

<u>Purpose</u>

- What is it?
- Why is it a problem?
- Current Direction
- Determining the Number
 - Determining the Strategy

- What is it?
 - Constitutional Amendment
 - Froze Expenditures at FY 1979/80 Levels
 - Adjusted for Inflation
 - Adjusted for Population



- Why is it a problem?
 - Bundle of Services different in 2016 than 1979
 - Sewer, Fire, Alarm Monitoring, Photo Enforcement, Burying Power Lines, CVB, etc.
 - Level of Service different in 2016
 - Law enforcement; paved streets; sidewalks; building inspections; police, public works and court buildings; resorts & corresponding services have grown



- Why is it a problem?
 - Population Adjustments
 - Construction growth ≠ Population growth
 - Resorts
 - Second Homes
 - Lots redeveloped with bigger houses and greater demands
 - Housing increased 2.6% between 2000-2010;
 - Pop decreased 6.2% between 2000-2010
 - Inflation Adjustment
 - Does not address Pension Inflation

- Current Direction
 - Can ask voters for an override/adjustment
 - Home Rule
 - Permanent Base Adjustment
 - Capital Projects Accumulation
 - One Time Override



- Current Direction
 - Permanent Base Adjustment
 - November 2016



- Determine the Number Considerations
 - Remember it's a limit. Annual expenditures set by Council at that time within this limit.
 - Not a tax. Not asking for new revenue.
 - How its calculated
 - Adjustment to the base
 - Base set in 1979
 - So question is in 1979 \$'s



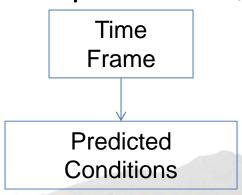
- Determine the Number Considerations
 - What's the Time Horizon
 - 5 years
 - 10 years
 - 20 years
 - What's the conditions
 - Build-out/Annexations
 - Resort Remodel Boom Over
 - Traffic Congestion Tatum & Lincoln widening



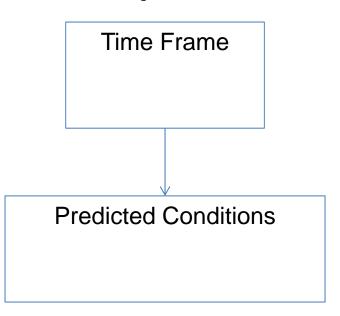
- What's the Number
 - What's the Service Bundle or Level
 - Maintain CIP
 - Storm Water Infrastructure
 - Law Enforcement
 - Maintaining Slower Traffic
 - Sustainability



- What's the Number?
 - Today the ELR is ~\$25M
 - Town's Revenues equal about \$30M







NOW – FY17

Conditions/Revenue

- \$30M Current Revenue
- MTS Construction TPT (\$1.25M)
- MTS 4mo. Bed Tax &TPT(\$300k)
- ANdAZ 12mo Bed Tax &TPT(\$900k)
- Ritz Construction TPT (\$1.8M)
- Sewer Fee Change (\$250-500k)



Time Frame
Predicted Conditions

• NOW - FY17

- Conditions/Expenditures
 - PSPRS (\$23M)
 - CIP (\$5-7M) + FY16 Debt
 - Storm Water (\$1 M Plan/? Const)
 - Law Enforcement (\$500k)
 - Sewer Assessment & K (\$250k+)



Time Frame
Predicted Conditions

- NOW FY17
- \$25M Current
- \$35M Minimum Appropriate
- \$10M Permanent Base
 Adjustment in 1979 \$ = 3.47M



- What's the Number
 - Do you have a preference for Time Horizon?
 - What are the conditions you want us to forecast for in that Time Horizon?



— Do you have any suggestions on tools to use for predicting?

Discussion



Factoids

- Inflation Rate \$100 in 1980 is \$287.64 in 2015
- Average CPI is 3.37% over same period.
- Town boundaries grew 12% in same period
- Lane Miles grew XX%. But many converted from dirt to paved.

