 5,608.75$ for the first $\$ 1,000,000$ plus $\$ 3.15$ for each additional \$1,000 or fraction thereof. | $\$ 5,901.53$ for the first $\$ 1,000,000$ plus $\$ 1.24$ for each additional \$1,000 or fraction thereof. |

Questions \& Answers

